

**Community Development Institute  
University of Northern BC**

# **A Community for People of all Ages and Stages of Life**

**District of Clearwater 2011  
Community Economic Development Plan**

**Greg Halseth, Don Manson, and Laura Ryser**

**Appendices**

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# Appendix 1: Methodology

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## Timeline

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September 2010	<ul style="list-style-type: none"> <li>• Agreement on project tasks, goals, and deliverables.</li> <li>• Contract completed and signed between UNBC and the District of Clearwater.</li> <li>• UNBC Research Ethics Board application completed.</li> <li>• UNBC Community Development Institute team in place.</li> </ul>
October 2010	<ul style="list-style-type: none"> <li>• Established advisory committee.</li> <li>• Collection of background materials.</li> <li>• Community visit by the CDI team.</li> <li>• CDI meeting with District council and staff.</li> <li>• Advisory committee meeting.</li> <li>• Draft of project survey and questions.</li> <li>• Development of interview questions.</li> <li>• Identify list of interviewees, community groups to meet with.</li> </ul>
November 2010	<ul style="list-style-type: none"> <li>• Collection of background materials.</li> <li>• Develop community involvement and publicity plan.</li> <li>• Finalize survey and interview questions.</li> <li>• Distribute survey: post survey on the Internet, prominent places in town.</li> <li>• Finalize interview schedule.</li> <li>• Initiate socio-demographic assessment / infrastructure assessment.</li> <li>• CDI meeting with District council and staff.</li> <li>• Advisory committee meeting.</li> <li>• Begin conducting interviews.</li> </ul>
December 2010	<ul style="list-style-type: none"> <li>• Analysis of background material.</li> <li>• Complete socio-demographic profile.</li> <li>• Advisory committee meeting.</li> <li>• Continue conducting interviews.</li> </ul>
January 2011	<ul style="list-style-type: none"> <li>• CDI meeting with District council and staff.</li> <li>• Advisory committee meeting.</li> <li>• Continue conducting interviews.</li> </ul>
February 2011	<ul style="list-style-type: none"> <li>• Complete interviews.</li> <li>• Begin analysis of interviews.</li> <li>• Complete analysis of surveys.</li> </ul>
March 2011	<ul style="list-style-type: none"> <li>• Draft of final report.</li> <li>• CDI meeting with District council and staff.</li> <li>• Advisory committee meeting.</li> </ul>
April 2011	<ul style="list-style-type: none"> <li>• CDI meeting with District council and staff.</li> <li>• Advisory committee meeting.</li> <li>• Submission and distribution of final reports.</li> <li>• Final reports on CDI website.</li> </ul>

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## Interview Participants

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Interviews with 93 groups and organizations

Total of 185 participants\*

Interviews/Presentations/Discussions by Theme Group

- Aboriginal (7)
- Accommodation (1)
- Agriculture (12)
- Arts and Culture (1)
- Blackpool Fire Protection (6)
- Businesses (11)
- Chamber of Commerce (10)
- Clearwater Woodlot Society (presentation)
- Community Groups (43)
- Government Staff - Agencies/Local/Regional/Provincial (16)
- Education/Training (12)
- Elected Representatives (15)
- Financial (5)
- Media (1)
- Mining Sector (3)
- Performing Arts (1)
- RCMP (2)
- Real Estate Sector (3)
- Resource Sector (5)
- Rotary Club (presentation)
- Seniors Groups (15)
- Tourism (4)
- Youth (10)

\*note that some individuals participated in multiple sessions

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## **Advisory Committee Members**

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Don Manson, Chair  
Leslie Groulx, Economic Development Officer  
Betty Olson, Minute Taker

**Committee Members:**

Merry Augustine, Christy Dobi, Tina Donald, Candus Foisy, Larissa Hadley, Jon Kreke, Sherry Madden, Clyde MacLennan, Warren MacLennan, Tim Pennell, Ted Richardson, Linda Selbee, Daniela Schwaiger, Mohammad Shakeri, Stephanie Teare, and Cheryl Thomas.



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## Terms of Reference

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### **Community Economic Development (CED) Advisory Committee DISTRICT OF CLEARWATER / Area A (TNRD)**

#### **TERMS OF REFERENCE CED Advisory Committee (2010 – 2011)**

#### **BACKGROUND:**

In July 2010 the District of Clearwater awarded the development of a Community Economic Development Strategic Plan to the Community Development Institute (CDI) of University of Northern BC (UNBC). Don Manson, will be our main contact in this project, he and his team will work with District of Clearwater Council, Director Pennell of Area A (TNRD), District Staff and the Services Coordinator of Area A and the CED Advisory Committee to achieve the project objectives.

#### **PROJECT OBJECTIVES:**

The objective is to develop a Community Economic Strategic Development Plan for the District of Clearwater to reflect the current reality and the community's vision of future economic diversity and sustainability. The following outlines key objectives relevant to the project:

1. The plan is to develop Strategic Goals and Action Plans with economic diversity and sustainability in mind
2. The implementation strategy must be realistic so that that the Plan can be put into action.
3. The work will be completed in consultation with District staff, Council, Area 'A' and the CED Advisory Committee, other agencies and stakeholders, and members of the public.

#### **STRUCTURE AND MEMBERSHIP:**

Members of the CED Steering Committee will be appointed by District Council. The CED Advisory Committee shall be comprised of 12 positions as follows:

Three representatives from District Council  
Electoral Area Director from Area A  
Eight members of the public at large

One representative from Simpcw First Nation  
Economic Development Officer – DOC  
Services Coordinator for Area A

The Economic Development Officer (EDO) or her designate shall attend all Advisory Committee meetings. The term of membership will be commensurate with the duration of the CED project.

## **ROLES AND RESPONSIBILITIES:**

### **District of Clearwater**

The District of Clearwater will ensure that the project objectives are met. The Economic Development Officer will be responsible for managing the CDI team and will act as the single point of contact for the District of Clearwater. The Economic Development Officer will provide information to CED Advisory Committee members to support informed decision-making, and respond to questions/concerns in a timely manner.

The District secretarial support to the ECED Advisory Committee will be designated by the Committee once it is in place. The Secretary's role will be to develop agendas with input from the CDI Team, the Economic Development Officer and the CED Advisory Committee Chair; circulate agendas to all members at least two days prior to meetings; record meeting minutes; and circulate minutes within one week of meetings taking place.

### **Consultant Team**

The Community Development Institute at UNBC has been retained to lead the CED Strategic Planning process in accordance with the project objectives and to deliver the CEDS Plan on time and on budget. The Community Development Institute will keep members apprised of progress on the project, prepare reports, solicit input (e.g. on draft deliverables), coordinate the public consultation processes, provide advice, and respond to questions/ concerns in a timely manner. The project manager is Don Manson, Institute Coordinator of the Community Development Institute at UNBC

### **CED Advisory Committee**

The CED Advisory Committee will represent the interests of the community within the CED process. Committee members will work with the consultant to gather/disseminate data, provide local knowledge/technical expertise, identify issues, assess priorities, review progress, set objectives and provide an understanding of various constraints/opportunities from a technical standpoint.

The CED Advisory Committee is responsible for completing the following tasks:

- Championing the project;
- Attending all CED Advisory Committee meetings;
- Attending all Open Houses;
- Reviewing and providing comments on CED Strategic Plan Drafts, Revisions and Final documents;
- Providing advice to the CDI Team and District of Clearwater / Area A as may be required.

## **PROTOCOL AND PROCEDURES**

### **Meeting Agendas and Minutes**

- All meetings must have an agenda.
- Each member of the CED Advisory Committee must be in receipt of an agenda at least one Day prior to the meeting.

### Consensus Decision-making

- The CED Advisory Committee will not vote on any issues.
- Decisions will be achieved through consensus

### **TIMELINE**

The project has a projected completion date of April 2011. It is anticipated that the CED Advisory Committee will meet monthly. The CED Advisory Committee will remain in effect from October 2010 until final completion of the project in April 2011.

## **Appendix 2: Interview Materials**

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## **Consent Form**

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**District of Clearwater & Wells Gray Country Services Committee (Area A TNRD)  
Community Economic Development plan**

**Interview Consent Form**

**Purpose** – This project is commission by the District of Clearwater, to work in partnership with the Wells Gray Country Services Committee (Area A – TNRD) and the Community Development Institute at UNBC. The purpose of this project is to review past community and economic development plans, and to talk with local residents about economic development options, in creating a new Community Economic Development plan.

**How Respondents Were Chosen** - Interview participants were selected from among those people who have been active in local economic development planning, as well as people active with local economic and community groups. All of these names come from publically available community listings. It is also expected that some people will self-identify and contact the research team seeking to contribute to plan development through participation in an interview. The interviewees were selected for their potential to provide information about issues relevant to a Community Economic Development plan. The interview should take about 30 minutes to complete.

**Anonymity And Confidentiality** - The names of participants will not be used in any reporting, nor will any information which may be used to identify individuals. All information shared in this interview will be held within strict confidence by the researchers. All records will be kept in a locked research room at UNBC and will be accessible only to the research team. The information will be kept until the final Community Economic Development plan is complete. After this time, all information related to the interview will be destroyed.

**Potential Risks And Benefits** - This project has been assessed by the UNBC Research Ethics Board. The project team does not consider there to be any risks to participation. We hope that by participating you will have a chance to provide input into issues relevant to a Community Economic Development plan.

**Voluntary Participation** - Your participation in the research project is entirely voluntary and, as such, you may chose not to participate. If you do participate, you may choose to not answer any question that makes you uncomfortable, and you have the right to terminate the interview at any time and have all the information you provided withdrawn from the study.

**Research Results** - In case of any questions that may arise from this research, please feel free to contact Dr. Greg Halseth (250-960-5826, halseth@unbc.ca) in the Geography Program at UNBC. The final Community Economic Development plan will be made available at the District of Clearwateroffice, on the District’s website and through the Wells Gray Country Services Committee.

**Complaints** - Any complaints about this project should be directed to the Office of Research and Graduate Studies, UNBC (250) 960-5820, or e-mail: reb@unbc.ca

**I have read the above description of the study and I understand the conditions of my participation. My signature indicates that I agree to participate in this study.**

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(Name -please print) (Signature) (Date)

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## **Interview Guide**

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## Community Economic Development Plan Questionnaire

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The District of Clearwater, the Wells Gray Country Services Committee (Area A – TNRD), together with the Community Development Institute at UNBC, are working on a new Community Economic Development Plan.

This questionnaire asks about issues, challenges, opportunities, assets, and aspirations that people feel are important to the future of the local economy. You will find that the questionnaire is divided into several parts. Your participation is entirely voluntary and, as such, you may choose not to participate. If you do participate, you may choose to not answer any questions that make you uncomfortable.

All information provided will be kept confidential by the UNBC research team and no information will be published which can identify individuals. Once received, all records will be kept in a locked room at UNBC and will be accessible only to the research team. The information will be kept until the Community Economic Development plan is complete. After this time, all questionnaire materials will be destroyed.

Copies of the questionnaire are available at the District of Clearwater offices. Electronic copies are available from the District of Clearwater website. If you complete the questionnaire on-line, you can e-mail the completed file directly to: [halseth@unbc.ca](mailto:halseth@unbc.ca).

If you have any questions or concerns, please contact Greg Halseth, Director, Community Development Institute at UNBC (250- 960-5826 or e-mail: [halseth@unbc.ca](mailto:halseth@unbc.ca)). This project has been assessed by the UNBC Research Ethics Board. The project team does not consider there to be any risks to participation. Any complaints about this project should be directed to the Office of Research, UNBC (250) 960-5820; e-mail: [reb@unbc.ca](mailto:reb@unbc.ca).

When completed, copies of the Community Economic Development plan will be available from the District of Clearwater.

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**Please drop the completed Questionnaire in the sealed boxes at:**

**District of Clearwater Office  
132 Station Road  
Clearwater, B.C. V0E 1N0**

**Or you can return by mail to:  
District of Clearwater Office  
Box 157, Clearwater, B.C. V0E 1N0**

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Please save this information for your records.

A prize draw is being offered. To qualify, the Questionnaire must be returned by November 15, 2010. Please write your name, address, and phone number below - cut this information off from the Questionnaire and deposit it separately into the Questionnaire drop boxes

-----cut here -----  
Name: \_\_\_\_\_  
Address: \_\_\_\_\_  
Phone Number: \_\_\_\_\_



**District of Clearwater &  
Wells Gray Country Services Committee (Area A - Thompson-Nicola Regional District)  
Community Economic Development Plan Questionnaire**

*“Community Economic Development is about working together to balance and integrate local economic and businesses opportunities with community goals, values and needs”*

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**Part I      Key Issues**

This section is about key issues you feel need attention in the community and area over the next 20 years.

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When you think about building foundations for the future, in terms of **community economic development**;

- what do you think is **positive** in your community and area today?

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- what do you think is a **problem** in your community or area today?

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- what else do you think is a key issue that needs attention?

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**Part II Current Opportunities and Challenges**

This section is about current opportunities and challenges for the community and area.

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In terms of **community economic development** what do you think are;

- some of the key **opportunities** for your community and area?

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- some of the key **challenges** for your community and area?

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What else you would you add in terms of our current situation?

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**Part III Aspirations**

This section is about what your vision for what the community and economy might be like in the next 5 years and in the next 20 years.

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How would you describe your vision for your **community**;

- in 5 years?

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- in 20 years?

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How would you describe your vision for the local **economy**;

- in 5 years?

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- in 20 years?

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Beyond the topic of community economic development, do you hold any special aspirations for your community in the future?

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Before we leave this topic, is there anything else you want to say about your vision for the future of the community and area?

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**Part IV      Actions**

This section asks about things that may be happening in your community that you feel are important with respect to community economic development.

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Please describe any actions presently under way in your community and area to do with:

**Community development;**

Is there adequate public involvement?  
(How might this be changed?)

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Is there adequate support?  
(How might this be changed?)

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Is there adequate action coming from these activities?

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**Economic development;**

Is there adequate public involvement?  
(How might this be changed?)

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**Part V            Priorities**

It is always difficult to make choices. To assist with local government decision-making, this section asks what you think might be some key priorities for community economic development.

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There are a number of action areas for which local and other governments (Federal / Provincial) can exercise considerable responsibility. In this section we ask you to rank your top 5 priorities in each group. If there are topics that you think should be listed, please add them to the list.

Please rank the **top 5 priority areas** for local government.  
(1=most important ... 5=least important)

**Local Government**

- \_\_\_\_\_ Arts and culture services and facilities
- \_\_\_\_\_ Basic water and sewerage services
- \_\_\_\_\_ Community forest
- \_\_\_\_\_ Development regulations
- \_\_\_\_\_ Economic development
- \_\_\_\_\_ Environmental protection
- \_\_\_\_\_ Fire / police / emergency services
- \_\_\_\_\_ Food and agricultural opportunities
- \_\_\_\_\_ Housing
- \_\_\_\_\_ Parks and Trails
- \_\_\_\_\_ Recreation services and facilities
- \_\_\_\_\_ Seniors' housing and services
- \_\_\_\_\_ Services for youth and teens
- \_\_\_\_\_ Social and family services
- \_\_\_\_\_ Transportation and transportation services
- \_\_\_\_\_ Tourism
- \_\_\_\_\_ Waste Management
- \_\_\_\_\_ World heritage status for Wells Gray Park
- \_\_\_\_\_ Other: \_\_\_\_\_
- \_\_\_\_\_

Please rank the **top 5 priority areas** for working with other authorities.  
(1=most important ... 5=least important)

**Other Authorities**

- \_\_\_\_\_ Education services
- \_\_\_\_\_ Environmental protection
- \_\_\_\_\_ Fire / police / emergency services
- \_\_\_\_\_ Health care services
- \_\_\_\_\_ Natural resource development
- \_\_\_\_\_ Provincial Parks
- \_\_\_\_\_ Seniors' housing and services
- \_\_\_\_\_ Services for youth and teens
- \_\_\_\_\_ Social and family services
- \_\_\_\_\_ Tourism
- \_\_\_\_\_ World heritage status for Wells Gray Park
- \_\_\_\_\_ Other: \_\_\_\_\_
- \_\_\_\_\_

If it was up to you, what would be the **top 2 things** in which you think local government should invest its time and money?

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**Part VI Further Comments**

Thank you for your time in completing this questionnaire. We very much value your input.

If there are any other topics connected with Community Economic Development in the District of Clearwater and the Wells Gray Country Services Committee (Area A – TNRD) that we have not touched upon, please use the remaining space to share your thoughts with us. (Feel free to add additional pages)

Please note that you can drop your filled in Questionnaire in a drop box at:

- District of Clearwater Office
  - Wells Gray Home Hardware
  - Community Resource Centre of the North Thompson
  - Clearwater Library
  - Dee's General Store
  - Vavenby Post Office
-

# Appendix 3: Survey Materials

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## **Questionnaire Cover Letter**

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Hello,

The District of Clearwater and the North Thompson Economic Development Society are working to create a Community Economic Development plan for the local area. To help collect input for the plan, they have asked the Community Development Institute at UNBC to administer a community questionnaire to collect information about issues, challenges, opportunities, assets, and aspirations that people feel are important to the future of the local economy. To accomplish this task, we need your help in completing the questionnaire.

You will find that the questionnaire is divided into several parts. Your participation in this study is entirely voluntary and, as such, you may choose not to participate. If you do participate, you may choose to not answer any questions that make you uncomfortable. Ideally, I would like you to answer all of the questions which you feel apply.

I would like to stress that any information you provide will be kept confidential and no information will be published which may be used to identify individuals. All information shared in this questionnaire will be held in strict confidence by the research team. All records will be kept in a locked room at UNBC and will be accessible only to the research team. The information will be kept until the Community Economic Development plan is complete. After this time, all questionnaire materials will be destroyed.

Copies of the questionnaire are available at the District of Clearwater offices, the North Thompson Economic Development Society offices, and at the local library. Electronic copies of the questionnaire are available for downloading and printing (as PDF or WORD files) from the District of Clearwater, the North Thompson Economic Development Society, and UNBC Community Development Institute websites.

Once completed, the questionnaires can be dropped into locked boxes located at the District of Clearwater offices, the North Thompson Economic Development Society offices, and at the local library. People can also choose to mail the completed questionnaires to me at the UNBC address below. People who download and complete the questionnaire on-line may choose to e-mail the completed file directly to me at: [halseth@unbc.ca](mailto:halseth@unbc.ca).

I would like to thank you for taking the time to help with this project. Your response will be of great assistance. If you have any questions or concerns, please do not hesitate to contact me. This project has been assessed by the UNBC Research Ethics Board. The project team does not consider there to be any risks to participation. Any complaints about this project should be directed to the Office of Research, UNBC (250) 960-5820; e-mail is [reb@unbc.ca](mailto:reb@unbc.ca).

The completed Community Economic Development plan will be available from the District of Clearwater and the North Thompson Economic Development Society.

Sincerely,

Greg Halseth  
Professor, Geography Program  
Director, Community Development Institute at UNBC  
University of Northern British Columbia  
3333 University Way, Prince George, B.C. V2N 4Z9  
tel: (250) 960-5826 fax: (250) 960-6533 e-mail: [halseth@unbc.ca](mailto:halseth@unbc.ca)



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## Questionnaire

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## Community Economic Development Plan Questionnaire

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The District of Clearwater, the Wells Gray Country Services Committee (Area A – TNRD), together with the Community Development Institute at UNBC, are working on a new Community Economic Development Plan.

This questionnaire asks about issues, challenges, opportunities, assets, and aspirations that people feel are important to the future of the local economy. You will find that the questionnaire is divided into several parts. Your participation is entirely voluntary and, as such, you may choose not to participate. If you do participate, you may choose to not answer any questions that make you uncomfortable.

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Box 157, Clearwater, B.C. V0E 1N0**

---

Please save this information for your records.

A prize draw is being offered. To qualify, the Questionnaire must be returned by November 15, 2010. Please write your name, address, and phone number below - cut this information off from the Questionnaire and deposit it separately into the Questionnaire drop boxes

-----cut here -----  
Name: \_\_\_\_\_  
Address: \_\_\_\_\_  
Phone Number: \_\_\_\_\_

**District of Clearwater &  
Wells Gray Country Services Committee (Area A - Thompson-Nicola Regional District)  
Community Economic Development Plan Questionnaire**

*“Community Economic Development is about working together to balance and integrate local economic and businesses opportunities with community goals, values and needs”*

---

**Part I      Key Issues**

This section is about key issues you feel need attention in the community and area over the next 20 years.

---

When you think about building foundations for the future, in terms of **community economic development**;

- what do you think is **positive** in your community and area today?

---

---

---

- what do you think is a **problem** in your community or area today?

---

---

---

- what else do you think is a key issue that needs attention?

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---

---

**Part II Current Opportunities and Challenges**

This section is about current opportunities and challenges for the community and area.

---

In terms of **community economic development** what do you think are;

- some of the key **opportunities** for your community and area?

---

---

---

- some of the key **challenges** for your community and area?

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What else you would you add in terms of our current situation?

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**Part III Aspirations**

This section is about what your vision for what the community and economy might be like in the next 5 years and in the next 20 years.

---

How would you describe your vision for your **community**;

- in 5 years?

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- in 20 years?

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How would you describe your vision for the local **economy**;

- in 5 years?

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- in 20 years?

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Beyond the topic of community economic development, do you hold any special aspirations for your community in the future?

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Before we leave this topic, is there anything else you want to say about your vision for the future of the community and area?

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**Part IV      Actions**

This section asks about things that may be happening in your community that you feel are important with respect to community economic development.

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Please describe any actions presently under way in your community and area to do with:

**Community development;**

Is there adequate public involvement?  
(How might this be changed?)

---

---

Is there adequate support?  
(How might this be changed?)

---

---

Is there adequate action coming from these activities?

---

---

**Economic development;**

Is there adequate public involvement?  
(How might this be changed?)

---

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If it was up to you, what would be the **top 2 things** in which you think local government should invest its time and money?

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**Part VI Further Comments**

Thank you for your time in completing this questionnaire. We very much value your input.

If there are any other topics connected with Community Economic Development in the District of Clearwater and the Wells Gray Country Services Committee (Area A – TNRD) that we have not touched upon, please use the remaining space to share your thoughts with us. (Feel free to add additional pages)

Please note that you can drop your filled in Questionnaire in a drop box at:

- District of Clearwater Office
  - Wells Gray Home Hardware
  - Community Resource Centre of the North Thompson
  - Clearwater Library
  - Dee's General Store
  - Vavenby Post Office
-

# Appendix 4: Survey Tables

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## Summary Tables

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### Key Issues

**Table A1a: Positive Attributes of Clearwater and Area – Survey Participants**

---

Natural Environment (53)  
Services (48)  
Natural Resource Assets (44)  
Recreation and Tourism (39)  
Infrastructure (16)  
Community Support / Participation (11)  
Municipal Affairs (9)  
Economy (8)  
Location (8)  
Small Town Living (8)  
Leadership (7)  
Community Resiliency (5)  
Demographics (5)  
Housing (5)  
Partnerships, Networks, and Cooperation (5)  
Human Resources (2)  
Information and Communication (2)  
Programs (2)  
Cost of Living (1)  
Energy (1)  
Financial Resources (1)  
Transportation (1)

---

Source: District of Clearwater Community Economic Development Survey 2010.

**Table A2a: Problems Identified for Clearwater and Area – Survey Participants**

---

Economic Development (58)  
Community Design and Planning (55)  
Recreation and Tourism (52)  
Infrastructure (42)  
Resource Development (41)  
Services (22)  
Communications and Technology (18)  
Partnerships and Cooperation (10)  
Energy (9)  
Attitudinal Barriers (8)  
Industrial Infrastructure (8)  
Municipal Affairs (8)  
Transportation Services (8)  
Agriculture (6)  
Crime and Safety (6)  
Demographics (6)  
Education and Training (6)  
Housing (6)  
Marketing (6)  
Community Conflict (4)  
Community Participation (2)  
Cost of Living (2)  
Geographic Location (2)  
Natural Environment (2)  
Financial Resources (1)  
Human Resources (1)  
Social Issues (1)  
Youth Development (1)

---

Source: District of Clearwater Community Economic Development Survey 2010.

## Opportunities and Challenges

**Table B1a: Key Opportunities for the Clearwater Area – Survey Participants**

---

Recreation and Tourism (95)  
Resource Development (80)  
Agriculture (20)  
Economy (16)  
Services (10)  
Community Design and Planning (8)  
Transportation (7)  
Energy (6)  
Marketing (6)  
Retirement Industry (6)  
Arts and Culture (5)  
Recruitment and Retention (4)  
Education and Training (3)  
Infrastructure (3)  
Geographic Location (2)  
Human Resources (2)  
Municipal Affairs (2)  
Housing (1)  
Industrial Infrastructure (1)

---

Source: District of Clearwater Community Economic Development Survey 2010.

**Table B2a: Key Challenges for the Clearwater Area – Survey Participants**

---

Economy (46)  
Community Design and Planning (25)  
Resource Development (23)  
Services (22)  
Recreation and Tourism (18)  
Recruitment and Retention (10)  
Demographics (10)  
Financial Resources (9)  
Infrastructure (9)  
Communications (8)  
Industrial Infrastructure (6)  
Municipal Affairs (6)  
Transportation (6)  
Community Cohesion (5)  
Human Resources (5)  
Energy (4)  
Marketing (4)  
Attitudinal Barriers (3)  
Community Participation (3)  
Education and Training (3)  
Retirement Industry (3)  
Crime and Safety (2)  
Geographic Location (2)  
Social Issues (2)  
Youth Development (2)  
Agriculture (1)  
Cost of Living (1)  
Housing (1)  
Leadership (1)  
Partnerships and Cooperation (1)  
Policy (1)

---

Source: District of Clearwater Community Economic Development Survey 2010.

## Community Aspirations

**Table C1a: Aspirations for your community in 5 years – Survey Participants**

---

Recreation and Tourism (50)  
Resource Development (29)  
Economy (26)  
Services (25)  
Community Design and Planning (18)  
Infrastructure (14)  
Arts and Culture (13)  
Demographics (12)  
Community Support and Participation (9)  
Agriculture (8)  
Housing (4)  
Communications Infrastructure (3)  
Education and Training (3)  
Industrial Infrastructure (3)  
Community Resiliency (2)  
Crime and Safety (2)  
Social Issues (2)  
Transportation (2)  
Energy (1)  
Human Resources (1)  
Leadership (1)  
Natural Environment (1)  
Partnerships and Cooperation (1)  
Technology (1)  
Other (3)

---

Source: District of Clearwater Community Economic Development Survey 2010.

**Table C2a: Aspirations for your community in 20 years – Survey Participants**

---

Recreation and Tourism (83)  
Economy (30)  
Community Design and Planning (26)  
Demographics (23)  
Services (20)  
Arts and Culture (18)  
Community (17)  
Infrastructure (14)  
Agriculture (10)  
Natural Environment (8)  
Education and Training (7)  
Human Resources (6)  
Transportation (6)  
Community Participation (5)  
Housing (5)  
Resource Development (5)  
Crime and Safety (4)  
Industrial Infrastructure (4)  
Attitudinal Change (3)  
Energy (3)  
Partnerships and Cooperation (3)  
Retirement Industry (3)  
Small Town Living (3)  
Cost of Living (2)  
Sustainable Development (2)  
Financial Resources (1)  
Leadership (1)  
Social Issues (1)

---

Source: District of Clearwater Community Economic Development Survey 2010.

**Table C3a: Aspirations for your local economy in 5 years – Survey Participants**

---

Resource Development (47)  
Economy (42)  
Recreation and Tourism (18)  
Housing (6)  
Communications and Technology (5)  
Community Design and Development (4)  
Infrastructure (4)  
Services (4)  
Arts and Culture (2)  
Education and Training (2)  
Energy (2)  
Agriculture (1)  
Municipal Affairs (1)  
Partnerships and Cooperation (1)  
Transportation (1)  
Other (1)

---

Source: District of Clearwater Community Economic Development Survey 2010.

**Table C4a: Aspirations for your local economy in 20 years – Survey Participants**

---

Economy (61)  
Tourism (50)  
Resource Development (34)  
Transportation (10)  
Agriculture (8)  
Community Design and Planning (8)  
Community (6)  
Demographics (6)  
Energy (6)  
Services (6)  
Housing (6)  
Arts and Culture (4)  
Environmental Assets (4)  
Human Resources (3)  
Marketing (2)  
Technology (2)  
Education and Training (1)  
Infrastructure (1)

---

Source: District of Clearwater Community Economic Development Survey 2010.



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## Detailed Tables

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### Key Issues

**Table A1b: Positive Attributes of Clearwater and Area – Survey Participants**

---

<b>Natural Environment (53)</b>	Greenhouses (1)
Beautiful scenery (12)	High value logs (size and grain) (1)
Wells Gray Provincial Park (11)	Nurseries (1)
Dutch Lake (8)	<b>Natural Resource Assets Cont'd</b>
Natural environment (8)	Ranching (1)
Air quality (3)	Renewable resources (1)
Water quality (3)	Woodlots (1)
Parks (2)	
Rivers (2)	<b>Recreation and Tourism (39)</b>
Mountains (1)	Tourism (13)
Rotary park (1)	Recreational opportunities (5)
Wildlife (1)	Arena (3)
Volcanoes (1)	Hiking trails (2)
	Range of amenities (2)
<b>Services (48)</b>	Accommodations (1)
Hospital (12)	Adventure tourism (1)
Schools (6)	Bed and breakfasts (1)
Community Resource Centre (4)	Biking trails (1)
Farmer's market (3)	Gym (1)
Medical clinic (3)	Hosting hockey tournaments (1)
Range of services (3)	Information centre (1)
Dental services (2)	Outdoor activities (1)
Fire department (2)	Skateboard park (1)
Ambulance (1)	Ski hill (1)
Banks (1)	Sportsplex (1)
DFO (1)	Tennis courts (1)
Funeral services (1)	Walking trails (1)
Grocery store (1)	Whitewater recreational opportunities (1)
Hardware stores (1)	
Kal-Tire (1)	<b>Infrastructure (16)</b>
Library (1)	Highway infrastructure (5)
Motor vehicle office (1)	Railways (4)
RCMP (1)	Empty prison facility (2)
Thrift store (1)	Improved highway frontage (2)
University extension (1)	General infrastructure (1)
Video store (1)	Infrastructure to support a larger population (1)
	Town hall (1)
<b>Natural Resource Assets (44)</b>	
Mining (12)	<b>Community Support / Participation (11)</b>
Forestry (7)	People involved in community projects (2)
Community forest (5)	Active younger Chamber members (1)
Natural resources (4)	Business support of local events (1)
Agriculture (3)	Business support for local schools (1)
Jobs from fuel management (3)	Business support for local sports (1)
Diverse forest species (2)	Community interest in the future (1)
Fish hatchery (1)	Community support for a community plan (1)
Forest house (1)	Opportunity to affect change (1)

Participation on committees (1)  
Volunteers (1)

**Municipal Affairs (9)**

Incorporation of municipality (7)  
District is identifying and addressing issues (1)  
Government (1)

**Economy (8)**

Good customer service (2)  
Family friendly businesses (1)  
Locally owned businesses (1)  
New businesses (1)  
Potential for growth (1)  
Shell is open later (1)  
Young entrepreneurs (1)

**Location (8)**

Geographic location (6)  
Distance from Kamloops (1)  
Located between Vancouver and Edmonton (1)

**Small Town Living (8)**

Friendly people (5)  
Small town (2)  
Rural area (1)

**Leadership (7)**

Leadership by mayor and council (5)  
Chamber's proactive to serve businesses (1)  
Progressive Chamber of Commerce (1)

**Community Resiliency (5)**

Commitment to stay (2)  
Community spirit (1)  
New sense of community (1)  
Residents pursuing new revenue sources (1)

**Demographics (5)**

Diversity of age groups in the community (2)  
Enthusiastic younger residents (1)  
Young families (1)  
Young residents (1)

**Housing (5)**

Seniors' housing complex (2)  
Affordable housing (1)  
Businesses with residences connected to them (1)  
Low land prices (1)

**Partnerships, Networks, and Cooperation (5)**

Willingness to work together (3)  
Cooperation across working groups (1)  
Work with First Nations (1)

**Human Resources (2)**

Knowledgeable staff at district office (1)  
Skills related to natural resources (1)

**Information and Communication (2)**

Communication with district (1)  
Research (1)

**Programs (2)**

Access to government employment programs (1)  
Recycling program (1)

**Cost of Living (1)**

Affordable cost of living (1)

**Energy (1)**

Power project (1)

**Financial Resources (1)**

Access to grant programs (1)

**Transportation (1)**

Handydart (1)

---

Source: District of Clearwater Community Economic Development Survey 2010.

**Table A2b: Problems Identified for Clearwater and Area – Survey Participants**

**Economic Development (58)**

Lack of employment (17)  
 Loss of permanent high paying positions (7)  
 Lack of economic diversification (6)  
 Lack of employment opportunities for youth (3)  
 Limited competition (3)  
 Lack of shopping (2)  
 Lack of support for new businesses (2)  
 Need to develop a broader range of businesses to mitigate economic leakage (2)  
 Businesses unwilling to order products (1)  
 Economic decline (1)  
 Economic leakage (1)  
 Few professional jobs (1)  
 Lack of clothing stores (1)  
 Limited hours of operation (1)  
 Long distance commuting for work (1)  
 Need a greater variety of sustainable businesses (1)  
 Need a proactive approach to attract investors (1)  
 Need incentives to attract businesses (1)  
 No major employer (1)  
 No juice bar (1)  
 No winter economic activity (1)  
 Poor customer service (1)  
 Prison facility (1)  
 Uncertainty (1)

**Community Design and Planning (55)**

No downtown core (14)  
 Need attention to town beautification (7)  
 Community sprawl (6)  
 More attention needed to community planning (4)  
 Streamline development permit processes (4)  
 Limited control over local zoning (2)  
 Long time to process subdivision applications (2)  
 Need businesses along the highway corridor (2)  
 Being managed like a big city (1)  
 Community plan made by outside groups that do not know the community (1)  
 Connect the three areas of the community (1)  
 Costs of community plans (1)  
 Create murals reflecting our community (1)  
 Efforts to grow too fast (1)  
 Lack of bylaw enforcement (1)  
 Lack of bylaws (1)  
 Lack of flowers in the summer (1)  
 Land acquisition (1)  
 Move properties from old port to higher levels to free up land for recreation (1)  
 Need to amend zoning restrictions to allow residents to develop more than 25% of their property (1)  
 Need to impose time limit to develop land (1)

**Community Design and Planning Cont'd**

Need to promote a theme for community development (1)

**Recreation and Tourism (52)**

No swimming pool (11)  
 Develop more attractions in Clearwater to keep tourists longer (3)  
 Too reliant on tourism (3)  
 Lack of recreational facilities (2)  
 Lack of year round tourism (2)  
 Limited development in Wells Gray Park (2)  
 Low wage tourism jobs (2)  
 Need a recreation centre (2)  
 Need more access to Wells Gray Park (2)  
 No bowling alley (2)  
 Becoming a tourist town (1)  
 Expand tourism outside the park (1)  
 Lack of activities for teens (1)  
 Lack of non-sport related youth activities (1)  
 More arts and culture programs / infrastructure (1)  
 More festivals to attract tourists (1)  
 Need a greater diversity of tourism activities (1)  
 Need live entertainment (1)  
 Need more marketing for tourism (1)  
 Need more trails (1)  
 Need public restrooms (1)  
 Need to market Clearwater for tourism (1)  
 Need to sponsor a theatre show (1)  
 Need weekly summer movie nights (1)  
 No biking trails (1)  
 No movie theatre (1)  
 No night life activities (1)  
 No racquetball (1)  
 No squash courts (1)  
 Park operating permits restricted to 5 operators (1)  
 Support the development of accommodations (1)

**Infrastructure (42)**

Lack of sewage infrastructure (5)  
 Need stop lights along the highway (5)  
 Lack of safe biking paths (3)  
 Lack of safe walking paths (3)  
 Need better highway signage promoting Clearwater (not just Wells Gray Park) (2)  
 Need more sidewalks (2)  
 No airport (2)  
 Relocate the landfill to prevent contaminants reaching the river (2)  
 Septic affluent disposal (2)  
 Address unauthorized dumping of garbage on side roads (1)

**Infrastructure Cont'd**

Develop a more efficient solid waste management system (1)  
Highway traffic (1)  
Inadequate maintenance of Clearwater River Trail (1)  
Limited highway routes in and out of town (1)  
Move the landfill to Camp 2 (1)  
Need a road through Wells Gray Park (1)  
Need a walking / cycling route to connect highway and core business area (1)  
Need improved signage around the community (1)  
Need road improvements (1)  
Need signage to promote Dutch Lake (1)  
Need to divert highway traffic to business core (1)  
Need wider shoulders for roads (1)  
Need wider sidewalks (1)  
Reduce number of billboards along the highway (1)  
Traffic control (1)

**Resource Development (41)**

Lack of industry (11)  
Limited control over fibre supply (5)  
Too reliant on forestry (5)  
Lack of value-added manufacturing (4)  
Focused on traditional forest products (3)  
Lack of forestry (3)  
Lack of mining (2)  
No royalties from mineral development are paid back to the community (2)  
Removal of appurtenance clause (2)  
Need a bio-fuel plant (1)  
Need a broader, more efficient use of forest resources (1)  
Need a co-generation plant (1)  
Small businesses cannot justify purchases of large volumes of wood from major licensees (1)

**Services (22)**

Lack of doctors (8)  
Need a broader range of medical services (3)  
Closure of provincial services (2)  
Lack of services (2)  
Need more seniors' services (2)  
Lack of long-term planning for services (1)  
Limited policing (1)  
Need to obtain royalties from mining companies to support / expand services (1)  
No centralized place to access services (1)  
Regionalization of services (1)

**Communications and Technology (18)**

Lack of high speed Internet in outlying areas (4)  
Inadequate phone service (2)

**Communication and Technology Cont'd**

Limited cell phone service (2)  
Inadequate Internet service (1)  
Increased rural phone rates (1)  
Ineffective communications (1)  
More community events need to be publicized in the newspaper (1)  
Need more opportunities for business owners, employees, and service providers to experience local activities to enhance knowledge that can be promoted to tourists (1)  
Need more town hall meetings (1)  
Need to publicize community meals in the newspaper (1)  
Need to publicize soup kitchen (1)  
No Broadband Internet access (1)  
Rumours (1)

**Partnerships and Cooperation (10)**

Lack of cooperation (5)  
Businesses need to cooperate on marketing (1)  
Conflict between groups (1)  
Limited cooperation amongst local businesses (1)  
Limited cooperation amongst local groups (1)  
Need more creative thinking (1)

**Energy (9)**

No access to natural gas (4)  
Pursue alternative energy sources to reduce municipal operating costs (wind, water) (2)  
Develop geothermal energy (1)  
Limited energy sources (1)  
No benefits from power production is paid back to the community (1)

**Attitudinal Barriers (8)**

Resistance to change (5)  
Complacency (1)  
Fear of growth (1)  
Loss of community pride (1)

**Industrial Infrastructure (8)**

No industrial park (3)  
Lack of developed industrial land (2)  
Lack of industrial infrastructure (2)  
Need a building for small businesses to share (1)

**Municipal Affairs (8)**

Tax burden on residents (3)  
High costs for non-local contractors (1)  
Inefficient use of municipal resources (1)  
Letters sent to property owners about trucks / equipment on property (1)

**Municipal Affairs Cont'd**

Need to obtain sufficient community benefits from resource development companies (1)  
Tax burden on small businesses (1)

**Transportation Services (8)**

Allow bus driver to work in Kamloops between morning and evening trips from Clearwater (1)  
Lack of affordable regional transportation (1)  
Need evening bus service from Kamloops to Clearwater (1)  
Need improved bus service to Kamloops (1)  
Need morning bus service to Kamloops (1)  
Need proper community transportation (1)  
Poor transportation corridor (1)  
Reduced bus service (1)

**Agriculture (6)**

Develop sustainable agriculture (1)  
Limited support for local farmers (1)  
Need to develop idle land (1)  
Need to develop crops adaptable to the area (1)  
Promote the 100 mile diet (1)  
Regulations restrict local produce / products to be sold in local stores (1)

**Crime and Safety (6)**

Barking dogs (1)  
Highway safety (1)  
Loose dogs (1)  
Need a valley fire plan for deciduous forests (1)  
Safety concerns for pedestrian / cyclist travel along roads / highways (1)  
Vandalism (1)

**Demographics (6)**

Out-migration of families (3)  
Aging population (1)  
Need a broad generational population base (1)  
Population decline (1)

**Education and Training (6)**

Limited educational opportunities for youth (2)  
Crowded elementary school (1)  
Deliver a life skills course for management and employees that covers power, control, tolerance, and respect (1)  
Need a more diversified workforce (1)  
Need more education / training to develop small businesses (1)

**Housing (6)**

Need affordable seniors' housing (2)  
Install new carpeting in the seniors' housing facility (1)  
Lack of affordable housing (1)  
Limited housing options (1)  
Need to upgrade the seniors' housing facility (1)

**Marketing (6)**

Promote Clearwater as business friendly (3)  
Promote Clearwater as a place to live (2)  
Limited marketing capacity (1)

**Community Conflict (4)**

Changes proposed by new residents from larger cities (1)  
Lack of trust (1)  
Newcomers are not accepted (1)  
Too many environmental advocates (1)

**Community Participation (2)**

Need to promote more involvement (1)  
Same people are organizing everything (1)

**Cost of Living (2)**

High costs for goods and services (1)  
High housing costs (1)

**Geographic Location (2)**

Location (1)  
Proximity to Kamloops (1)

**Natural Environment (2)**

Need to protect environmental assets (1)  
Poor water quality (1)

**Financial Resources (1)**

Need a reserve fund (1)

**Human Resources (1)**

Loss of skilled labour (1)

**Social Issues (1)**

Poverty (1)

**Youth Development (1)**

Lack of opportunities for youth (1)

---

Source: District of Clearwater Community Economic Development Survey 2010.

## Opportunities and Challenges

**Table B1b: Key Opportunities for the Clearwater Area – Survey Participants**

### **Recreation and Tourism (95)**

Tourism (13)  
 Wells Gray Provincial Park (9)  
 Adventure tourism (5)  
 Four season tourism (5)  
 Expand outdoor activities (4)  
 Expand tourism development (4)  
 Develop a trail system for walking (3)  
 Dutch Lake (3)  
 Promote Clearwater as a Gateway to Wells Gray Provincial Park (3)  
 Ski hill (3)  
 Snowmobiling (3)  
 Develop more walking trails around Dutch Lake (2)  
 Expand recreational facilities (2)  
 Heritage village (2)  
 Mountain biking trails (2)  
 Museum (2)  
 Promote Clearwater as a tourist destination (2)  
 Promote volcanoes (2)  
 River tourism (2)  
 Adventure tourism (1)  
 Bowling alley (1)  
 Casino (1)  
 Develop a tourist friendly town (1)  
 Develop a wider range of accommodations (1)  
 Develop branch trails to the natural stone bridge (1)  
 Develop more trails (1)  
 Develop more walking trails by the river (1)  
 Develop trails to the east side of the Kettle (1)  
 Develop the Clearwater River Trail into a multi-day excursion (1)  
 Develop Wells Gray Park (1)  
 Ecotourism (1)  
 Expand tourism amenities and activities outside of the park (1)  
 Festival tourism (1)  
 Hot springs (1)  
 Live entertainment (1)  
 Promote hiking opportunities (1)  
 Promote waterfalls (1)  
 Pursue more tourists from Kamloops (1)  
 Resort development (1)  
 Small tourism business development (1)  
 Swimming pool (1)  
 Upgrade the walking trail from North Thompson Park to Brookfield Mall (1)  
 Walking trails to connect each area of town (1)

### **Resource Development (80)**

Mining (26)  
 Forestry (9)  
 Value-added timber products (7)  
 Logging (4)  
 Industry (3)  
 Non-timber forest products (3)  
 Diversify forest uses (2)  
 Log house building (2)  
 Manufacturing (2)  
 Reopening of Canfor (2)  
 Attract industry (1)  
 Bio-fuels (1)  
 Cedar poles (1)  
 Cellulose ethanol (1)  
 Co-generation plant (1)  
 Diversify resource sector development (1)  
 Expand land base for community forest (1)  
 Furniture manufacturing (1)  
 Hardwood floor manufacturing (1)  
 Light industry (1)  
 Lumber (1)  
 Mills (1)  
 Modular homes (1)  
 Nurseries (1)  
 Obtain larger forest license (1)  
 Resource development (1)  
 Small-scale sawmills (1)  
 Supply fibre to small scale niche entrepreneurs (1)  
 Timber resources (1)  
 Value-added resource development (1)

### **Agriculture (20)**

Agriculture (6)  
 Develop a food cooperative (2)  
 Greenhouses (2)  
 Organic agriculture (2)  
 Establish a community garden (1)  
 Good farm land (1)  
 Hemp (1)  
 Local produce (1)  
 Potatoes (1)  
 Ranching (1)  
 Squash (1)  
 Strawberries (1)

### **Economy (16)**

Economic diversification (3)  
 Another grocery store (2)  
 Attract larger business investors (1)

**Economy Cont'd**

Clothing factory (1)  
Develop along the highway corridor (1)  
Distribution centre for North Thompson (1)  
Juice bar (1)  
Low tax rates for businesses (1)  
More clothing stores (1)  
Need more stores (1)  
Niche shops (1)  
Supply businesses for mining development (1)

**Services (10)**

Prison facility (8)  
Expand educational opportunities (1)  
Expand medical care (1)

**Community Design and Planning (8)**

Centralize business development (1)  
Community beautification (1)  
Develop a clear focus (1)  
Develop a downtown core (1)  
Improved highway frontage (1)  
Maintaining rural lifestyle (1)  
Remove flood plain status (1)  
Sustainable development (1)

**Transportation (7)**

Highway infrastructure (4)  
Railway infrastructure (3)

**Energy (6)**

Geothermal energy (2)  
Small-scale hydro development (1)  
Use geothermal energy to heat high school (1)  
Use geothermal energy to heat sportsplex (1)  
Use geothermal energy to heat town hall (1)

**Marketing (6)**

Market all of the business ideas (1)  
Marketing Clearwater (1)  
Marketing Wells Gray Provincial Park (1)  
Promote assets (1)  
Promote available space (1)  
Promote beautiful location (1)

**Retirement Industry (6)**

Attract seniors to the community (1)  
Develop craft activities for seniors (1)

**Retirement Industry Cont'd**

Develop entertainment for seniors (1)  
Develop more businesses geared towards seniors' needs (1)  
Develop recreational facilities for seniors (1)  
Encourage retirement living (1)

**Arts and Culture (5)**

Arts (1)  
Artisan business development (1)  
Artisan retreat (photography, writing, woodworking, crafts) (1)  
Create murals reflecting our community (1)  
Cultural sharing (1)

**Recruitment and Retention (4)**

Attract middle aged residents (1)  
Invest in medical students who agree to practice in Clearwater (1)  
Pursue amenity migrants (1)  
Pursue European immigrants with money (1)

**Education and Training (3)**

Expand educational opportunities (1)  
Mining conference / workshop (1)  
Promote research opportunities in the area (1)

**Infrastructure (3)**

Affordable land (2)  
Empty buildings (1)

**Geographic Location (2)**

Attract businesses that benefit from location (1)  
Proximity to Wells Gray Park (1)

**Human Resources (2)**

Available manpower (1)  
Need a professional grant writer (1)

**Municipal Affairs (2)**

Be fiscally responsible (1)  
Maintain basic services (1)

**Housing (1)**

Affordable housing (1)

**Industrial Infrastructure (1)**

Need Canfor to clean up old planer site (1)

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Source: District of Clearwater Community Economic Development Survey 2010.

**Table B2b: Key Challenges for the Clearwater Area – Survey Participants**

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**Economy (46)**

Lack of jobs (16)  
Unemployment (4)  
Economic diversification (2)  
Lack of jobs for high school graduates (2)  
Lack of shopping (2)  
Long distance commuting for work (2)  
Need another grocery store (2)  
No stable employer (2)  
Economic leakage to Kamloops (1)  
Fluctuations in global commodity prices (1)  
Lack of clothing stores (1)  
Limited competition (1)  
Limited support for businesses outside core (1)  
Limited support for non-tourism businesses (1)  
Need to attract more small businesses (1)  
Not capitalizing on assets (1)  
People are not shopping (1)  
Poor commercial environment (1)  
Providing higher paying jobs (1)  
Recession (1)  
Slow winter business season (1)  
Store closures (1)

**Community Design and Planning (25)**

No downtown core (6)  
Community sprawl (4)  
Need a clear vision (3)  
Need to beautify the town (2)  
Promote a theme for development (2)  
Streamline building permit process (2)  
Critique of building design discourages investment (1)  
Need community support for vision / plan (1)  
Need to improve highway frontage (1)  
No main street (1)  
Separate different land uses (1)  
Slow process of development (1)

**Resource Development (23)**

Lack of industry (6)  
Limited diversification of resource industries (3)  
Mill closure (3)  
Reducing impacts of industry development (3)  
Community forest needs more land (1)  
Ensuring resource development does not impact tourism (1)  
Lack of light industry (1)  
Limited efforts to pursue other forest values (1)  
Limited development of resources (1)  
Obtain royalties from resource development (1)  
Removal of appurtenance clause (1)  
Uncertainty of the forest industry (1)

**Services (22)**

Lack of doctors (8)  
Maintaining health care services (6)  
Maintaining educational services (3)  
Maintaining services (3)  
Develop more challenges for doctors (1)  
Need a minor surgery department (1)

**Recreation and Tourism (18)**

Lack of amenities (2)  
Limited development of Wells Gray Park (2)  
No swimming pool (2)  
Seasonal tourism (2)  
Lack of amenities for family (1)  
Lack of amenities for seniors (1)  
Lack of amenities for youth (1)  
Limited entertainment (1)  
Maintaining recreational services (1)  
Need a recreation centre (1)  
Need to identify unique tourism assets (1)  
Need to promote tourism more (1)  
Trails around Clearwater are not maintained (1)  
Trails around Wells Gray Provincial Park are not maintained (1)

**Recruitment and Retention (10)**

Youth out-migration (3)  
Difficulty attracting professionals (2)  
Out-migration (2)  
Need to retain our workforce (1)  
Recruiting health care professionals (1)  
Recruiting new residents with high incomes (1)

**Demographics (10)**

Small population (6)  
Lack of families (2)  
Aging population (1)  
Low population density (1)

**Financial Resources (9)**

Lack of investment (2)  
Lack of funding for improvements (1)  
Lack of funding to support major projects (1)  
Low tax revenues (1)  
Missed opportunities to apply for grants (1)  
Need government funding to support mining development (1)  
Need government funding to support tourism development (1)  
Need to build a municipal reserve fund (1)



**Infrastructure (9)**

Need improved sewage / septic systems (3)  
Need to improve water quality / infrastructure (3)  
District should purchase the doctor's clinic (1)  
Lack of town infrastructure (1)  
Need to maintain competitive property prices (1)

**Communications (8)**

Lack of high speed Internet services (5)  
Limited cell phone service (2)  
Maintaining the newspaper (1)

**Industrial Infrastructure (6)**

Lack of industrial infrastructure / park (4)  
Lack of available industrial land (1)  
No industrial infrastructure for small industries (1)

**Municipal Affairs (6)**

Efficient use of taxpayers money (2)  
Reduce municipal employee wages (2)  
Limited municipal support during winter (1)  
Misunderstanding of building permit process (1)

**Transportation (6)**

Need seniors' transportation (2)  
Distance to an airport (1)  
Inadequate road system (1)  
Limited mobility for the disabled (1)  
No transportation to access tourism areas (1)

**Community Cohesion (5)**

Community conflict (2)  
Maintaining a balance of families and seniors (1)  
Maintaining a rural lifestyle (1)  
Negative outside influences (1)

**Human Resources (5)**

Out-migration of skilled workers (3)  
Limited park staff to maintain Wells Gray Park (1)  
Low-skilled workforce (1)

**Energy (4)**

No access to natural gas (2)  
Limited population base to purchase power (1)  
Power supply (1)

**Marketing (4)**

Hire a professional marketing agent to support local entrepreneurs (1)  
Limited marketing of small businesses (1)  
Need roadside billboards promoting Clearwater (1)  
Need to market agriculture (1)

**Attitudinal Barriers (3)**

Resistance to change (2)  
Resistance to share park / area assets (1)

**Community Participation (3)**

Lack of community participation (3)

**Education and Training (3)**

Difficulty identifying people who need training (1)  
Life long learning is not valued (1)  
Low value of education (1)

**Retirement Industry (3)**

Need more seniors' caregivers (1)  
Need more seniors' housing (1)  
Need physical instructors for seniors (1)

**Crime and Safety (2)**

Difficult crossing the highway (1)  
Highway safety (1)

**Geographic Location (2)**

Distance to major shopping (1)  
Perceived isolation (1)

**Social Issues (2)**

Family stress (1)  
Poverty (1)

**Youth Development (2)**

Engage youth in community development (1)  
Lack of opportunities for youth (1)

**Agriculture (1)**

Need to engage more farmers (1)

**Cost of Living (1)**

Cost of gas (1)

**Housing (1)**

Lack of affordable rental units (1)

**Leadership (1)**

Strong lobbying efforts by mayor and council (1)

**Partnerships and Cooperation (1)**

Limited cooperation with First Nations (1)

**Policy (1)**

Lack of incentives to diversity (1)

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Source: District of Clearwater Community Economic Development Survey 2010.

## Community Aspirations

**Table C1b: Aspirations for your community in 5 years – Survey Participants**

### **Recreation and Tourism (50)**

More walking trails (5)  
 Swimming pool (5)  
 Greater range of recreational activities (4)  
 Trails developed to showcase rivers / lakes (4)  
 A desirable tourist destination (3)  
 Bowling alley (3)  
 More biking trails (3)  
 Movie theatre (3)  
 More entertainment (2)  
 More recreational activities (2)  
 Arcade (1)  
 Community hall (1)  
 Develop a community centre (1)  
 Enhanced recreational assets (1)  
 Four season tourism activities (1)  
 Greater range of tourism activities (1)  
 Hot springs developed (1)  
 Improved recreational potential for tourists (1)  
 Lots of scenery to enjoy (1)  
 More night life (1)  
 More recreational activities for seniors (1)  
 More tourism (1)  
 More youth programs (1)  
 Street dances (1)  
 Teen centre (1)  
 Trails developed to connect the Flats to town (1)

### **Resource Development (29)**

Mining developments operational (8)  
 Canfor mill reopened (7)  
 More forestry opportunities (2)  
 More industries (2)  
 Active community forest (1)  
 Appurtenancy clause reinstated (1)  
 Expanded community forest (1)  
 Improved lumber prices (1)  
 Introduction of clean industry (1)  
 Light industry (1)  
 Little change in the forest industry (1)  
 Natural resources are managed by companies that are stakeholders in the community (1)  
 Revenue from local resources (1)  
 Value-added mill operating (1)

### **Economy (26)**

Stable economy (4)  
 Greater diversity of businesses (3)  
 Prosperous business community (3)  
 Diverse employment opportunities (2)

### **Economy Cont'd**

Beautiful business frontages (1)  
 Economic development strategy being implemented in a sustainable manner (1)  
 Established as a service centre for the North Thompson (1)  
 More cafes (1)  
 More gift stores (1)  
 More permanent, higher paying jobs (1)  
 More self-sufficient (1)  
 More shopping (1)  
 Pizza Hut (1)  
 Quaint businesses (1)  
 Recession declines (1)  
 Sustainable growth (1)  
 Tim Horton's (1)  
 Vibrant community (1)

### **Services (25)**

More doctors (6)  
 Adequate health care services for all ages (4)  
 Hospital is maintained (2)  
 More dentists (2)  
 More services (2)  
 Community Resource Centre is expanded (1)  
 Current services are maintained (1)  
 Daycare maintained (1)  
 Evergreen Acres is maintained (1)  
 Extended care is maintained (1)  
 Maintain good emergency services (1)  
 Maintain good police services (1)  
 Return of regionalized services (1)  
 Service clubs are maintained (1)

### **Community Design and Planning (18)**

Community sprawl contained within infill (3)  
 Downtown core developed with retail shops (3)  
 Official community plan is being implemented (2)  
 Beautification of community has begun (1)  
 Community vision in place (1)  
 Concentrated business core (1)  
 Downtown core moved to the highway (1)  
 Inviting boulevards (1)  
 More bike friendly (1)  
 More green space (1)  
 More pedestrian friendly (1)  
 Rules and regulations are streamlined (1)  
 Streamlined processes for subdividing land (1)

**Infrastructure (14)**

Infrastructure in place (2)  
More sidewalks (2)  
Entrance lanes to the park that are not affected by side street turns from the highway (1)  
Improved junction at Highway 5 / park road (1)  
Improved road infrastructure (1)  
Improved sewage infrastructure (1)  
Improved water infrastructure (1)  
Intersection installed at the information centre (1)  
More lighting (1)  
More signage (1)  
One stop facility housing the municipality, community resource centre, and leisure centre (1)  
Road through Wells Gray Park (1)

**Arts and Culture (13)**

Cultural centre (2)  
More cultural activities (2)  
Arts centre (1)  
Christian play involving people and technology (1)  
First Nations shops (1)  
Live theatre (1)  
More arts programs and activities (1)  
More school productions (1)  
More serenity concerts (1)  
Museum (1)  
Relocate museum next to the information centre (1)

**Demographics (12)**

Population growth (4)  
Diverse population (3)  
More families (3)  
Vibrant seniors (1)  
Vibrant youth (1)

**Community Support and Participation (9)**

Healthy community (2)  
More community participation (2)  
A welcoming community (1)  
Increased respect for others (1)  
More cohesive community (1)  
People welcoming change (1)  
Vibrant community organizations (1)

**Agriculture (8)**

Access to high quality local produce (1)  
Bees (1)  
Community garden (1)  
Cooperative farms (1)  
Cooperative use of farm machinery (1)  
Relocate farmer's market next to info centre (1)

**Agriculture Cont'd**

Indoor market for local produce (1)  
Local production of food (1)

**Housing (4)**

More housing (4)

**Communications Infrastructure (3)**

Better cell phone coverage (2)  
High speed Internet (1)

**Education and Training (3)**

More educational opportunities for youth (2)  
Schools are stabilized (1)

**Industrial Infrastructure (3)**

Camp 2 site used for industrial development (1)  
Former planer mill site is being used (1)  
Former prison site is being used (1)

**Community Resiliency (2)**

Self-reliant community (2)

**Crime and Safety (2)**

A safe community (2)

**Social Issues (2)**

Fewer drug problems (1)  
Increase in poverty (1)

**Transportation (2)**

Improved public transportation (2)

**Energy (1)**

Development of independent power producers (1)

**Human Resources (1)**

Knowledgeable workforce (1)

**Leadership (1)**

Diverse community representation on council (1)

**Natural Environment (1)**

Enhanced environmental assets (1)

**Partnerships and Cooperation (1)**

People and groups working together (1)

**Technology (1)**

Introduction of high-tech industries (1)

**Other (3)**

No change (3)

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Source: District of Clearwater Community Economic Development Survey 2010.

**Table C2b: Aspirations for your community in 20 years – Survey Participants**

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**Recreation and Tourism (83)**

Swimming pool (15)  
Vibrant tourist destination (5)  
Four season recreational activities (4)  
Diverse recreational opportunities (3)  
More hiking (3)  
More trails (3)  
Need a recreation centre (3)  
Skiing (3)  
Bowling alley (2)  
Build a path around Dutch Lake (2)  
Greater emphasis on winter activities (2)  
Movie theatre (2)  
Swimming programs for seniors / disabled (2)  
Upgraded hiking trails (2)  
Upgraded walking paths / trails (2)  
Affordable rates to rent space at a recreational centre (1)  
Develop a trail along the North Thompson (1)  
Ecotourism (1)  
Fishing (1)  
Gateway to Wells Gray Provincial Park (1)  
Geological museum (1)  
Greater variety of tourism activities (1)  
Hire a recreation director (1)  
Hot tub (1)  
Hunting (1)  
More access to lakes (1)  
More affordable recreational opportunities (1)  
More biking (1)  
More community events (1)  
More outdoor clubs (1)  
More outdoor recreational activities (1)  
More parks (1)  
More paths (1)  
More seniors groups (1)  
More trail running (1)  
More youth activities (1)  
One stop recreational facility for downhill skiing, cross-country skiing, and snowshoeing (1)  
Outdoor movies in the summer (1)  
Pool hall (1)  
Purchase ski hill and convert into a community centre (1)  
Resort development (1)  
Snowmobiling tourism (1)  
UNESCO heritage status for Wells Gray Park (1)  
Upgraded biking trails (1)  
Variety of activities for all ages (1)

**Economy (30)**

Growth in business (5)  
More shopping (3)  
Diversified economy (2)  
Greater variety of businesses (2)  
Stable jobs (2)  
Distribution centre for North Thompson (1)  
Growth in cottage industries (1)  
Higher wage jobs (1)  
IGA (1)  
Less long distance commuting for work (1)  
London Drugs (1)  
More employment (1)  
More employment opportunities for youth (1)  
More gift stores (1)  
More home-based businesses (1)  
No fast food restaurants (1)  
Prosperous businesses (1)  
Reduced economic leakage due to travel costs (1)  
Shopping mall (1)  
Updating an economic development plan (1)  
Wal-mart (1)

**Community Design and Planning (26)**

Downtown core (6)  
Centralized services (3)  
Centralized shopping area located along the highway (2)  
Construction of energy efficient buildings (2)  
Downtown core located along the highway (2)  
Updating / implementing an official community plan (2)  
Avoid artificial development (1)  
Cohesive residential planning (1)  
Design a senior / disabled friendly community (1)  
Develop a market square (1)  
Extension of boundaries to include Blackpool, Birch Island, and Vavenby (1)  
Gathering spaces (1)  
Linked green zones (1)  
Protect Dutch Lake from development (1)  
Use a mountain house style theme for development (1)

**Demographics (23)**

Moderate growth in residents (15)  
Growth in retirees (3)  
Diversified population (1)  
Larger school population (1)  
More young families (1)  
Multi-generational families (1)  
Return migration of youth (1)

**Services (20)**

- Expansion of health care services (7)
- More doctors (3)
- Adequate access to health professionals (2)
- Greater range of services to attract/retain people (2)
- Self-sufficient in service provision (2)
- More professionals (1)
- Promote medical tourism (1)
- Surgical wing at the hospital (1)
- Visiting specialists that do minor surgeries (1)

**Arts and Culture (18)**

- Arts and cultural facility (7)
- A developed arts community (2)
- Amphitheatre (2)
- Antique car shows (1)
- A play that involves the entire community (1)
- Culturally diverse community (1)
- Develop heritage assets (1)
- Expand “serenity” concerts into a major venue (1)
- More community events (1)
- Rejuvenated May Day Festival (1)

**Community (17)**

- Quiet lifestyle (3)
- Small town living (3)
- Close knit community (2)
- Friendly (2)
- Remain a caring community (2)
- Good place to raise kids (1)
- Healthy community (1)
- Maintain rural community values (1)
- More community pride (1)
- Sustainable community (1)

**Infrastructure (14)**

- Sidewalks (3)
- Infrastructure to connect different parts of the community (2)
- Energy efficient street lighting (1)
- Expand sewage infrastructure (1)
- Expand water infrastructure (1)
- Extend sewer line across Clearwater River (1)
- Extend sewer line to Dutch Lake (1)
- Extension of potable water distribution (1)
- More infrastructure (1)
- Non-chlorinated water (1)
- Use Dutch Lake School as one stop facility for local government, leisure centre, and swimming pool (1)

**Agriculture (10)**

- Develop a community garden (2)
- 100 mile diet (1)
- Agritourism (1)
- Diversified agricultural businesses (1)

**Agriculture Cont’d**

- Farming (1)
- Food security (1)
- Larger farmer’s market (1)
- Locally grown food (1)
- Ten acre farms (1)

**Natural Environment (8)**

- Clean air (2)
- Clean water (1)
- Outdoor assets are valued (1)
- Protection of community resources (1)
- Protection of ecosystems (1)
- Protection of parks (1)
- Protection of recreational areas (1)

**Education and Training (7)**

- Develop a community college (1)
- Develop a training centre for fine arts / crafts (1)
- Geological research facility (1)
- Improved attendance at schools (1)
- Research being conducted on geological features of Wells Gray Park (1)
- Satellite school for outdoor recreation program (1)
- Taking greater responsibility for education (1)

**Human Resources (6)**

- Diversified volunteer base (2)
- A new generation of leaders (1)
- A new generation of volunteers (1)
- Diversified workforce (1)
- Volunteer coordinator (1)

**Transportation (6)**

- Four lane highway to Kamloops (3)
- Limited terrain for a new bypass (1)
- No residential parking on the street (1)
- No traffic lights (1)

**Community Participation (5)**

- Engaged community (1)
- Greater incorporation of local ideas into community plans (1)
- Greater participation by local businesses (1)
- Greater participation by local workforce (1)
- More attendance at church (1)

**Housing (5)**

- Affordable housing suitable for all ages (4)
- More seniors’ housing (1)

**Resource Development (5)**

- Diversified industrial base (2)
- Balance between environment and industry (1)
- Mills operating (1)
- Mining (1)

**Crime and Safety (4)**

Safe community (2)  
Fire safe (1)  
Smaller areas designated for police patrols (1)

**Industrial Infrastructure (4)**

Industrial land parcels developed (1)  
Industrial zoning (1)  
Infrastructure to support manufacturing (1)  
Redevelop the old planer mill site (1)

**Attitudinal Change (3)**

Need to be more open to change (2)  
Need to be more open to new people (1)

**Energy (3)**

Geothermal energy (1)  
Self-sufficient hydro power (1)  
Solar power (1)

**Partnerships and Cooperation (3)**

Cooperation across recreational groups (1)  
Good relations with First Nations (1)  
More service clubs working together on community initiatives (1)

**Retirement Industry (3)**

Affordable seniors' housing (1)  
A retirement town (1)  
Intermediate care facility (1)

**Small Town Living (3)**

Maintaining a rural lifestyle (3)

**Cost of Living (2)**

Affordable living as a key asset (2)

**Sustainable Development (2)**

Self-sufficient community (1)  
Sustainable living practices (1)

**Financial Resources (1)**

Community foundation (1)

**Leadership (1)**

Continue local government initiative to involve youth in governance (1)

**Social Issues (1)**

Increase in poverty (1)

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Source: District of Clearwater Community Economic Development Survey 2010.

**Table C3b: Aspirations for your local economy in 5 years – Survey Participants**

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**Resource Development (47)**

Mining (12)  
Diversified industrial sector (8)  
Forestry (4)  
Value-added forest manufacturing (3)  
Canfor mill re-opened (2)  
Furniture manufacturing (2)  
Less reliance on resource development (2)  
Light industry (2)  
Boat manufacturing (1)  
Co-management of resources with company stakeholders in the community (1)  
Green building products (1)  
Industry (1)  
Logging (1)  
Mill operating (1)  
More support for industry (1)  
More control over local resources (1)  
New industries (1)  
Reliant on forestry (1)  
Resurgence of industry (1)  
Royalties obtained from resource development (1)

**Economy (42)**

More businesses (7)  
Diversified economy (6)  
Moderate growth (4)  
Stabilized economy (4)  
Stable employment for all age groups (4)  
Expanded business core along the highway (3)  
More retail (3)  
Competitive retail sector (2)  
More people shopping locally (2)  
Support for 'green' businesses (2)  
Boomtown (1)  
Higher wage jobs (1)  
More business support (1)  
More grocery stores (1)  
Natural health products (1)

**Recreation and Tourism (18)**

Growth in tourism (4)  
Clearwater will be marketed as a destination (3)  
Diversified tourism sector (2)  
Adventure tourism (1)  
Comprehensive recreational program (1)  
Eco-tourism (1)  
Four season tourism (1)  
More outfitters / guides (1)  
More users paying for social/sporting building (1)  
Multi-activity tourism ventures (1)  
Resort development (1)  
Spa development (1)

**Housing (6)**

Increased housing demand (2)  
Housing designers (1)  
Increased housing values (1)  
More houses (1)  
More seniors' housing (1)

**Communications and Technology (5)**

More businesses using Internet technology (2)  
More high-tech industries (2)  
More high speed Internet coverage (1)

**Community Design and Development (4)**

New subdivisions (2)  
Concentrated business core (1)  
Infill (1)

**Infrastructure (4)**

Adequate sewer infrastructure to support business growth (1)  
Adequate water infrastructure to support business growth (1)  
More people employed to improve industrial infrastructure (1)  
More people employed to improve recreational infrastructure (1)

**Services (4)**

Adequate health care (1)  
Expansion of services (1)  
More jobs to support needs of seniors (1)  
Prison re-opened (1)

**Arts and Culture (2)**

Arts and cultural centre (1)  
More entertainment (1)

**Education and Training (2)**

Another elementary school is open (1)  
More educational opportunities for youth (1)

**Energy (2)**

Bio-fuel production (1)  
Solar panel manufacturing (1)

**Agriculture (1)**

More locally grown food (1)

**Municipal Affairs (1)**

Fiscal responsibility (1)

**Partnerships and Cooperation (1)**  
People / groups working together (1)

**Transportation (1)**  
Airport (1)

**Other (1)**  
No change (1)

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Source: District of Clearwater Community Economic Development Survey 2010.



**Table C4b: Aspirations for your local economy in 20 years – Survey Participants**

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**Economy (61)**

Moderate growth (17)  
Economic diversification (9)  
Business stability (6)  
High paying jobs (4)  
Development of ‘green’ businesses (3)  
Low unemployment rate (3)  
More jobs (3)  
Greater variety of shopping (2)  
More businesses (2)  
More competition (2)  
More people shopping locally (2)  
A destination conference centre (1)  
Another strip mall (1)  
Attract creative businesses (1)  
Attract non-resource related manufacturing (1)  
Businesses benefitting from local resources (1)  
Employment to support young families (1)  
Growth of home-based businesses (1)  
Growth of social enterprises (1)  
More cottage industries (1)  
More family operated businesses (1)  
More jobs that cannot be outsourced (1)  
More restaurants (1)  
More support for small business development (1)  
No big box stores (1)  
Promote Clearwater as business friendly community (1)  
Selling many products to the Kamloops area (1)  
Steakhouse (1)  
Year round business development (1)

**Tourism (50)**

Diversified tourism sector (7)  
Four season tourist destination (4)  
UNESCO status for Wells Gray Provincial Park (3)  
More hiking trails (2)  
More kayaking (2)  
More tourism / recreation amenities (2)  
Skiing (2)  
Clearwater promoted as a destination, not a Gateway (1)  
Diversity of activities for all ages (1)  
Fishing (1)  
Gateway to Wells Gray Park (1)  
Guided hikes (1)  
Helicopter tours (1)  
Horseback riding (1)  
Hot springs (1)  
Hunting (1)  
Ice fishing (1)  
Maintain flower meadow road / west side river road (1)

**Tourism Cont’d**

More biking trails (1)  
More commercial intensive accommodations in Wells Gray Park (1)  
More commercial intensive fishing in Wells Gray Park (1)  
More festival tourism (1)  
More golfing (1)  
Outdoor recreation destination (1)  
Rafting (1)  
Resort development (1)  
Ski resort (1)  
Snowmobiling (1)  
Spa development (1)  
Take advantage of mountain setting (1)  
Triathlon (1)  
User friendly trails (1)  
Volcano interpretive centre (1)  
Wildlife viewing (1)  
Zip-lining (1)

**Resource Development (34)**

More manufacturing industries (5)  
Diversified resource industries (4)  
Mining (4)  
More benefits obtained from natural resource production (3)  
Value-added forest manufacturing (3)  
Forestry (2)  
Use of waste wood (2)  
Birch products (1)  
Expansion of local resource-based industries (1)  
Light industry (1)  
Mining almost completed (1)  
More construction associated with industrial development (1)  
More control over local resources (1)  
Resurgence of industry (1)  
Scaled back forest activities (1)  
Small industries selling items cooperatively abroad (1)  
Stabilized resource industries (1)  
Tailings are cleaned up (1)

**Transportation (10)**

Access points to Highway 5 and Wells Gray Park do not conflict (1)  
Airport (1)  
Four lane highway to Kamloops (1)  
Improved ‘green’ regional transportation (1)  
Incorporate different uses of transportation (1)  
More routine scheduled trips to Kamloops (1)

**Transportation Cont'd**

Road connecting Barkerville and Wells Gray Provincial Park (1)  
Road through Wells Gray Park (1)  
Shuttle service to recreational activities (1)  
Shuttle service to the park (1)

**Agriculture (8)**

More locally produced food (4)  
More vendors at the farmer's market (2)  
Self-sufficient in food production (2)

**Community Design and Planning (8)**

Official community plan in place to manage growth (2)  
Cluster big box developments along the old North Thompson highway (1)  
Community beautification (1)  
Downtown core located along the highway (1)  
Infill (1)  
Theme for development (1)  
Visible downtown core (1)

**Community (6)**

Sustainable community (3)  
Good quality-of-life (1)  
Healthy community (1)  
Small town living (1)

**Demographics (6)**

Retention of youth (4)  
Diversity of age groups (1)  
More retirees (1)

**Energy (6)**

Self-sufficient in energy production (2)  
Small-scale power generating facility (2)  
Geothermal facility to heat local buildings (1)  
Inexpensive local hydro sources (1)

**Services (6)**

More service sector jobs (2)  
Fully serviced hospital (1)

**Services Cont'd**

Improved library (1)  
More doctors (1)  
Variety of services (1)

**Housing (6)**

Affordable housing for all types of residents (1)  
Construction of more houses (1)  
Develop higher density housing developments with green spaces (1)  
Increased housing prices (1)  
More family housing (1)  
More seniors' housing (1)

**Arts and Culture (4)**

Arts and cultural facility (1)  
Local talent showcased (1)  
More plays (1)  
Performing arts infrastructure (1)

**Environmental Assets (4)**

Good water quality (2)  
Good air quality (1)  
Good soil quality (1)

**Human Resources (3)**

Skilled workforce (2)  
Creative workforce (1)

**Marketing (2)**

Clearwater marketed as the 'greenest sustainable community' (2)

**Technology (2)**

Improved technology support and infrastructure to support / attract on-line business development (1)  
Growth of on-line businesses (1)

**Education and Training (1)**

Improved schools (1)

**Infrastructure (1)**

More sewage infrastructure (i.e. Brookfield, the Flats) (1)

---

Source: District of Clearwater Community Economic Development Survey 2010.

# Appendix 5: Top Priorities

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## Summary Tables: Top Two Priorities for Local Government

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**Table E1a: Summary of the Top Two Priorities for Local Government Investments - # of Responses by Interview Participants**

---

	Number of Responses	% of Total Responses
Community Design and Planning	30	17.4
Services	28	16.3
Infrastructure	27	15.7
Economic Development	25	14.5
Communications	20	11.6
Recreation and Tourism	19	11.0
Resource Development	7	4.1
Environment	5	2.9
Community	3	1.7
Agriculture	2	1.2
Human Resources	2	1.2
Arts and Culture	1	0.6
Energy	1	0.6
Housing	1	0.6
Partnerships and Collaboration	1	0.6
n=	172	

---

Source: Clearwater Interview Participants.

**Table E2a: Summary of the Top Two Priorities for Local Government Investments - # of Responses by Survey Participants**

	Number of Responses	% of Total Responses
Infrastructure	44	19.0
Recreation and Tourism	43	18.5
Economic Development	39	16.8
Services	33	14.2
Resource Development	25	10.8
Community Design and Planning	21	9.1
Tourism	17	7.3
Crime and Safety	6	2.6
Arts and Culture	5	2.2
Communications	4	1.7
Energy	3	1.3
Agriculture	2	0.9
Municipal Affairs	2	0.9
Community	1	0.4
Financial Resources	1	0.4
Housing	1	0.4
Human Resources	1	0.4
Transportation	1	0.4
n=	232	

Source: Clearwater Survey Participants.

---

## Detailed Tables: Top Two Priorities for Local Government

---

**Table E1b: Top Two Priorities for Local Government Investments - # of Responses by Interview Participants**

---

### **Community Design and Planning (30)**

Developing a long-term community vision (5)  
 Town planning (5)  
 Development regulations (4)  
 Town beautification (4)  
 Developing a community plan (2)  
 Developing a town centre (2)  
 More paths to connect different parts of town (2)  
 More signage (2)  
 Take over municipal tasks contracted out (2)  
 Bylaw to promote local building (1)  
 Streamlined development processes (1)

### **Services (28)**

Education (10)  
 Health care services (5)  
 Developing / maintaining essential services (3)  
 CRC development (2)  
 After school care (1)  
 Community college (1)  
 Maintain / enhance school (1)  
 Medical clinic (1)  
 Recruitment / retention of doctors (1)  
 Recruitment / retention of nurses (1)  
 Services for seniors (1)  
 Youth services (1)

### **Infrastructure (27)**

Infrastructure (7)  
 Sewage infrastructure (6)  
 Water infrastructure (5)  
 Improve road shoulders for biking (2)  
 More sidewalks (2)  
 Lighting (1)  
 Road infrastructure (1)  
 Traffic lights (1)  
 Upgrade biking trails (1)  
 Upgrade walking trails (1)

### **Economic Development (25)**

Economic development (18)  
 Become development friendly (4)  
 Small business development (2)  
 More business development along the highway (1)

### **Communications (20)**

Communications / technology infrastructure (6)  
 High speed Internet (5)  
 Cell phone service (4)

Facilitate public participation (1)

### **Communications Cont'd**

More public consultation (1)  
 Promoting events (1)  
 Web design capacity (1)

### **Recreation and Tourism (19)**

Tourism (4)  
 Year round tourism (4)  
 Dutch Lake (2)  
 Recreation facilities (indoors) (2)  
 Tourism Wells Gray (2)  
 Develop a community centre (1)  
 Recreation facilities (outdoors) (1)  
 Swimming pool (1)  
 Trails (1)  
 World heritage status for Wells Gray Park (1)

### **Resource Development (7)**

Industry (5)  
 Diversified resource industries (1)  
 Expand community forest (1)

### **Environment (5)**

Protecting the natural environment (3)  
 Environmentally sound investments (1)  
 Environmentally sustainable development (1)

### **Community (3)**

Quality of life (2)  
 Create positive atmosphere (1)

### **Human Resources (2)**

Succession planning (1)  
 Volunteer development (1)

### **Agriculture (2)**

Adopt a food charter to use local food (1)  
 Community garden (1)

### **Arts and Culture (1)**

Arts and culture (1)

### **Energy (1)**

Hydro (1)

### **Housing (1)**

Assisted living (1)

**Partnerships and Collaboration (1)**  
Enhance sharing of information (1)

Foster collaboration (1)

---

Source: Clearwater Interview Participants.

**Table E2b: Top Two Priorities for Local Government Investments - # of Responses by Survey Participants**

**Infrastructure (44)**

Sewage infrastructure (11)  
 Water infrastructure (10)  
 Better lighting at intersections (2)  
 Road maintenance (2)  
 Clear drainage structures of debris along Old North Thompson Highway (1)  
 Develop more passing lanes along the highway (1)  
 Extend sewage line to downtown core (1)  
 Fell snags along East Blackpool Road (1)  
 Fix pot holes (1)  
 Four lane highway (1)  
 Highway access roads (1)  
 Install new water well near Clearwater River (1)  
 Install stop lights (hotel corner) (1)  
 More infrastructure (1)  
 More sidewalks (1)  
 Relocate the landfill (1)  
 Relocate municipal office and community resource centre to Dutch Lake School (1)  
 Repair Ferry Road (1)  
 Road through Wells Gray Park (1)  
 Separate pedestrian / bikers from traffic (1)  
 Sewage infrastructure for Dutch Lake area (1)  
 Waste management (1)  
 Water quality (1)

**Recreation and Tourism (43)**

More recreational activities (6)  
 Tourism (6)  
 More trails (4)  
 Recreation facility (3)  
 Develop more facilities (2)  
 Swimming pool (2)  
 Barbeque events (1)  
 Bike trails (1)  
 Calendar of events (1)  
 Canoe lessons (1)  
 Develop a community centre (1)  
 Develop Dutch Lake Park (1)  
 Diversify tourism activities (1)  
 Fishing lessons (1)  
 Four season tourism (1)  
 Heritage village (1)  
 Horse back trail rides (1)  
 Hot air balloon rides (1)  
 Hudson Bay Trading Post (1)  
 Marketing Clearwater as a recreation destination (1)  
 Marketing Wells Gray Park (1)  
 More entertainment (1)  
 More recreational activities for seniors (1)  
 Old time fiddler dances (1)

**Recreation and Tourism Cont'd**

Skiing tours (1)  
 Sleigh rides (1)

**Economic Development (39)**

Develop employment opportunities (11)  
 Economic development (10)  
 Attracting businesses (3)  
 Attract more business investors (2)  
 Marketing Clearwater (2)  
 Bakery (1)  
 Business development (1)  
 Develop an attraction along the highway (1)  
 Equipment sales for camping (1)  
 Equipment sales for climbing (1)  
 Equipment sales for logging (1)  
 Hot dog / popcorn stand (1)  
 Ice cream shack (1)  
 More shopping (1)  
 Trades shop (metal work / wood work) (1)  
 Warehousing businesses (1)

**Services (33)**

Health care services (10)  
 Recruitment / retention of doctors (8)  
 Hospital (3)  
 Education (1)  
 Mentoring programs for youth (1)  
 Purchase the medical clinic (1)  
 Recruitment / retention of dentists (1)  
 Recruitment / retention of lawyers (1)  
 Seniors' care network (1)  
 Services for seniors (1)  
 Services for young children (1)  
 Social programming for families (1)  
 Social programming for seniors (1)  
 Social programming for youth (1)  
 Training programs for youth (1)

**Resource Development (25)**

Industry (5)  
 Mining (4)  
 Manufacturing natural resources locally (3)  
 Re-open the mill (3)  
 Natural resource development (2)  
 Expand community forest (1)  
 Forestry (1)  
 Logging (1)  
 Log sort (1)  
 More access to local resources (1)  
 Obtain resource royalties (1)  
 Promoting environmentally sensitive small industry (1)



**Resource Development Cont'd**

Small wood product manufacturing businesses (1)

**Community Design and Planning (21)**

Long-term vision planning (4)

Centralizing businesses and services (4)

Develop more parks (3)

Beautification (2)

Develop a town centre (2)

Implement the official community plan (2)

Avoid unreasonable by-laws (1)

Beach development (1)

Improve intersection layout at the old highway (1)

Streamline development processes (1)

**Crime and Safety (6)**

Highway safety (2)

Prison (2)

Develop a fire protection plan (1)

Police (1)

**Arts and Culture (5)**

Arts and culture (2)

Artisan / performing arts building (1)

Antiques and crafts (1)

Restore old log buildings (1)

**Communications (4)**

Engaging the community (1)

Enhanced phone services (1)

High speed Internet (1)

Public participation in district affairs (1)

**Energy (3)**

Alternative energy (1)

Bio-fuel facility (1)

Stable power source (1)

**Agriculture (2)**

Local food production (1)

Small agricultural businesses (1)

**Municipal Affairs (2)**

Less government (1)

Limit taxes (1)

**Community (1)**

Maintain small town living (1)

**Financial Resources (1)**

Develop a trust fund (1)

**Housing (1)**

Affordable seniors' housing (1)

**Human Resources (1)**

Hire building inspector (1)

**Transportation (1)**

Seniors' transportation to Kamloops (1)

---

Source: Clearwater Survey Participants.

---

## Tables: Top Five Priorities for Local Government

---

**Table E3a: Rating the Top 5 Priorities for Local Government - % OF INTERVIEW PARTICIPANTS**

---

	Total Number	% of Total
Economic development	66	73.3
Basic water and sewerage services	55	61.1
Recreation services and facilities	35	38.9
Fire / police / emergency services	33	36.7
Food and agricultural opportunities	32	35.6
Tourism	32	35.6
Development regulations	30	33.3
Environmental protection	26	28.9
Services for youth and teens	24	26.7
Seniors' housing and services	21	23.3
Parks and trails	20	22.2
Transportation and transportation services	20	22.2
Social and family services	19	21.1
Arts and culture services and facilities	16	17.8
World Heritage Status for Wells Gray Park	15	16.7
Community forest	14	15.6
Waste management	10	11.1
Housing	9	10.0
n=	90	

---

Source: Clearwater Interview Participants.

**Table E3b: Rating the Top 5 Priorities for Local Government - % OF SURVEY PARTICIPANTS**

---

	Total Number	% of Total
Economic development	57	69.5
Basic water and sewerage services	48	58.5
Fire / police / emergency services	41	50.0
Recreation services and facilities	40	48.8
Parks and trails	35	42.7
Seniors' housing and services	34	41.5
Food and agricultural opportunities	33	40.2
Environmental protection	32	39.0
Tourism	31	37.8
World Heritage Status for Wells Gray Park	29	35.4
Arts and culture services and facilities	28	34.1
Services for youth and teens	27	32.9
Transportation and transportation services	27	32.9
Community forest	25	30.5
Development regulations	24	29.3
Waste management	24	29.3
Social and family services	22	26.8
Housing	20	24.4
n=	82	

---

Source: Clearwater Survey Participants.

**Table E4a: Ranking the #1 Priority for Local Government - % OF INTERVIEW PARTICIPANTS**

	Total Number	% of Total
Economic development	33	36.7
Basic water and sewerage services	24	26.7
Fire / police / emergency services	9	10.0
Development regulations	9	10.0
Social and family services	6	6.7
Food and agricultural opportunities	5	5.6
Community forest	4	4.4
Seniors' housing and services	4	4.4
Services for youth and teens	4	4.4
Tourism	4	4.4
Transportation and transportation services	4	4.4
World Heritage Status for Wells Gray Park	4	4.4
Arts and culture services and facilities	3	3.3
Environmental protection	3	3.3
Recreation services and facilities	3	3.3
Housing	2	2.2
Parks and trails	2	2.2
Waste management	2	2.2
n=	90	

Source: Clearwater Interview Participants.

**Table E4b: Ranking the #1 Priority for Local Government - % OF SURVEY PARTICIPANTS**

	Total Number	% of Total
Economic development	31	37.8
Basic water and sewerage services	24	29.3
Fire / police / emergency services	19	23.2
Seniors' housing and services	14	17.1
Food and agricultural opportunities	11	13.4
Development regulations	7	8.5
World Heritage Status for Wells Gray Park	7	8.5
Environmental protection	6	7.3
Housing	6	7.3
Transportation and transportation services	6	7.3
Community forest	5	6.1
Tourism	5	6.1
Waste management	5	6.1
Services for youth and teens	5	6.1
Social and family services	4	4.9
Arts and culture services and facilities	2	2.4
Parks and trails	2	2.4
Recreation services and facilities	2	2.4
n=	82	

Source: Clearwater Survey Participants.

**Table E5a: Top 5 Priority Areas for Local Government – RATING BY INTERVIEW PARTICIPANTS**

	Rating	n=
Economic development	3.98	66
Basic water and sewerage services	3.69	55
Development regulations	3.63	30
Waste management	3.50	10
Fire / police / emergency services	3.33	33
Social and family services	3.26	19
Housing	3.22	9
Environmental protection	3.19	26
Community forest	3.00	14
Seniors' housing and services	2.95	21
Arts and culture services and facilities	2.88	16
Recreation services and facilities	2.86	35
Food and agricultural opportunities	2.81	32
Services for youth and teens	2.75	24
Parks and trails	2.70	20
Transportation and transportation services	2.70	20
World Heritage Status for Wells Gray Park	2.67	15
Tourism	2.22	32

Source: Clearwater Interview Participants  
Rating: 5=top priority; 1=5<sup>th</sup> highest priority.

**Table E5b: Top 5 Priority Areas for Local Government – RATING BY SURVEY PARTICIPANTS**

	Rating	n=
Basic water and sewerage services	4.23	48
Economic development	4.07	57
Fire / police / emergency services	3.98	41
Seniors' housing and services	3.53	34
Food and agricultural opportunities	3.52	33
Housing	3.40	20
Tourism	3.37	30
Waste management	3.33	24
Environmental protection	3.16	32
Community forest	3.12	25
Development regulations	3.04	24
Transportation and transportation services	3.00	27
World Heritage Status for Wells Gray Park	2.97	29
Social and family services	2.73	22
Services for youth and teens	2.67	27
Parks and trails	2.66	35
Recreation services and facilities	2.63	40
Arts and culture services and facilities	2.39	28

Source: Clearwater Survey Participants  
Rating: 5=top priority; 1=5<sup>th</sup> highest priority.

---

## Tables: Top Five Priorities for Other Authorities

---

**Table E6a: Rating the Top 5 Priorities for Other Authorities - % OF INTERVIEW PARTICIPANTS**

---

	Total Number	% of Total
Health care services	77	85.6
Education services	71	78.9
Natural resource development	50	55.6
Tourism	45	50.0
Environmental protection	40	44.4
Seniors' housing and services	33	36.7
Social and family services	32	35.6
Fire / police / emergency services	31	34.4
Services for youth and teens	31	34.4
Provincial parks	24	26.7
World heritage status for Wells Gray Park	24	26.7
n=	90	

---

Source: Clearwater Interview Participants

**Table E6b: Rating the Top 5 Priorities for Other Authorities - % OF SURVEY PARTICIPANTS**

---

	Total Number	% of Total
Health care services	74	90.2
Education services	57	69.5
Fire / police / emergency services	45	54.9
World heritage status for Wells Gray Park	44	53.7
Tourism	44	53.7
Natural resource development	41	50.0
Seniors' housing and services	40	48.8
Environmental protection	38	46.3
Services for youth and teens	34	41.5
Social and family services	32	39.0
Provincial parks	30	36.6
n=	82	

---

Source: Clearwater Survey Participants

**Table E7a: Ranking the #1 Priority for Other Authorities - % OF INTERVIEW PARTICIPANTS**

---

	Total Number	% of Total
Health care services	36	40.0
Education services	26	28.9
Natural resource development	14	15.6
Environmental protection	8	8.9
Fire / police / emergency services	6	6.7
Tourism	6	6.7
Services for youth and teens	4	4.4
Seniors' housing and services	3	3.3
Provincial parks	3	3.3
Social and family services	3	3.3
World heritage status for Wells Gray Park	2	2.2
n=	90	

---

Source: Clearwater Interview Participants

**Table E7b: Ranking the #1 Priority for Other Authorities - % OF SURVEY PARTICIPANTS**

---

	Total Number	% of Total
Health care services	41	50.0
Natural resource development	15	18.3
Fire / police / emergency services	13	15.9
Education services	13	15.9
Seniors' housing and services	10	12.2
Services for youth and teens	7	8.5
Tourism	7	8.5
World heritage status for Wells Gray Park	6	7.3
Environmental protection	5	6.1
Social and family services	4	4.9
Provincial parks	1	1.2
n=	82	

---

Source: Clearwater Survey Participants

**Table E8a: Top 5 Priority Areas for Other Authorities – RATING BY INTERVIEW PARTICIPANTS**

---

	Rating	n=
Health care services	3.92	77
Education services	3.61	71
Natural resource development	3.42	50
Fire / police / emergency services	3.29	31
Environmental protection	2.90	40
Services for youth and teens	2.74	31
Tourism	2.69	45
Provincial parks	2.50	24
Social and family services	2.50	32
World heritage status for Wells Gray Park	2.50	24
Seniors' housing and services	2.36	33

---

Source: Clearwater Interview Participants  
Rating: 5=top priority; 1=5<sup>th</sup> highest priority.

**Table E8b: Top 5 Priority Areas for Other Authorities – RATING BY SURVEY PARTICIPANTS**

---

	Rating	n=
Health care services	4.11	74
Fire / police / emergency services	3.67	45
Education services	3.47	57
Natural resource development	3.32	41
Tourism	3.02	44
Seniors' housing and services	3.00	40
Services for youth and teens	2.97	34
Environmental protection	2.87	38
Social and family services	2.72	32
World heritage status for Wells Gray Park	2.50	44
Provincial parks	2.43	30

---

Source: Clearwater Interview Participants  
Rating: 5=top priority; 1=5<sup>th</sup> highest priority.



# Appendix 6: Socio-Economic Profile

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## Availability

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Copies of all reports associated with the project have been provided to the District of Clearwater.

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## Contact Information

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For further information about this topic and the project, feel free to contact Greg Halseth, Director of UNBC's Community Development Institute:

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## Acknowledgements

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Since the fall of 2010, our research team visited Clearwater to conduct interviews and meet with local residents to create a new community economic development plan. We wish to thank all the residents, community groups, business members, service providers, policy makers, and municipal staff who took the time to help out and to answer our many questions.

A special thanks to Leslie Groulx who provided us with numerous background documents that supported the development of this profile and the new community economic development plan.

On our research staff, we also wish to thank Kyle Kusch for creating the maps for our reports.

Laura Ryser and Greg Halseth

Community Development Institute

March 2011

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## **Socio-Economic Profile for the District of Clearwater**

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### **About this Report**

After being incorporated in December 2007, the District of Clearwater embarked on a series of strategic planning and development initiatives. Canfor's announcement in 2009 to close its Vavenby operations (District of Clearwater 2009) provided a further sense of urgency to complete an economic development strategy that would reflect the local assets, aspirations, and priorities of residents. In the summer of 2010, the District of Clearwater approached the Community Development Institute at the University of Northern British Columbia to complete an economic development strategy.

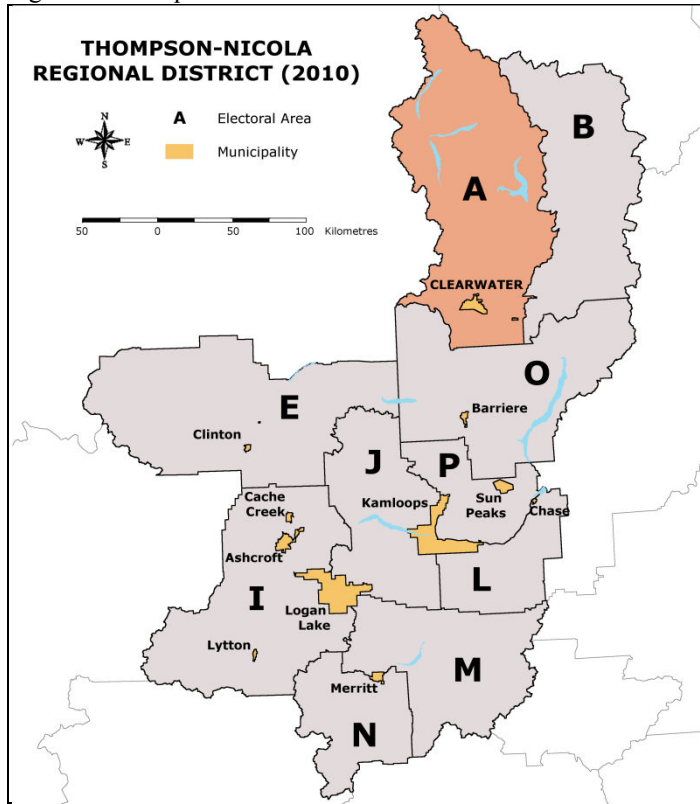
This socio-economic report is an important piece of this community and economic development strategy. A socio-economic profile provides important information to identify capacity gaps, as well as to examine the competitive advantages that can support community and economic development. Understanding this information is critical to inform strategic decisions about infrastructure investments and program development in Clearwater.

This report is divided into two parts. The first part describes the location and physical features of the District of Clearwater and the surrounding area. The second part of the report includes a socio-demographic profile of the Thompson-Nicola Electoral Area A. There is no Census information available for the District of Clearwater since it was not incorporated until 2007 (the last Census was completed in 2006). Instead, data for the District of Clearwater is included in the census subdivision for Thompson-Nicola Electoral Area A. An important caveat to using census data is that Statistics Canada's data collection units do not always line up with the political units of regional districts. Since 2001, however, the settlement area of Clearwater and the rest of Electoral Area A do, in fact, coincide with Statistics Canada's census subdivision collection unit. Since the boundaries of the two separate units do not match prior to 2001, only data for 2001 and 2006 is included.

### **Part 1: Location and Physical Features**

Approximately 7,165 square kilometers in size, Electoral Area A splits the northern tip of the Thompson-Nicola Regional District along with Electoral Area B (Figure 1). The District of Clearwater is the most significant settlement within Electoral Area A and is located along Highway 5. The District is split into two sites including the settlements of Clearwater and Vavenby, which are approximately 27 kilometres apart (Table 1) (Figure 2). Located within the traditional territory of the Simpcw First Nations, the district is also situated to the north of Little Fort and Barriere, and is located almost 125 kilometres north of Kamloops.

Figure 1: Thompson Nicola Electoral Area A



Map credit: Kyle Kusch.

Figure 2: District of Clearwater

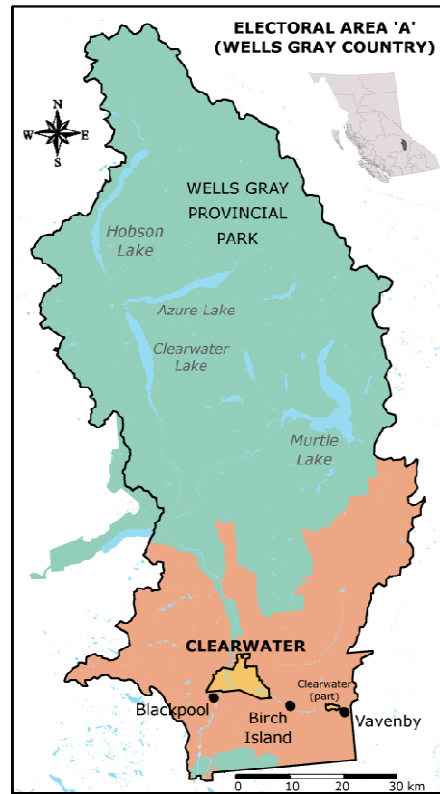


Table 1: Distance between Clearwater and other centres

Town	Distance from Clearwater (km)
Vavenby	27
Little Fort	31
Barriere	62
Kamloops	124
Valemount	196
Prince George	409
Vancouver	479

Source: Google maps.

The region has several natural resource assets, including timber and non-timber forest resources, and low grade copper deposits near Harper Creek. Low volumes of power, however, have made it difficult to attract investment. The region also includes Wells Gray Provincial Park which offers a host of natural amenities to attract tourists and enhance local quality-of-life.

Situated in a group of Columbia Mountain ranges, Clearwater’s climate is influenced by a surrounding topography that reaches up to 3,000 metres. Clearwater itself is situated at an

elevation of 445 metres above sea level. Much of the Cariboo Mountain Ranges are located within Wells Gray Provincial Park just northwest of Clearwater, while the Monashee Mountains are located northeast of the community. The Shuswap Highlands, consisting of hills and plateaus, are located to the east of Clearwater. East facing slopes that are within the rain shadow of mountains will experience less precipitation. As such, Clearwater is subject to a relatively dry climate with approximately 475 mm in total annual precipitation (Table 2), much of which is fairly evenly distributed between rainfall and snowfall throughout the year. This makes Clearwater drier than other places such as Mackenzie or Prince Rupert, but wetter than inland communities in the Southern Interior such as Kamloops (Phillips 1990).

Due to its inland location, the region experiences a continental climate. The region, however, is protected from cold air from the north and the Prairies resulting in more comfortable winter temperatures. Clearwater experiences daily mean temperatures below freezing between November and February. Despite warmer summer temperatures, there is a relatively short growing season.

Table 2: Climate considerations over the period 1971-2000 for Clearwater, BC

Element	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Year
<b>Temperature (°C)</b>													
Daily Average	-6.7	-3.0	2.4	7.7	12.1	15.5	18.0	17.5	12.2	5.6	-0.5	-5.3	6.3
Daily maximum	-3.3	1.0	7.8	14.8	19.6	22.7	25.8	25.3	19.0	10.3	2.4	-2.4	11.9
Daily minimum	-10.0	-7.0	-3.0	0.6	4.7	8.3	10.1	9.5	5.3	0.9	-3.4	-8.2	0.7
Freezing days	30.2	26.1	24.8	14.3	3.3	0.15	0.0	0.07	2.6	14.0	24.0	29.8	169.3
Heating days	764.6	584.6	483.8	302.7	184.1	83.0	38.9	52.6	172.2	384.6	557.5	725.6	4334
Cooling days	0.0	0.0	0.0	0.1	3.4	10.5	35.9	29.0	1.0	0.1	0.0	0.0	79.9
<b>Precipitation</b>													
Rainfall (mm)	11.3	10.3	18.6	26.6	38.4	55.1	51.9	45.3	36.2	37.2	25.0	10.2	366.1
Snowfall (cm)	31.7	16.4	4.5	0.7	0.0	0.0	0.0	0.0	0.0	2.0	18.2	35.5	108.9
Precipitation (mm)	43	26.7	23.0	27.3	38.4	55.1	51.9	45.3	36.2	39.1	43.2	45.7	474.9
Snow depth at month-end (cm)	21.0	15.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	5.0	18.0	5.0

Source: Environment Canada, Canadian Climate Normals 1971-2000.

Note: Information represents data collected at the Vavenby station.

Note: Sunshine and wind data is not available at this location.

Note: Freezing days indicates the number of days annually with the lowest temperature at or below 0°C.

Note: Heating degree-days indicates the number of heating degree days annually (accumulated daily temperature below 18°C).

Note: Cooling degree-days indicates the number of cooling degree days annually (accumulated daily temperature above 18°C).

## **Part 2: Socio-Demographic Profile**

In many resource towns, population changes have been driven by industrial growth followed by periods of restructuring. Since the early 1980s, several pressures have changed the stability of rural and small town places such as Clearwater, including the adoption of labour shedding technologies, fluctuations in commodity prices, international trade disputes, plant closures, and the regionalization of services. As communities experience many changes, Census data can provide key information about demographic changes that have taken place and can provide direction concerning where investments in infrastructure and services are needed to support community and economic development.

### ***Population***

Table 3 lists the Census population counts for Thompson Nicola Area A, the whole of the Thompson Nicola Regional District, and for British Columbia. As shown, in 2001, the Thompson Nicola Area A recorded a population of about 4,400 people, with this declining by just over 11% to approximately 3,900 in 2006. This drop in population stands in contrast to a small increase in population in the regional district as a whole and to a more than 5% increase in population in the province.

Table 3: Census population in Thompson-Nicola Area A, 2001-2006, by total population numbers

Place	2001	2006	% Change 2001-2006
Thompson-Nicola Area A	4,399	3,897	-11.4
Thompson-Nicola Regional District	119,222	122,286	2.6
British Columbia	3,907,738	4,113,487	5.3

Source: Statistics Canada 2006, 2001.

Figures 3 and 4 show population pyramids for the Thompson Nicola Area A in 2001 and 2006 respectively. Population pyramids are graphic portraits of the local population in order to show internal demographic changes over time. Broken down by 5 year age groups, the pyramid is constructed with the male population enumerated on the left and the female population enumerated on the right.

In Figure 3, the 2001 population in Thompson Nicola Area A shows a structure that is relatively common to stable and mature natural resource production regions. The bulk of the population is between 35 and 55 years of age. Typically, these are workers who came in the early 1970s or 1980s for expanding resource industry jobs (often in the forestry sector). A second notable group includes their children, especially between the ages of 10 and 20 years of age. A challenge for mature resource industry regions is that the lack of new job creation provides

relatively limited opportunities for high school graduates. In Thompson Nicola Area A, this is shown by the relatively smaller shares of the population in the age groups from 20 to 35 years of age. Young people may have to leave the area to pursue additional education opportunities or to find employment. In 2001, just over 10% of the local population is over 65 years of age.

By 2006, we can see the continuing implications of a mature industrial region. The existing workforce has aged an additional five years and is now moving closer to retirement. The shares of young people in the community are declining as the 15 to 20 year olds from the previous population pyramid have aged and appear to have left the community in search of work or to pursue education opportunities. In contrast to the youth migration issue, the Thompson Nicola Area A now records a much larger older population. In 2006, more than 14% of the local population is comprised of residents 65 years of age or older.

Taken together, these population pyramids reinforce the need to bring new economic opportunities into the valley to provide attraction for young households, and provide employment opportunities for local high school graduates. It also highlights attention to the needs of a growing seniors' population.

Figure 3: Population Pyramid for Thompson-Nicola Area A - 2001

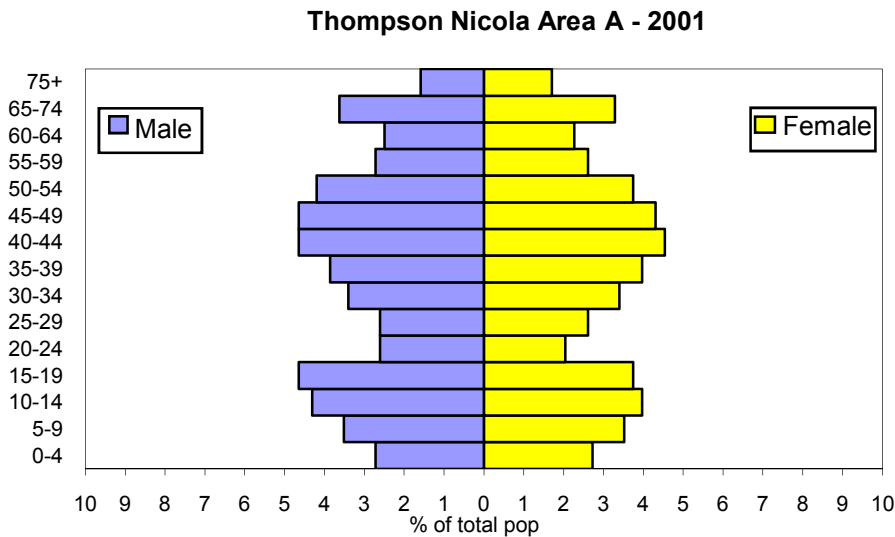
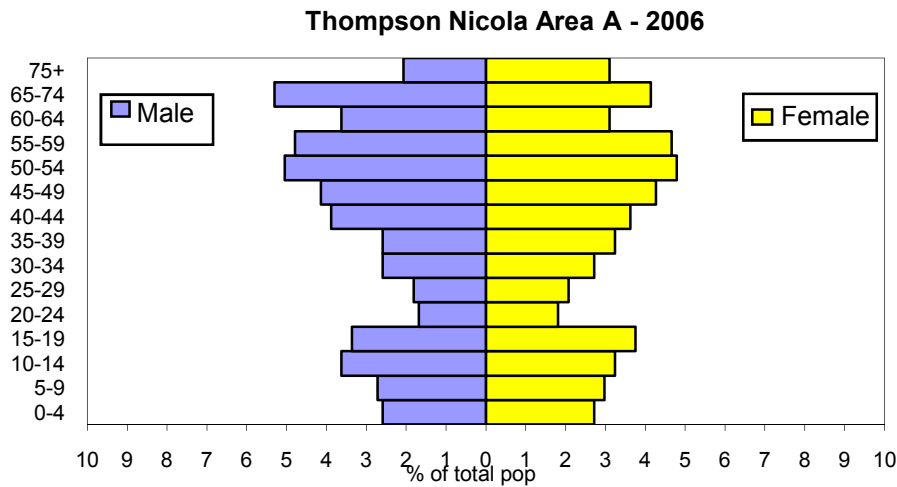


Figure 4: Population Pyramid for Thompson-Nicola Area A – 2006



Tables 4 through 8 identify in numerical form some of the same trends identified from the population pyramids. In Table 4, it is clear that the population 65 years of age and older has grown by approximately 42% from 2001 to 2006. This rate of growth is much faster than seen for the regional district or for the province as a whole. In 2001, Thompson Nicola Area A had a share of older residents that was lower than the region and the province, and it has quickly reached comparable levels. The challenge for Thompson Nicola Area A will be that over the next 10 to 15 years a very large share of the working age population will arrive at 65 years of age.

Table 4: Percent of Population 65 Years and Older in Thompson-Nicola Area A, 2001-2006

Year	Thompson-Nicola Area A	Thompson-Nicola Regional District	BC
2001	10.2	12.9	13.6
2006	14.5	15.1	14.6
2001-2006 % change	42.2	17.1	7.4

Source: Statistics Canada 2006, 2001.

Table 5 explored this notion of an aging workforce a little further. As shown, in 2001, approximately 27% of the workforce in the Thompson Nicola Area A was aged 45 years and older. By 2006, this number had grown to 44% (a change of nearly 26%). This share of the workforce comprised of older workers is larger than in the regional district and becoming more comparable to that seen in the province.



Table 5: Percent Workforce Aged 45 Years and Older in Thompson-Nicola Area A, 2001-2006

Year	Thompson-Nicola Area A	Thompson-Nicola Regional District	BC
2001	27.1	26.8	36.7
2006	34.1	30.6	41.3
2001-2006 % change	25.8	14.2	12.5

Source: Statistics Canada 2006, 2001.

As suggested from the population pyramids, young people are leaving the area following high school graduation. Table 6 lists the population retention rates for youth for between the 2001 and 2006 Census periods. Retention rates means that those who are aged 15 to 19 years of age in 2001 remain in the community in 2006 within the 20 to 24 year age group. When we look at Table 6, it is clear that there is a significant loss of young people living within the community immediately following high school graduation. As shown, only about 37% of 15 to 19 year olds in 2001 were remaining in the community in 2006. For the 20 to 24 year old population (already relatively smaller), only approximately 73% of this population remained in the community 5 years later when they were 25 to 29 years of age. The critical issue for Thompson Nicola Area A is the retention rate for young people immediately after high school. The approximately 36% retention rate is much lower than that seen for the regional district (86%) and that seen for the province (approximately 98%).

Table 6: Population Retention Rates for Youth Between 2001 and 2006, Thompson-Nicola Area A (%)

	Thompson-Nicola Area A	Thompson-Nicola Regional District	BC
15-19 year olds	36.5	86.1	98.4
20-24 year olds	73.1	83.0	100.5

Source: Statistics Canada 2006, 2001.

Tables 7 and 8 describe dependency ratios, and rates of change in dependency ratios between the 2001 and 2006 Census periods. A dependency ratio means the proportion of the working age population to either those younger than the working age (youth dependency), those older than the working age (old age dependency), or both those younger and older than the working age population (total dependency ratio). As shown, there has been a dramatic change in old age dependency (a change of nearly 46%). This reinforces the growing share of seniors in the local population. At the same time, tables 7 and 8 show that the youth dependency ratio has declined due to the smaller share of young people in the community.

Table 7: Dependency Ratios

	Total Dependency		Youth Dependency		Old Age Dependency	
	<u>2001</u>	<u>2006</u>	<u>2001</u>	<u>2006</u>	<u>2001</u>	<u>2006</u>
Thompson-Nicola Area A	44.8	48.1	30.0	26.4	14.8	21.6
Thompson-Nicola Regional District	46.3	46.3	27.5	24.2	18.8	22.1
British Columbia	46.4	45.1	26.5	24.0	20.0	21.2

Source: Statistics Canada 2006, 2001.

Table 8: % Changes in Dependency Ratios, 2001-2006

	Total Dependency	Youth Dependency	Old Age Dependency
	<u>2001-2006 % change</u>	<u>2001-2006 % change</u>	<u>2001-2006 % change</u>
Thompson-Nicola Area A	7.4	-12.0	45.9
Thompson-Nicola Regional District	0.0	-11.3	17.6
British Columbia	-2.8	-9.4	6.0

Source: Statistics Canada 2006, 2001.

Table 9 compares the share of Aboriginal self identified population in Thompson Nicola Area A to the non-Aboriginal and the total population. It is interesting to note that there has been relatively no change in the Aboriginal population between the two Census periods. It should be further noted that Statistics Canada and the Canadian Census have long struggled with collecting data on Aboriginal populations due to a variety of definitional and logistical constraints.

Table 9: Aboriginal Population, Thompson-Nicola Area A

	2001		2006		2001-2006
	<u>Total</u>	<u>%</u>	<u>Total</u>	<u>%</u>	<u>% change</u>
Aboriginal population	400	9.1	400	10.3	0.0
Non-Aboriginal population	3,995	90.9	3,480	89.8	-12.9
Total population	4,395		3,875		-11.8

Source: Statistics Canada 2006, 2001.

Table 10 changes the analysis to look at households. In the first case, the concern is with household structure. As shown, more than half of the population is living in married households,

but the most notably change over the period has been a decline in the proportion of families which are lone parent headed. In particular, male headed lone parent families have decreased in Thompson Nicola Area A quite significantly.

Table 10: Household Structure, Thompson-Nicola Area A

	2001		2006		2001-2006 % change
	Total	%	Total	%	
Total population 15 years +	3,490		3,195		-8.5
Single (never married)	1,005	28.8	805	25.2	-19.9
Married	1,820	52.1	1,700	53.2	-6.6
Separated	145	4.2	150	4.7	3.4
Divorced	350	10.0	345	10.8	-1.4
Widowed	170	4.9	195	6.1	14.7
Total number of families	1,285		1,170		-8.9
Married-couple families	890	69.3	845	72.2	-5.1
Common-law families	185	14.4	190	16.2	2.7
Lone-parent families	205	16.0	135	11.5	-34.1
Female lone-parent families	130		105		-19.2
Male lone-parent families	75		30		-60.0

Source: Statistics Canada 2006, 2001.

### *Employment*

Table 11 examines employment structure through a variety of categories in Thompson Nicola Area A. As shown in the first cluster, most of the local working age population is indeed employed. Between 2001 and 2006, there was a large decline in the share of the population which was unemployed, but commensurate with the decline in the population there may have been an out-migration of those unable to secure employment.

In the next two clusters, it is interesting to identify that while male employment declined by nearly 13%, there was a small upswing in female employment (just over 2%). Again, the number of people who identified themselves as unemployed (both male and female) in 2001 declined in 2006 – again, likely through out-migration.

In the fourth cluster, which looks specifically at young people aged 15 to 24 years of age, there was a precipitous decline in the number who were unemployed or not in the labour force between 2001 and 2006. It is likely that these declines were accounted for by out-migration given what we saw from the population pyramids and the overall population decline.

Table 11: Employment Structure, Thompson-Nicola Area A

	2001	2006	2001-2006 % change
In the labour force	2,370	2,005	-15.4
Employed	1,940	1,820	-6.2
Unemployed	430	190	-55.8
Not in the labour force	1,070	1,165	8.9
Participation rate	68.8	63.2	-8.1
Employment rate	56.3	57.4	2.0
Unemployment rate	18.3	9.5	-48.1
In the labour force – male	1,340	1,060	-20.9
Employed – male	1,090	950	-12.8
Unemployed – male	255	110	-56.9
Not in the labour force – male	450	525	16.7
Participation rate – male	74.7	66.9	-10.4
Employment rate – male	60.7	59.9	-1.3
Unemployment rate – male	19.0	10.4	-45.3
In the labour force – female	1,030	945	-8.3
Employed – female	850	870	2.4
Unemployed – female	175	80	-54.3
Not in the labour force – female	625	640	2.4
Participation rate – female	62.4	59.4	-4.8
Employment rate – female	51.5	54.7	6.2
Unemployment rate – female	17.0	8.5	-50.0
In the labour force – 15-24 years	315	250	-20.6
Employed – 15-24 years	255	215	-40.0
Unemployed – 15-24 years	60	35	-41.7
Not in the labour force – 15-24 years	225	160	-28.9
Participation rate – 15-24 years	58.3	60.2	3.3
Employment rate – 15-24 years	47.2	51.8	9.7
Unemployment rate – 15-24 years	19.0	14.0	-26.3
Total population 15 years + in the labour force	3,445	3,170	-8.0

Source: Statistics Canada 2006, 2001.

As show in Table 12, in 2006, just over 1,000 males and just under 1,000 females were in the labour force. By occupation, men are more commonly employed in areas of natural and applied sciences, trades, transport and equipment operators, primary industry occupations, and resource processing and manufacturing occupations. Women are more commonly employed in business, finance, and administrative occupations, as well as in fields of sales and services.

Table 12: Employment by Occupation, Thompson-Nicola Area A

	2001			2006		
	Total	Male	Female	Total	Male	Female
Total labour force 15 years + by occupation	2,375	1,345	1,030	2,005	1,060	950
Management occupations	175	85	90	125	55	70
Business, finance, & administration	260	0	255	185	30	155
Natural & applied sciences	170	130	35	120	105	20
Health occupations	45	10	35	60	15	45
Social science, education, government, & religion	125	65	65	135	30	105
Art, culture, recreation, & sport	55	15	40	30	15	20
Sales and service occupations	495	120	375	515	100	410
Trades, transport, & equipment operators	460	440	15	330	290	40
Occupations unique to primary industry	310	280	25	330	270	60
Occupations unique to processing, manufacturing, & utilities	185	160	30	145	135	10

Source: Statistics Canada 2006, 2001.

When we look at the percentage change in employment by occupation from 2001 to 2006, it is clear that there were some significant losses across a range of occupational categories for Thompson Nicola Area A (Table 13). In total, management, business and finance, natural and applied sciences, and trades, transportation and equipment operators saw the most significant population declines, followed closely by processing and manufacturing occupations. A couple of occupational areas saw a small amount of growth, but the most significant increase in employment was within health occupations which went from about 45 positions to 60 positions. While female participation is still relatively low, it is interesting to note that in trades, transport, and equipment operators, as well as in primary industry occupations, women appear to have made some progress with employment.

Table 13: Employment by Occupation, Thompson-Nicola Area A, 2001-2006 % change

	<u>Total</u>	<u>Male</u>	<u>Female</u>
Total labour force 15 years + by occupation	-15.6	-21.2	-7.8
Management occupations	-28.6	-35.3	-22.2
Business, finance, & administration	-28.8	n/c	-39.2
Natural & applied sciences	-29.4	-19.2	-42.9
Health occupations	33.3	50.0	28.6
Social science, education, government, & religion	8.0	-53.8	61.5
Art, culture, recreation, & sport	-45.5	0.0	-50.0
Sales and service occupations	4.0	-16.7	9.3
Trades, transport, & equipment operators	-28.3	-34.1	166.7
Occupations unique to primary industry	6.5	-3.6	140.0
Occupations unique to processing, manufacturing, & utilities	-21.6	-15.6	-66.7

Source: Statistics Canada 2006, 2001.

Tables 14 and 15 look at employment by industry for Thompson Nicola Area A. As shown in Table 14, the most dominant employment sectors are those linked to natural resources, especially agriculture and forestry, as well as manufacturing (sawmilling). The second cluster of employment is found in service and support industries. These include construction, as well as transportation and warehousing. A third cluster includes public sector supported employment areas, such as public administration, health care, educational services, and accommodation and food services. There is also a large share of employment in the local retail sector.

In terms of these important sectors, Table 15 shows changes in the employment by industry from 2001 to 2006. In terms of the major employment categories, manufacturing (sawmilling) declined precipitously by 61%. There were also declines in the transportation and warehousing, educational services, and retail trade sectors. There was some important employment growth in the health care and in the agriculture and forestry sector occupations.

Table 14: Employment by Industry, Thompson-Nicola Area A

	2001			2006		
	Total	Male	Female	Total	Male	Female
Total labour force 15 years + by industry (all industries)	2,275	1,310	965	1,980	1,045	935
Agriculture, forestry, fishing, & hunting	375	305	70	480	380	100
Mining & oil and gas extraction	0	10	10	0	0	0
Utilities	10	0	0	0	0	0
Construction	125	95	30	115	90	15
Manufacturing	490	390	100	190	170	20
Wholesale trade	10	10	0	25	20	10
Retail trade	180	60	120	170	35	135
Transportation and warehousing	135	115	25	115	65	40
Information & cultural industries	25	10	15	0	0	0
Finance & insurance	10	0	15	20	0	15
Real estate & rental and leasing	10	0	10	65	20	45
Professional, scientific, & technical services	105	45	60	80	35	50
Management of companies & enterprises	0	0	0	0	0	0
Administrative and support, waste management, & remediation services	25	0	15	60	30	25
Educational services	155	50	100	125	25	95
Health care & social assistance	105	15	95	120	15	105
Arts, entertainment, & recreation	60	30	35	15	0	15
Accommodation & food services	255	50	205	250	35	215
Other services (except public administration)	65	40	30	40	25	15
Public administration	125	85	45	110	75	35

Source: Statistics Canada 2006, 2001.

Table 15: Employment by Industry, Thompson-Nicola Area A, 2001-2006 % change

	Total	Male	Female
Total labour force 15 years + by industry (all industries)	-13.0	-20.2	-3.1
Agriculture, forestry, fishing, & hunting	28.0	24.6	42.9
Mining & oil and gas extraction	0.0	-100.0	-100.0
Utilities	-100.0	0.0	0.0
Construction	-8.0	-5.3	-50.0
Manufacturing	-61.2	-56.4	-80.0
Wholesale trade	150.0	100.0	n/c
Retail trade	-5.6	-41.7	12.5
Transportation and warehousing	-14.8	-43.5	60.0
Information & cultural industries	-100.0	-100.0	-100.0
Finance & insurance	100.0	0.0	0.0
Real estate & rental and leasing	550.0	n/c	350.0
Professional, scientific, & technical services	-23.8	-22.2	-16.7
Management of companies & enterprises	0.0	0.0	0.0
Administrative and support, waste management, & remediation services	140.0	n/c	66.7
Educational services	-19.4	-50.0	-5.0
Health care & social assistance	14.3	0.0	10.5
Arts, entertainment, & recreation	-75.0	-100.0	-57.1
Accommodation & food services	-2.0	-30.0	4.9
Other services (except public administration)	-38.5	-37.5	-50.0
Public administration	-12.0	-11.8	-22.2

Source: Statistics Canada 2006, 2001.

Table 16 identifies households' income characteristics for Thompson Nicola Area A from 2001 to 2006. As shown, most of the households report an annual household income below \$60,000. However, there has been considerable change from 2001 to 2006. Of interest is the increase in the number of households earning between \$10,000 and \$20,000, as well as the number of households earning more than \$80,000 (in particular the growth above \$100,000). Also of note, there has been a large decline in the number of middle income households earning between \$40,000 and \$80,000. As a whole, there was relatively little change in the average and the median household incomes in Thompson Nicola Area A. However, this pattern of limited change belies the more complex story of increasing number of households with very low or very high income levels. It is also worth noting that there has been a more than 13% increase in the incidence of low-income amongst economic families and private households in Thompson Nicola Area A.



Table 16: Household Income Characteristics, Thompson-Nicola Area A

	2001	2006	2001-2006 % change
Number of all private households	1,730	1,665	-3.8
\$0-\$9,999	130	70	-46.2
\$10,000-\$19,999	210	285	35.7
\$20,000-\$29,999	210	160	-23.8
\$30,000-\$39,999	240	245	2.1
\$40,000-\$49,999	215	190	-11.6
\$50,000-\$59,999	170	120	-29.4
\$60,000-\$69,999	180	130	-27.8
\$70,000-\$79,999	165	105	-36.4
\$80,000-\$89,999	60	120	100.0
\$90,000-\$99,999	45	90	100.0
\$100,000 and over	105	145	38.1
Average household income	48,243	50,939	5.6
Median household income	43,378	42,032	-3.1
Incidence of low-income – economic families	8.3	9.4	13.3
Incidence of low-income – unattached individuals, 15 years +	30.6	31.5	2.9
Incidence of low-income – private households	11.9	13.4	12.6

Source: Statistics Canada 2006, 2001.

Note: incidence of low-income is defined as the percentage of economic families or unattached individuals who spend 20% more than average on food, shelter, and clothing.

Tables 17 and 18 include information on individual incomes broken down by various employment categories for Thompson Nicola Area A between 2001 and 2006. Of note is the continuing significant difference between average employment income for men as compared to women, as well as the increases in the share of local income that is derived from government transfer payment. The growing share of low-income households from the previous table, as well as the growing share of seniors' households as noted from the population pyramids may account for the rising importance of government transfer payments. One item of note concerns the relative growth in the average employment income for women 15 years of age and older who are working part-time. This may be related to skills, increasing conversion of full-time to part-time work, or a growing sector within part-time employment that pays relatively higher wage scales.

Table 17: Employment Related Income Characteristics, Thompson-Nicola Area A

	2001			2006		
	Total	Male	Female	Total	Male	Female
Total population 15 years + with employment income	2,365	1,345	1,020	2,200	1,160	1,035
Average employment income, 15 years +	27,235	35,956	15,772	27,805	35,559	19,117
Total employed full-time, 15 years +	865	585	280	820	490	325
Average employment income (\$)	41,378	47,901	27,894	41,676	50,533	28,244
Total employed part-time, 15 years +	1,455	750	705	1,245	600	640
Average employment income (\$)	19,298	26,627	11,563	21,392	26,793	16,316
Composition of income						
Employment income (%)	76.8	n/a	n/a	72.1	74.8	67.3
Government transfer payments (%)	14.7	n/a	n/a	16.9	13.3	23.8
Other (%)	8.4	n/a	n/a	10.9	12.0	8.9

Source: Statistics Canada 2006, 2001.

Note: n/a = data not available.

Table 18: Employment Related Income Characteristics, Thompson-Nicola Area A, 2001-2006 % change

	Total	Male	Female
Total population 15 years + with employment income	-7.0	-13.8	1.5
Average employment income, 15 years +	2.1	-1.1	21.2
Total employed full-time, 15 years +	-5.2	-16.2	16.1
Average employment income (\$)	0.7	5.5	1.3
Total employed part-time, 15 years +	-14.4	-20.0	-9.2
Average employment income (\$)	10.9	0.6	41.1
Composition of income			
Employment income (%)	-6.1	n/a	n/a
Government transfer payments (%)	15.0	n/a	n/a
Other (%)	29.8	n/a	n/a

Source: Statistics Canada 2006, 2001.

Note: n/a = data not available.

## *Education*

Table 19 shows the distribution of educational attainment for the population 15 years of age and older for 2006. Comparable data for 2001 was not available in similar categories. As shown, men were more likely to have no high school diploma or certificate, and were more likely to have an apprenticeship or trades certificate. Women, on the other hand, were more likely to have completed high school, as well as completed some or all of a university degree.

Table 19: Education, Thompson-Nicola Area A

	2006		
	<u>Total</u>	<u>Male</u>	<u>Female</u>
Total population 15 years +	3,170	1,580	1,590
No certificate, diploma, or degree	955	590	370
High school certificate or equivalent	1,005	390	615
Apprenticeship or trades certificate / Diploma	435	275	160
College, CEGEP or other non-university certificate / diploma	390	180	210
University certificate / diploma below the bachelor level	85	25	60
University certificate, diploma or degree	295	115	180

Source: Statistics Canada 2006, 2001.

## *Housing*

Table 19 describes a number of housing characteristics for Thompson Nicola Area A from 2001 to 2006. As shown, the local occupied housing stock is dominated by single detached dwellings (nearly three-quarters of the housing stock). Following this, the next largest share of the local housing stock is comprised of mobile homes (approximately 20%). Amongst the other housing categories, there were some notable changes that are due to individual unit circumstances.

As is common in BC, most of the housing stock is owned by the occupant. In Thompson Nicola Area A, only about 20% of the housing is occupied by renters.

The quality of the housing stock is generally considered to be very good. As shown in Table 18, just over half of the housing stock requires only regular and routine maintenance to keep it in good shape while an additional one-third of the housing stock needs only some minor repairs to be in good condition.

For those households that are renting their accommodation, the cost of renting has gone down just over 10% between 2001 and 2006. This has been accompanied by a comparable decline in the proportion of tenants who are spending more than 30% of their income on rent.

In terms of owner occupied households, the key finding is that between 2001 and 2006, there was a significant (one-third) increase in the value of residential dwellings. Pressure on the local housing market from non-local buyers has been noted as playing an important role in the increasing value of residential property.

Table 19: Housing Characteristics, Thompson-Nicola Area A

	2001		2006		2001-2006 % change
	Total	%	Total	%	
Total # of occupied dwellings	1,730		1,665		-3.8
Single detached dwelling	1,235	71.4	1,205	72.4	-2.4
Semi-detached dwelling	20	1.2	25	1.5	25.0
Row house	30	1.7	0	0.0	-100.0
Apartment, detached duplex	30	1.7	50	3.0	66.7
Apartment, 5 or more storeys	0	0.0	0	0.0	0.0
Apartment, less than 5 storeys	55	3.2	40	2.4	-27.3
Other single attached house	5	0.3	15	0.9	200.0
Movable dwelling	360	20.8	330	19.8	-8.3
Owned	1,385	80.1	1,355	81.4	-2.2
Rented	350	20.2	310	18.6	-11.4
Regular maintenance	910	52.6	890	53.5	-2.2
Minor repairs	580	33.5	595	35.7	2.6
Major repairs	240	13.9	180	10.8	-25.0
Total tenant households	340		305		-10.3
Average gross rent (\$)	663		584		-11.9
Tenants spending 30% + on rent	120	35.3	105	34.4	-12.5
Total owner households	1,340		1,310		-2.2
Average owner's payments	633		586		-7.4
Owners spending 30% + on payments	210	15.7	160	12.2	-23.8
Average value of dwelling (\$)	128,717		172,160	33.8	

Source: Statistics Canada 2006, 2001.

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## Population Change Calculations

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### Population Counts

Simple counts from the Census

### Percent Population Change, 1976-2006

Percent Change in Population =

$(\text{Population in T2}) - (\text{Population in T1}) / \text{Population in T1}$

### Percent of Population 65 Years and Older

Percent Population 65 Plus

$(\text{Population 65+} / \text{Total Population}) * 100$

### Percent of Population of Workforce Aged 45 Years and Older

$(\text{Population 45-64 years}) / (\text{Population 15-64 years}) * 100$

### Total Dependency Ratio

$[(\text{Population 65 years and older}) + (\text{Population 0-14 years}) / \text{Population 15-64 years}] * 100$

### Young Dependency Ratio

$(\text{Population 0-14 years} / \text{Population 15-64 years}) * 100$

### Old Age Dependency Ratio

$(\text{Population 65 years and older} / \text{Population 15-64 years}) * 100$

### Population Retention Rates

$\text{Population in 2006 aged XX-XX years} / \text{Population in 2001 aged XX-XX years}$

# Appendix 7: Inventory Guide

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## Availability

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Copies of all reports associated with the project have been provided to the District of Clearwater.

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## Contact Information

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For further information about this topic and the project, feel free to contact Greg Halseth, Director of UNBC's Community Development Institute:

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## Acknowledgements

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Since the fall of 2010, our research team visited Clearwater to conduct interviews and meet with local residents to create a new community economic development plan. We wish to thank all the residents, community groups, business members, service providers, policy makers, and municipal staff who took the time to help out and to answer our many questions.

A special thanks to Leslie Groulx who provided us with numerous background documents that supported the development of this profile and the new community economic development plan.

Julia Schwamborn, Laura Ryser, and Greg Halseth

Community Development Institute

March 2011

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## **Inventory Guide for the District of Clearwater**

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### **About this Report**

After being incorporated in December 2007, the District of Clearwater embarked on a series of strategic planning and development initiatives. Canfor's announcement in 2009 to close its Vavenby operations (District of Clearwater 2009) provided a further sense of urgency to complete an economic development strategy that would reflect the local assets, aspirations, and priorities of residents. In the summer of 2010, the District of Clearwater approached the Community Development Institute at the University of Northern British Columbia to complete an economic development strategy.

This inventory guide is an important piece of this community and economic development strategy. An inventory provides important information to identify capacity gaps, as well as to examine the competitive advantages that can support community and economic development. Understanding this information is critical to inform strategic decisions about infrastructure investments and program development in Clearwater.

This report is divided into three parts. The first part discusses the strengths and gaps of available services and infrastructure to support community and economic development initiatives. The second section identifies plans and documents that can help the community to mobilize resources and take advantage of development opportunities. The final part provides a listing of all local and regional contacts of individuals and organizations that can support community and economic development planning in Clearwater.

### **Part 1: Services and Infrastructure**

As communities embark on processes to diversify their economies, they will need sufficient capacity to support new developments. Such capacity can help communities to mobilize their assets and resources to capitalize on opportunities. Services play two key functions in building capacity and supporting community and economic development. First, services help rural and small town places to cope with restructuring and transition as a result of economic downturns or plant closures. Job losses stemming from industrial restructuring or closure can place increased demands on local services for education and training, business development, counseling, health care, and other support services. Without such services, residents would have to cope with the additional burden of leaving their community to access assistance.

Second, services provide opportunities for building relationships, partnerships, and trust. Together, these can lead to innovative ways for delivering services where they might otherwise not exist. The purpose of this section is to provide the District of Clearwater with a gap analysis of available infrastructure and services which can support the community's strategic economic development and planning processes.



Services provide an important foundation for retaining and attracting residents and businesses. Since the 1980s, however, rural and small town places have been experiencing changes in service provision due to economic and social restructuring trends. Some small places have been experiencing population declines. At the same time, federal and provincial government policies have withdrawn service infrastructure that can provide a foundation for economic renewal and assist residents to cope with the stresses associated with community transition.

Clearwater must consider a number of challenges in preparing to meet the needs associated with economic restructuring. Limited service availability erodes a community's capacity to respond to social and economic change, as well as to attract new residents and businesses.

### *Educational Services*

Educational institutions are playing a changing role in maintaining quality of life in rural and small town places. Schools have provided other amenities through their libraries, theatres, and art galleries in places that would otherwise not have access to such services. They have also played a larger economic development role. Community colleges can provide skilled and professional workers, act as a broker of services, and act as a repository of information. They can also design programs and services that are relevant and respond to the changing labour market conditions of small places.

With an elementary school, high school, and literacy programs, Clearwater is well equipped to cope with the basic educational needs of its population. The North Thompson Community Resource Centre also offers general work-related training, first-aid training, continuing education, small business development programs, and some university transfer courses.

### *Health Services*

Health services play an important role in attracting new labour and retaining residents. During times of economic and social restructuring, closures in hospitals and the centralization of physical and mental health services can be difficult on the elderly and the poor who do not have access to a vehicle or who live in a place with limited transportation services. Fortunately, residents in Clearwater have access to most basic health care services. The services offered at the Dr. Helmcken Memorial Hospital include:

- emergency room services,
- ambulance services,
- palliative care,
- x-ray,
- mental health and addiction services, and
- 6 inpatient beds.

In addition to having a local hospital, there are three family physicians, home support services, public health services, prenatal programs, residential care, a pharmacy, a chiropractor, a dentist,

speech therapy, and optometry services in Clearwater. However, there are no surgical services, physiotherapy, occupational therapy, CT scan facilities, or pediatric / obstetrics beds in Clearwater. More specialized health care services are available in Kamloops and Kelowna.

### ***Protection Services***

Protection services contribute to community capacity in a number of ways. For example, volunteer fire departments and various crime watch programs provide opportunities for community involvement and interaction, both of which can build trust and leadership. Policing services, victim's services, a volunteer fire department, Search and Rescue, and 911 service are all available in Clearwater.

### ***Legal Services***

Legal services are another example of specialized services that are often not found in rural areas. The absence of legal services has important implications as residents must commute to go to court, to access legal services such as preparation of wills or for purchasing real estate, or to have passports or affidavits signed. While legal services can be limited in small communities, Clearwater's residents have access to a lawyer, notary public, and provincial court services within their community.

### ***Financial Services***

Businesses play a role in providing a range of activities that enhance the quality of life of a place, as well as the viability and stability of the local economy. Business members also play an important role in community development as they can provide leadership in, and support for, local volunteer groups. Local businesses are also an important source for fundraising and sponsorship of specific local organizations or events.

Using the North American Industrial Classification System (NAICS), local businesses and organizations in Clearwater are listed in Table 20. With its close proximity to Wells Gray Provincial Park and other natural amenities, the local economy is largely driven by the service industry with many businesses listed under retail; accommodation and food; and arts, entertainment, and recreation.

Overall, there are a range of financial services in Clearwater, including branches for both the Royal Bank and the Interior Savings Credit Union, ATMs, a real estate office, insurance services, and accounting services. This has important implications for not just retaining residents, but also for retaining and attracting businesses as well. However, there is no industrial park. The closest industrial park is located in Barriere.

Table 20: Clearwater Businesses / Organizations Organized by Industry (NAICS)

	Number of Businesses/ Groups	% of Total Businesses/ Groups
Agriculture, forestry, fishing and hunting	19	5.7
Mining and oil / gas	0	0.0
Utilities	0	0.0
Construction	19	5.7
Manufacturing	6	1.8
Wholesale Trade	2	0.6
Retail Trade	30	9.0
Transportation and Warehousing	14	4.2
Information and Cultural Industries	5	1.5
Finance and Insurance	9	2.7
Real Estate, Rental, and Leasing	11	3.3
Professional, Scientific, and Technical Services	17	5.1
Management of Companies / Enterprises	0	0.0
Administrative and Support, Waste Management, and Remediation Services	17	5.1
Educational Services	12	3.6
Health Care and Social Assistance	17	5.1
Arts, Entertainment, and Recreation	34	10.2
Accommodation and Food Services	55	16.6
Other Services (Except Public Administration)	44	13.3
Public Administration	21	6.3
Total	332	99.8

Source: District of Clearwater 2010.

### *Communications*

Connectivity is crucial in the new economy. Communication services also allow residents to maintain contact with family and friends. With improved communication infrastructure, rural and small town places can improve local employment opportunities, and support business networks.

The Internet can be used for a variety of communication purposes and functions, such as e-mail communication, posting community or business information on websites aimed at an external audience (such as information about festivals, property for sale, etc.), or providing information for use within the community (such as copies of council minutes and agenda, community event schedules, etc.). The speed of the Internet connection available in a community can affect the kinds of information that can be posted, and transactions that can occur. Having a variety of Internet Service Providers (ISP) to choose from can also help to keep the cost of access to a minimum.

When considering an Internet connection, residents, businesses, and institutions in Clearwater have multiple ISPs to choose from, including Clearwater Cable and Internet, Galaxy Broadband, Telus, Bell, and Rogers. Residents also have access to three public Internet stations at the public library. Public Internet access has been important for Clearwater residents affected by social and economic restructuring. These public terminals can be used to search for alternative employment opportunities, as well as education and retraining programs. The availability of high speed Internet has also enabled on-line courses to be offered through the Community Resource Centre. There are also several local web design businesses.

A local newspaper is an important communication tool in a small community for sharing local news, social events, results of sports and school activities, and advertising for local businesses. Without a local news venue, it is rare that sufficient local news and information is carried in other regional or provincial papers. Clearwater residents and businesses have access to one local newspaper and several regional newspapers. The Clearwater Times is available in print form and online at: [http://www.bclocalnews.com/bc\\_thompson\\_nicola/clearwatertimes](http://www.bclocalnews.com/bc_thompson_nicola/clearwatertimes).

### ***Elderly and Childcare Services***

Childcare services provide an important part of the educational and care services in rural and small town places. Childcare also provides men and women with children an opportunity to participate in the labour force. In addition to 3 daycares, there are also parenting, infant development, and early childhood education programs offered by the Yellowhead Community Society.

Other services of importance are seniors' services including nursing homes and retirement homes. These services are particularly important given the aging of the Canadian population. There are currently two seniors' housing facilities in Clearwater, including Swanson Valley Supportive Living and Evergreen Acres (which is adding 10 new units expected to be completed in the Spring 2011).

### ***Government Services***

Town halls and post offices are the most frequently available government services in rural and small town places. Post offices not only provide a service and identity, but also opportunities for routine social interaction to build relationships. Other government services play an important role in community capacity by providing a local source of expertise and knowledge upon which the community can draw.

The provincial government maintains a number of local offices in Clearwater, including the Ministry of Attorney General, the Ministry of Transportation, the Ministry of Environment, the Ministry of Children and Family Development, and the Ministry of Forests, Mines, and Lands. However, the closest Service BC offices are located in Kamloops and Valemount.

Of particular concern for households experiencing change is the absence of a Service Canada or Employment Insurance office. While some outreach support and workshops are provided by Service Canada, households experiencing stress will have to commute to Kamloops for services to help them cope. However, other government services are available locally including a town hall and a post office.

### ***Community Services***

Community services can provide an important foundation from which to build relationships, and can be important sources to draw upon during times of economic and social stress. Overall, Clearwater has a range of community services including a food bank, thrift store, second hand store, safe house, mental health services, personal and employment counseling services, life skill programs, Community Living services, a senior's drop-in centre, and four churches. While youth tend to be forgotten in aging communities, Clearwater is very fortunate to have a youth coordinator and Jax Café, a safe space created specifically for youth. In addition to the North Thompson Communities Foundation, there are also a number of service clubs to support community development including the Elks, Royal Canadian Legion, and the Rotary.

### ***Transportation***

Transportation infrastructure can have important implications not only for attracting economic activity to a place, but also for enhancing the quality of life of vulnerable groups in rural and small town places. Transportation services, especially freight services, can play an important role in attracting industry by providing additional options to export products. However, without adequate, affordable transportation options, mobility can be difficult for women, seniors, or those with disabilities to move within the community and to access services in adjacent centres. Being mobile enables citizens to have access to services, to be involved in the community, to develop local friendship ties and support networks, and to experience social activities.

Transportation services have become important to attract economic activity to Clearwater and to enable residents to commute to other centres for needed services. Freight train infrastructure, through CN Rail, is in place to transport resources out of the region. There is also a helicopter base to support industrial activities, forest fire fighting, search and rescue, and tourism activities. In addition to a local transit service that connects Clearwater and Vavenby, residents may use the local transit service to commute to Kamloops on Thursdays. Residents also have access to a taxi service, gas stations, and automobile repair shops to support their local mobility. Other regional transportation options include the Greyhound bus service, VIA Rail, and the Interior Health Connections bus. The closest airport is located in Kamloops.

### ***Recreation***

Clearwater is able to offer access to many recreational programs and natural amenities. With its close proximity to Wells Gray Provincial Park, residents and tourists have access to numerous

lakes, waterfalls, rivers, and other features that support hiking, canoeing, kayaking, horseback riding, and related activities. There are also numerous other lakes, notably Dutch Lake, located close to the community to support fishing, boating, and swimming. During the winter, there are opportunities for downhill and cross-country skiing, as well as snowmobiling. The North Thompson Sportsplex provides a venue for hockey, skating, and curling. There are also community playing fields, a tennis court, two golf courses, a skateboard park, and a fitness gym in the community. The senior's centre provides a venue for indoor recreational activities such as carpet bowling and social activities.

Art and cultural activities are supported through the public library; and cooking, gardening, theatre, gymnastics, dance, and arts classes are offered through the Community Resource Centre. While there is no community centre, there are several local halls that can host community events. A performing arts centre is also located nearby in Birch Island. This bodes well for the retention and attraction of residents, as well as the overall quality-of-life. There are, however, some recreational facilities that are not available locally such as an indoor swimming pool, movie cinema, museum, bowling lanes, and an outdoor seniors' park.

### *Shopping*

Shopping services contribute to the success of the local economy and are considered to be an important gauge of economic health of rural and small town places. Shopping is also an important recreational activity and provides opportunities for social interaction. Low levels of shopping services can lead to out-of-town shopping and perhaps even out-migration. Clearwater offers all the basic shopping services, including a grocery store, a bakery, a farmer's market, liquor stores, two hardware and building supplies stores, artisan shops, recreation equipment stores, restaurants, and a clothing store. More specialized shopping services are accessible in Kamloops and Kelowna.

### *Economic Development Organizations*

Economic development organizations can play an important role in promoting the community to attract not only additional businesses, but also to attract a wider population base. As these organizations are comprised of local business individuals, they are important sources to draw upon during economic and social change. In Clearwater, businesses can access support through the local Chamber of Commerce, Clearwater Employment Services, the Tourism Wells Gray Association, and the Rotary Club. Other supports offered through Community Futures, the Business Development Bank of Canada, and the Aboriginal Business Service Network Society are accessible in Kamloops.

### *Housing*

Housing has been used as an incentive to attract residents to rural and small town places. However, a lack of housing options as a population changes, or ages, can be a problem and can

lead to out-migration. Housing options can improve the quality of life of residents, especially the more vulnerable citizens, including senior citizens or those with disabilities. While independent and assisted living options are available for seniors, there are no social or co-op housing options for families or single individuals in Clearwater. Rental units are also limited within the community.

### ***Challenges and Opportunities for Clearwater***

Although Clearwater faces challenges with on-going restructuring, it has a foundation of services that contributes to its capacity to cope with change. The town has a good foundation of educational services that can provide new training and educational opportunities. Clearwater can also capitalize on its natural assets to attract new economic activity, and promote an efficient and wiser use of a broader range of resources by multiple stakeholders.

A challenge for Clearwater is limited shopping and specialized services that can result in commuting and economic leakage.

Fortunately, Clearwater has been able to capitalize on its assets. It is continuing to promote its natural and recreational amenities. In particular, it has been promoting itself as the Gateway to Wells Gray Provincial Park and has been exploring new opportunities through mining and developing a community forest. It is also capitalizing on new adventure and event tourism opportunities. These assets will go a long way, not just in attracting tourists and economic activity, but also for retaining residents.

## Part 2: Government / Governance Documentation for Clearwater

The purpose of this section is to list the plans and documents that may exist in Clearwater. In turn, these plans and documents can serve as valuable tools in a community's efforts to mobilize resources / assets and take advantage of opportunities during economic transition processes.

### *Financial Documents*

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Five-Year Financial Plan	Yes	A bylaw to adopt the 2009-2013 Five Year Financial Plan	2009		<a href="http://www.districtofclearwater.com/finance-bylaws">http://www.districtofclearwater.com/finance-bylaws</a>
Five-Year Financial Plan	Yes	Five year Financial Plan Bylaw No. 58	2010		Hardcopy
Financial Plan	Yes	Thompson-Nicola Regional District 2010-2014 Financial Plan (March 25, 2010)	2010		<a href="http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=13624">http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=13624</a>
Bylaw No. 28	Yes	Revenue Anticipation Borrowing	2008		<a href="http://www.districtofclearwater.com/finance-bylaws">http://www.districtofclearwater.com/finance-bylaws</a>
Finance and Audit Committee	Yes	Agendas	2009		<a href="http://www.districtofclearwater.com/finance-and-audit-committee-agendas-2009">http://www.districtofclearwater.com/finance-and-audit-committee-agendas-2009</a>
Finance and Audit Committee	Yes	Meeting Minutes	2009		<a href="http://www.districtofclearwater.com/finance-and-audit-committee-minutes-2009">http://www.districtofclearwater.com/finance-and-audit-committee-minutes-2009</a>

### *Land Use Planning Documents*

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Bylaw No. 47	yes	A Bylaw to amend the "Thompson-Nicola Regional District Land use Contract Agreement Bylaw No.368 (130-15)"	2009		<a href="http://www.districtofclearwater.com/development-bylaws">http://www.districtofclearwater.com/development-bylaws</a>
Schedule A of Bylaw No. 1767	Yes	Regional Growth Strategy	2009		<a href="http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=17868">http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=17868</a>



<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Official Community Plan	Yes	Clearwater Official Community Plan	2000		<a href="http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=17871">http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=17871</a>
Official Community Plan	Yes	Nicola Valley Official Community Plan	2002		<a href="http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=17882">http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=17882</a>
Lakeshore Development Guidelines	Yes	TNRD Lakeshore Development Guidelines	2004		<a href="http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=17913">http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=17913</a>
South Thompson Settlement Strategy	Yes	Schedule A of Bylaw No. 1888	2002		<a href="http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=17900">http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=17900</a>
South Thompson Settlement Strategy Map	Yes	Base Map 1	2002		<a href="http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=17900">http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=17900</a>
Wells Gray Community Forest Corporation	No	BC Forest Community Forest Association Member List	2010		<a href="http://www.bccfa.ca/index.php?option=com_k2&amp;view=item&amp;id=78:wells-gray-community-forest-corporation&amp;Itemid=6">http://www.bccfa.ca/index.php?option=com_k2&amp;view=item&amp;id=78:wells-gray-community-forest-corporation&amp;Itemid=6</a>
Community Forest Profile (Vancouver 2010)	Yes	The Podium Profile: Clearwater – Wells Gray Community Forest	2010		<a href="http://www.bccfa.ca/index.php?option=com_k2&amp;view=item&amp;id=93:2010-olympic-podia">http://www.bccfa.ca/index.php?option=com_k2&amp;view=item&amp;id=93:2010-olympic-podia</a>
Community Forest News Release	Yes	Forest Agreement Brings Benefits to Local Businesses	2006		<a href="http://www2.news.gov.bc.ca/news_releases_2005-2009/2006FOR0139-001247.htm">http://www2.news.gov.bc.ca/news_releases_2005-2009/2006FOR0139-001247.htm</a>
Community Forest News Release	No	Communities differ on community forest licenses	2004		<a href="http://dogwoodinitiative.org/media-centre/news-stories/communities_differ_on_community_forest_licenses/?searchterm=forests">http://dogwoodinitiative.org/media-centre/news-stories/communities_differ_on_community_forest_licenses/?searchterm=forests</a>
LRMP	Yes	Kamloops Land and resource Management Plan	2001		<a href="http://www.ilmb.gov.bc.ca/slrp/lrmp/kamloops/kamloops/index.html">http://www.ilmb.gov.bc.ca/slrp/lrmp/kamloops/kamloops/index.html</a>
Agricultural Area Plans	Yes	Status of Agricultural Area Plans and Strategies	2010		Hardcopy

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Community Farms Program	Yes	BC's Farming and Food Future: Local Government Toolkit for Sustainable Food Production	2009		Hardcopy
Mining Conflict News Release	No	B.C. Mining Rules Threaten Well Gray Caribou Herd	2010		<a href="http://www.bclocalnews.com/bc_thompson_nicola/clearwatertimes/business/97190484.html">http://www.bclocalnews.com/bc_thompson_nicola/clearwatertimes/business/97190484.html</a>
Master Plan	Yes	Wells Gray Provincial Park Master Plan	1986		<a href="http://www.env.gov.bc.ca/bcparks/planning/mgmtplns/wellsgray/wells_gray_mgmt.html">http://www.env.gov.bc.ca/bcparks/planning/mgmtplns/wellsgray/wells_gray_mgmt.html</a>
Management Statement	Yes	Wells Gray Provincial Park Interim Management Statement	1991		<a href="http://www.env.gov.bc.ca/bcparks/planning/mgmtplns/wellsgray/wells_gray_mgmt.html">http://www.env.gov.bc.ca/bcparks/planning/mgmtplns/wellsgray/wells_gray_mgmt.html</a>
Management Direction Statement	Yes	Thompson River District: Management Direction Statement for Clearwater River Corridor	1999		<a href="http://www.env.gov.bc.ca/bcparks/planning/mgmtplns/wellsgray/wells_gray_mgmt.html">http://www.env.gov.bc.ca/bcparks/planning/mgmtplns/wellsgray/wells_gray_mgmt.html</a>
Map	Yes	Wells Corridor Map			<a href="http://www.env.gov.bc.ca/bcparks/explore/parkpgs/wg_corr.html#planning">http://www.env.gov.bc.ca/bcparks/explore/parkpgs/wg_corr.html#planning</a>
Parks and Recreation Committee	Yes	Meeting Agendas	2009		<a href="http://www.districtofclearwater.com/parks-and-recreation-committee-agendas-2009">http://www.districtofclearwater.com/parks-and-recreation-committee-agendas-2009</a>
Parks and Recreation Committee	Yes	Meeting Minutes	2009		<a href="http://www.districtofclearwater.com/parks-and-recreation-committee-meeting-minutes-2009">http://www.districtofclearwater.com/parks-and-recreation-committee-meeting-minutes-2009</a>
UNESCO Guidelines	Yes	Operational Guidelines for the Implementation of the World Heritage Convention	2008		<a href="http://whc.unesco.org/archive/opguide08-en.pdf">http://whc.unesco.org/archive/opguide08-en.pdf</a>
Parks Inventory	Yes	District of Clearwater Parks Inventory			

### *Environment Documents*

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Pest Management Plan	Yes	TNRD Mosquito Control Pest Management Plan 2006-2011	2006		<a href="http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=17053">http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=17053</a>
Facilities Pest Management Plan	Yes	Facilities Pest Management Plan Site List	2007		<a href="http://www.bchydro.com/etc/medialib/inter/net/documents/safety/bctc_pdf/facilities_pest_management.Par.0001.File.bctc_facilities_list.pdf">http://www.bchydro.com/etc/medialib/inter/net/documents/safety/bctc_pdf/facilities_pest_management.Par.0001.File.bctc_facilities_list.pdf</a>
Groundwater	Yes	Groundwater Resources of British Columbia	2003		<a href="http://www.llbc.leg.bc.ca/public/pubdocs/bcdocs/162844/groundwater.pdf">http://www.llbc.leg.bc.ca/public/pubdocs/bcdocs/162844/groundwater.pdf</a>
Groundwater Evaluation Study	No	Piteau & Associates, 1983b. 1st Stage Ground Water Evaluation for Water Supply, Proposed Clearwater River Salmon Hatchery, Clearwater, B.C. Unpublished report prepared for Department of Fisheries and Oceans, Pacific Region, February, 32pp.	1983		<a href="http://www.env.gov.bc.ca/wsd/plan_protect_sustain/groundwater/gwbc/references.html">http://www.env.gov.bc.ca/wsd/plan_protect_sustain/groundwater/gwbc/references.html</a>
Geophysical Report	Yes	Geophysical Report on a Ground Magnetometer Survey over the Sil 2 Claim Taweel Lake Area	1981		<a href="http://aris.empr.gov.bc.ca/ArisReports/08649.PDF">http://aris.empr.gov.bc.ca/ArisReports/08649.PDF</a>
Emissions Inventory	Yes	Clearwater District Municipality Community Energy and Emissions Inventory	2010		<a href="http://www.env.gov.bc.ca/cas/mitigation/ceei/RegionalDistricts/Thompson-Nicola/ceei_2007_clearwater_district_municipality.pdf">http://www.env.gov.bc.ca/cas/mitigation/ceei/RegionalDistricts/Thompson-Nicola/ceei_2007_clearwater_district_municipality.pdf</a>
UNESCO	No	Not recognized as World Heritage Site yet			<a href="http://www.wellsgray.ca/site/about_wellsgray_country/volcanos.html">http://www.wellsgray.ca/site/about_wellsgray_country/volcanos.html</a>

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Wells Gray Map	Yes	Wells Gray- Clearwater Volcanic Field	2008		<a href="http://www.wellsgray.ca/site/about_wells_gray_country/volcanos.html">http://www.wellsgray.ca/site/about_wells_gray_country/volcanos.html</a>
Wells Gray Field Station	No	Wells Gray Field Station – TRU Biological Sciences	Since 1994		<a href="http://www.tru.ca/sch/biol/wells_gray.html">http://www.tru.ca/sch/biol/wells_gray.html</a>
Forest Management Plan	Yes	Sustainable Forest Management Plan Canfor Vavenby Division	2005		<a href="http://www.canforpul.com/resources/sustainability/Vavenby_SFM_Plan_May_2005.pdf">http://www.canforpul.com/resources/sustainability/Vavenby_SFM_Plan_May_2005.pdf</a>
Water Quality Complaint Investigation	Yes	Water Quality in the East Blackpool Water Sheds	2001		<a href="http://www.llbc.leg.bc.ca/public/pubdocs/bcdocs/366619/irc39s.htm">http://www.llbc.leg.bc.ca/public/pubdocs/bcdocs/366619/irc39s.htm</a>
SIBAC Presentation	Yes	Southern Interior Beetle Action Coalition: Summary Presentation	2009		PowerPoint in PDF

### *Economic Planning Documents*

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Community Profile	Yes	Clearwater and Upper North Thompson Valley Community Profile	April 2009		<a href="http://www.communityfutures.net/clearwatercommunityprofile.htm">http://www.communityfutures.net/clearwatercommunityprofile.htm</a>
Demographic Profile	Yes	Local Health Area 26 – North Thompson Demographic Profile	2009		<a href="http://www.bcstats.gov.bc.ca/data/sep/lha/Lha_26.pdf">http://www.bcstats.gov.bc.ca/data/sep/lha/Lha_26.pdf</a>
Bylaw No. 36	Yes	Economic Development Capital Works Reserve Fund Establishment Bylaw	2009		<a href="http://www.districtofclearwater.com/finance-bylaws">http://www.districtofclearwater.com/finance-bylaws</a>
Economic Development Committee	Yes	Meeting Agendas	2009		<a href="http://www.districtofclearwater.com/economic-development-committee-agendas-2009">http://www.districtofclearwater.com/economic-development-committee-agendas-2009</a>
Feasibility Assessment/Business Plan	Yes	Potential North Thompson Arts Culture and Technology Centre	2010		Hardcopy
Economic Development Plan	Yes	North Thompson Strategic Economic Development Plan	2005		Hardcopy

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Economic Development Strategy	No	Hedlund, R. <i>Draft: North Thompson Economic Development Strategy</i> . Economic Development Advisory Commission of the North Thompson Valley	2004		
Progress Update	Yes	Progress Update on Recommendations from the <i>North Thompson Economic Development Strategic Plan 2005-2010</i>	2009 or 2010?  No date		Hardcopy
Thoughts on Community Adjustment	Yes	Thoughts on Community Adjustment for Clearwater	August 2009		Hardcopy
Business Transformation	Yes	Ministry of Housing and Social Development: Business Transformation Project – Stakeholder Information Package	May 2010		Hardcopy
Meeting Agenda	Yes	Rural Secretariat	Nov 2009		Hardcopy
Meeting Minutes	Yes	Economic Development Summit	Oct 2009		Hardcopy
Employment Projections	Yes	BC Regional Employment Projections: Thompson Okanagan Development Region 2009-2014			<a href="http://www.bcstats.gov.bc.ca/data/lss/repm/DR_Thompson-Okanagan.pdf">http://www.bcstats.gov.bc.ca/data/lss/repm/DR_Thompson-Okanagan.pdf</a>
Unemployment Rates	Yes	BC Unemployment Rates 2009	2010		<a href="http://www.bcstats.gov.bc.ca/data/lss/lfs/ur09.pdf">http://www.bcstats.gov.bc.ca/data/lss/lfs/ur09.pdf</a>
Minutes	Yes	Clearwater and District Chamber of Commerce	2010		<a href="http://www.clearwaterchamber.com/">http://www.clearwaterchamber.com/</a>
Community Resource Centre (CRC)	No	Website	2009		<a href="http://www.crcnt.ca">http://www.crcnt.ca</a>
CRC Capacity Building Documentation	No	List of Documents, none of which are available online			<a href="http://www.crcnt.ca/Community_Capacity_Building.htm">http://www.crcnt.ca/Community_Capacity_Building.htm</a>

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Vavenby News Release	No	Canfor indefinitely closes 3 sawmills: Vavenby, Radium, Rustad	2009		<a href="http://foresttalk.com/index.php/2009/05/28/canfor-indefinitely-closes-3-sawmills-va">http://foresttalk.com/index.php/2009/05/28/canfor-indefinitely-closes-3-sawmills-va</a>
Vavenby News Release	No	Canfor looks at restart of Vavenby	2010		<a href="http://www.kamloopsnews.ca/article/20100619/KAMLOOPS0101/306199989/-1/KAMLOOPS01/canfor-looks-at-restart-of-vavenby-sources">http://www.kamloopsnews.ca/article/20100619/KAMLOOPS0101/306199989/-1/KAMLOOPS01/canfor-looks-at-restart-of-vavenby-sources</a>
Vavenby News Release	No	Canfor denies reports about Vavenby capital plan	2010		<a href="http://www.kamloopsnews.ca/article/20100623/KAMLOOPS0101/306239975/-1/KAMLOOPS/canfor-denies-reports-about-vavenby-capital-plan">http://www.kamloopsnews.ca/article/20100623/KAMLOOPS0101/306239975/-1/KAMLOOPS/canfor-denies-reports-about-vavenby-capital-plan</a>
Forest Strategy	Yes	Kamloops Future Forest Strategy	2009		<a href="http://go2.wordpress.com/?id=725X1342&amp;site=k2project.wordpress.com&amp;url=http%3A%2F%2Fk2project.files.wordpress.com%2F2010%2F01%2Fkamloops-future-forest-strategy-june25-09.pdf&amp;sref=http%3A%2F%2Fk2kamloopstsa.com%2Fbackgrounder-2%2F">http://go2.wordpress.com/?id=725X1342&amp;site=k2project.wordpress.com&amp;url=http%3A%2F%2Fk2project.files.wordpress.com%2F2010%2F01%2Fkamloops-future-forest-strategy-june25-09.pdf&amp;sref=http%3A%2F%2Fk2kamloopstsa.com%2Fbackgrounder-2%2F</a>
Regional Profile	Yes	Thompson Okanagan Regional Profile: Tourism with Insight (Prov. Gov't)	2009		<a href="http://www.tca.gov.bc.ca/research/ResearchByRegion/pdf/thompson_okanagan/Thompson_Okanagan_Regional_Profile_2009.pdf">http://www.tca.gov.bc.ca/research/ResearchByRegion/pdf/thompson_okanagan/Thompson_Okanagan_Regional_Profile_2009.pdf</a>
Asset Identification	Yes	Wells Gray Country Business Asset Identification Project	2006		Hardcopy
Tourism Audit and Gap Analysis	Yes	TRUC Tourism Audit and Gap Analysis	2007		Hardcopy
Tourism Study	Yes	Value of the Kamloops Visitor Info Centre – Study Results for Distribution (Prov. Gov't)	2006		<a href="http://www.tca.gov.bc.ca/research/ResearchByRegion/pdf/thompson_okanagan/2005_-_Kamloops.sflb.pdf">http://www.tca.gov.bc.ca/research/ResearchByRegion/pdf/thompson_okanagan/2005_-_Kamloops.sflb.pdf</a>

Document Type	Have plan? (Yes / No)	Document Name	Last Updated:	Next scheduled update:	Available on web? (provide web address)
Tourism Data	Yes	Data Supplement Tables	2010		<a href="http://www.tca.gov.bc.ca/research/IndustryPerformance/pdfs/tourism_indicators/2010/Data_Supplement_Tables_July_2010.pdf">http://www.tca.gov.bc.ca/research/IndustryPerformance/pdfs/tourism_indicators/2010/Data_Supplement_Tables_July_2010.pdf</a>
Community Futures Plan	Yes	Community Futures – Thompson Country: Clearwater Centre Plan	2002		Hardcopy
Clearwater and District Chamber of Commerce	No	The Clearwater Centre Initiative	2003		
Clearwater Centre Plan	No	Urban Systems. Clearwater Centre Plan: Rock, Water, Wood. CFTC, Gov of Canada: Western Economic Diversification.	2002		
Tourism Plan	No	Tourism Planning Group: Tourism Studies, Plans and Strategies – <i>Community Tourism Planning and Organizational Restructuring: Clearwater and Wells Gray Country</i>			<a href="http://www.tourismpanninggroup.com/page.asp?page_id=13">http://www.tourismpanninggroup.com/page.asp?page_id=13</a>
Farmers Market	No				<a href="http://www.clearwaterfarmersmarket.com/">http://www.clearwaterfarmersmarket.com/</a>
Snapshot of Community Effort and opportunity	Yes	Evaluating the Economic Development role of BC Local Governments	April 2010		Hardcopy+PDF
Tourism Research Innovation Project (TRIP)	Yes	Realities of Small and Mid Sized Tourism Enterprises in Rural BC: Observations from the field.	2007		Hardcopy
Strategic Plan	Yes	Wells Gray Country Community Parks Strategic Plan	2006		Hardcopy
Strategic Plan	No	Ritcey, F. <i>Wells Gray Country – Strategic Plan</i> . CFTC.	2003		

Document Type	Have plan? (Yes / No)	Document Name	Last Updated:	Next scheduled update:	Available on web? (provide web address)
Strategic Plan	No	<i>Clearwater Strategic Plan (November 1993 &amp; 1996.</i> University College of the Cariboo.	1993+1996		
Review Meeting Report	Yes	Community Tourism Foundations Program: Review Meeting Report – Clearwater and Wells Gray Country	2009		Hardcopy
Resource Guide	Yes	Resource Guide for Local Governments to Promote Food Secure Communities. See p.10 f: Community Profile: Clearwater Farmers’ Market, a Gateway to other Projects	2008		<a href="http://www.phsa.ca/NR/ronlyres/76D687CF-6596-46FE-AA9A-A536D61FB038/29298/PHSAreportaseatthetable4.pdf">http://www.phsa.ca/NR/ronlyres/76D687CF-6596-46FE-AA9A-A536D61FB038/29298/PHSAreportaseatthetable4.pdf</a>
Draft Food Action Plan	Yes	Draft North Thompson Regional Food Action Plan	2010?		Hardcopies of 2 versions
Community Economic Development Presentation	Yes	Gould, L. “Everyone know the definition of economic development”	?		PowerPoint
Community Planning	Yes	Halseth and Booth. 2003. What Works Well, What Needs Improvement [...]. <i>Local Environment</i> 8(4): 437-455.	2003		<a href="http://cstc.bc.ca/downloads/Booth-Halseth%20-%20Lessons%20in%20Public%20Consultation%20BC%20Planning%20Process.pdf">http://cstc.bc.ca/downloads/Booth-Halseth%20-%20Lessons%20in%20Public%20Consultation%20BC%20Planning%20Process.pdf</a>
Economic Development Vision and Strategy	Yes	Halseth, G. et al. <i>The Connected North: Moving from northern strength to northern strength. A report from the Northern BC Economic Vision and Strategy Project.</i>	2004		<a href="http://web.unbc.ca/geography/faculty/greg/research/edvs/projectReports.html">http://web.unbc.ca/geography/faculty/greg/research/edvs/projectReports.html</a>
Economic Development Pamphlet	No	North Thompson Valley Economic Advisory Commission: <i>North Thompson Valley: Mountains of Opportunity.</i>	?		



<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Community Futures Newsletter	No	<i>Working Together</i>	1996	2004/2005 (do not have)	<a href="http://www.communityfutures.net/sitecm/i/working%20together%201996.jpg">http://www.communityfutures.net/sitecm/i/working%20together%201996.jpg</a>
Government Caucus	No	<i>Rebuilding the Heartlands: What we've accomplished together.</i> Queen's Printer, British Columbia, Victoria.	2004		
Innovation and Commercialization Report	Yes	F. Weicker & Co. <i>Promoting Innovation and Commercialization in Rural BC: Final Report.</i>	2003		<a href="http://www.bcrstn.com/bc/396/documents">http://www.bcrstn.com/bc/396/documents</a>
Capacity Building	No	Koinonia Consulting. <i>Capacity Building Circle Council Future Search Retreat,</i> North Thompson Community Skills Centre.	2004		
Tourism Strategy	No	Tourism Research Group, G.F. Henderson and Associates, and MacLaren Plan Search. <i>Wells Gray Tourism Strategy.</i>	1990		
Mining Meeting Notes	Yes	Notes on a meeting with Yellowhead Mining Inc. Representatives held at 3:30 p.m. on Tuesday, September 28 <sup>th</sup> , 2010 in the District of Clearwater Municipal Hall, 132 Station Road, Clearwater, B. C. to review plans for a Copper/Gold/Silver Mine in Vavenby, B. C.	2010		Word Doc
Mining Presentation	Yes	Yellowhead Mining Inc.: Development of the Harper Creek Project in British Columbia	2010		PDF file

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Tourism Brochure	Yes	Tourism BC: Wells Gray Country- Tourism Activities Summary	2010		PDF File
Tourism Presentation	Yes	Tourism BC: Wells Gray Country Community Partnerships Meeting Oct 25, 2010	2010		PDF File

### *Service Planning Documents*

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
School Catchment Area	Yes	SD73 Proposed School Catchment Areas and Secondary Feeder Schools	2010		<a href="http://www3.sd73.bc.ca/sites/default/files/users/eburns/CatchmentBoundaries/Proposed%20School%20Catchment%20Areas%20and%20Secondary%20Feeder%20Schools.pdf">http://www3.sd73.bc.ca/sites/default/files/users/eburns/CatchmentBoundaries/Proposed%20School%20Catchment%20Areas%20and%20Secondary%20Feeder%20Schools.pdf</a>
Facilities Report	Yes	SD73 Facilities Report	2009		<a href="http://www3.sd73.bc.ca/sites/default/files/nodes/FacilitiesConfiguration/Facilities%20Configuration%20Report.pdf">http://www3.sd73.bc.ca/sites/default/files/nodes/FacilitiesConfiguration/Facilities%20Configuration%20Report.pdf</a>
Priority List	Yes	Director Pennell's 2010 Priority List	2010		<a href="http://www.wellsgray.ca/media/documents/wgsc_2010/2010_priority_list_from_director_pennell.pdf">http://www.wellsgray.ca/media/documents/wgsc_2010/2010_priority_list_from_director_pennell.pdf</a>
Disease Prevention Program	Yes	Living Well / Chronic Disease Prevention – Category: Local Government Partnerships	2009		<a href="http://www.civicinfo.bc.ca/100.asp?searchby=yes&amp;categoryid=42&amp;subtitle=Health%20&amp;%20Wellness">http://www.civicinfo.bc.ca/100.asp?searchby=yes&amp;categoryid=42&amp;subtitle=Health%20&amp;%20Wellness</a>
Vision and Mission Statement	No	Well Gray Country Services Committee	2008		<a href="http://www.wellsgray.ca/site/about_wellsgray_country/services_committee.html">http://www.wellsgray.ca/site/about_wellsgray_country/services_committee.html</a>
Meeting Minutes	Yes	Wells Gray Country Services Committee, Regular Meeting: Update on UNESCO Application	2008		<a href="http://www.wellsgray.ca/media/documents/wgsc_pdfs/wgsc_11_19_2008.pdf">http://www.wellsgray.ca/media/documents/wgsc_pdfs/wgsc_11_19_2008.pdf</a>

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
CRC Community Event Calendar	No	D.I.Y. Community Event Calendar			<a href="http://www.crcnt.ca/D_I_Y_Community_Event_calendar.htm">http://www.crcnt.ca/D_I_Y_Community_Event_calendar.htm</a>
Rural Health Symposium	Yes	The Heart of the Matter: Finding Common Solutions to Rural Physician and Health Professional Recruitment	2009		<a href="http://www.hugadoctorinclearwater.ca/images/HaD_Symposium_Invitation.pdf">http://www.hugadoctorinclearwater.ca/images/HaD_Symposium_Invitation.pdf</a>
News Release	Yes	Hug a Doctor in Clearwater, BC	2008		<a href="http://www.hugadoctorinclearwater.ca/images/Article1_HugADoctor.pdf">http://www.hugadoctorinclearwater.ca/images/Article1_HugADoctor.pdf</a>
News Release	No	Blackpool BC to kick start benefit abuse initiative	1998		<a href="http://www.lgeplus.com/news/blackpool-bc-to-kick-start-benefit-abuse-initiative/1453344.article">http://www.lgeplus.com/news/blackpool-bc-to-kick-start-benefit-abuse-initiative/1453344.article</a>

### *Infrastructure Documents*

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Bylaw No. 0005	Yes	Amendment to Clearwater Official Community Plan Adoption Bylaw No. 1448	2008		<a href="http://www.districtofclearwater.com/development-bylaws">http://www.districtofclearwater.com/development-bylaws</a>
Zoning Bylaw No. 940	Yes	Thompson-Nicola Regional District Zoning Bylaw No.940	2007		<a href="http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=4274">http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=4274</a>
Bylaw No. 33	Yes	North Thompson Sportsplex Capital Works Reserve Fund Establishment Bylaw	2009		<a href="http://www.districtofclearwater.com/finance-bylaws">http://www.districtofclearwater.com/finance-bylaws</a>
Bylaw no. 35	Yes	Administration Capital Works Reserve Fund Establishment Bylaw	2009		<a href="http://www.districtofclearwater.com/finance-bylaws">http://www.districtofclearwater.com/finance-bylaws</a>
Map	Yes	British Columbia Thompson-Okanagan Development Region (3)	2005		<a href="http://www.bcstats.gov.bc.ca/data/pop/maps/reference.asp">http://www.bcstats.gov.bc.ca/data/pop/maps/reference.asp</a>
Map	Yes	Regional Districts British Columbia	2010		<a href="http://www.bcstats.gov.bc.ca/data/pop/maps/reference.asp">http://www.bcstats.gov.bc.ca/data/pop/maps/reference.asp</a>

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Senior Housing	Yes	BC's Affordable Housing: Housing for Seniors and Adults with Disabilities, Zone 11	2010		<a href="http://www.bchousing.org/resources/Housing_Listings/zone11_senior.pdf">http://www.bchousing.org/resources/Housing_Listings/zone11_senior.pdf</a>
Population Estimates	Yes	British Columbia Regional District and Municipal Population Estimates 2006-2009	2009		<a href="http://www.bcstats.gov.bc.ca/data/pop/pop/estspop.asp#totpop">http://www.bcstats.gov.bc.ca/data/pop/pop/estspop.asp#totpop</a>
Population Estimates - Article	Yes	2009 Sub-Provincial Population Estimates	2009		<a href="http://www.bcstats.gov.bc.ca/data/pop/pop/estspop.asp#totpop">http://www.bcstats.gov.bc.ca/data/pop/pop/estspop.asp#totpop</a>
Census of Population	Yes	British Columbia Municipal Census Population 1921-2006	2006		<a href="http://www.bcstats.gov.bc.ca/data/pop/pop/mun/mun1921_2006.asp">http://www.bcstats.gov.bc.ca/data/pop/pop/mun/mun1921_2006.asp</a>
Census Profile	Yes	Thompson-Nicola, CD	2006		<a href="http://www.bcstats.gov.bc.ca/data/cen06/profiles/detailed/59033000.pdf">http://www.bcstats.gov.bc.ca/data/cen06/profiles/detailed/59033000.pdf</a>
Census Profile	Yes	Thompson-Nicola A (Wells Gray Country)	2006		<a href="http://www.bcstats.gov.bc.ca/data/cen06/profiles/detailed/59033068.pdf">http://www.bcstats.gov.bc.ca/data/cen06/profiles/detailed/59033068.pdf</a>
2001 Census of Population	No	Community Highlights for Thompson-Nicola A	2001		<a href="http://www12.statcan.ca/english/profil01/C/P01/details/Page.cfm?Lang=E&amp;Geo1=CS&amp;Code1=5933068&amp;Geo2=PR&amp;Code2=59&amp;Data=Count&amp;SearchText=THOMPSON-NICOLA%20A&amp;SearchType=Begins&amp;SearchPR=01&amp;B1=All&amp;Custom=">http://www12.statcan.ca/english/profil01/C/P01/details/Page.cfm?Lang=E&amp;Geo1=CS&amp;Code1=5933068&amp;Geo2=PR&amp;Code2=59&amp;Data=Count&amp;SearchText=THOMPSON-NICOLA%20A&amp;SearchType=Begins&amp;SearchPR=01&amp;B1=All&amp;Custom=</a>
Wells Gray Park Map	Yes	Wells Gray Provincial Park	2008		<a href="http://www.env.gov.bc.ca/bcparks/explore/parkpgs/wells_gry/#Map">http://www.env.gov.bc.ca/bcparks/explore/parkpgs/wells_gry/#Map</a>
Municipal Incorporation Study	Yes	Clearwater Municipal Incorporation Study			<a href="http://www.clearwaterbcchamber.com/incorporation_study.htm">http://www.clearwaterbcchamber.com/incorporation_study.htm</a>  Hardcopy

Document Type	Have plan? (Yes / No)	Document Name	Last Updated:	Next scheduled update:	Available on web? (provide web address)
Electoral Area A Map	Yes	TNRD Electoral Area A, B, O	2010		<a href="http://www.tnrd.bc.ca/subpages/Development%20Services/Mapping%20Services%20-%20GIS/Products%20&amp;%20Services/maps.html">http://www.tnrd.bc.ca/subpages/Development%20Services/Mapping%20Services%20-%20GIS/Products%20&amp;%20Services/maps.html</a>
Infrastructure Committee	Yes	Meeting Agendas	2009		<a href="http://www.districtofclearwater.com/infrastructure-committee-agendas-2009">http://www.districtofclearwater.com/infrastructure-committee-agendas-2009</a>
Infrastructure Committee	Yes	Meeting Minutes	2009		<a href="http://www.districtofclearwater.com/infrastructure-committee-minutes-2009">http://www.districtofclearwater.com/infrastructure-committee-minutes-2009</a>
Access Management Plan	Yes	Thompson Plateau Access Management Plan Weyerhaeuser Vavenby Forest Lands	2005		<a href="http://www.for.gov.bc.ca/hfd/library/FIA/2005/LBIP_12a.pdf">http://www.for.gov.bc.ca/hfd/library/FIA/2005/LBIP_12a.pdf</a>
Access Management Plan	Yes	Access Management Plan – Non-Status Roads – north Vavenby Project Area; M.J. Milne & Associates Ltd.	2006		<a href="http://www.for.gov.bc.ca/hfd/library/FIA/2007/LBIP_4596002.pdf">http://www.for.gov.bc.ca/hfd/library/FIA/2007/LBIP_4596002.pdf</a>
Environmental Maintenance	Yes	Road 195 – North Vavenby Project Area – Southern Interior Forest Region	2007		<a href="http://www.for.gov.bc.ca/hfd/library/FIA/2007/LBIP_4596009.pdf">http://www.for.gov.bc.ca/hfd/library/FIA/2007/LBIP_4596009.pdf</a>
Community Profile	Yes	Community Profile – Clearwater			<a href="http://www.discoverthompson-nicola.com/communityProfiles/clearwaterProfile.pdf">http://www.discoverthompson-nicola.com/communityProfiles/clearwaterProfile.pdf</a>
Economic Dependencies	Yes	Horne, G. <i>British Columbia Local Area Dependencies – 2006</i> . BC Stats.	2009		<a href="http://www.bcstats.gov.bc.ca/pubs/econ_dep.asp">http://www.bcstats.gov.bc.ca/pubs/econ_dep.asp</a>
Economic Dependencies	Yes	Horne, G. <i>British Columbia's Heartland At the Dawn of the 21st Century 2001 Economic Dependencies and Impact Ratios for 63 Local Areas</i> . BC Stats.	2004		<a href="http://lifecyclesproject.ca/initiatives/food_miles2/downloads/BC_Economic_Dependencies.pdf">http://lifecyclesproject.ca/initiatives/food_miles2/downloads/BC_Economic_Dependencies.pdf</a>

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Economic Dependencies	No	BC Stats. <i>British Columbia Local Area Dependencies – 1996</i>	1999		
Feasibility Analysis: Business Centre/Gallery Light Industrial Park	Yes	Bell, R. and S. Beauchamp. <i>Final Report: Clearwater and Area Feasibility Analysis.</i>	2000		<a href="http://www.for.gov.bc.ca/hfd/library/frbc2000/FRBC2000MR235.pdf">http://www.for.gov.bc.ca/hfd/library/frbc2000/FRBC2000MR235.pdf</a>
Community Report: Providing the keys to success since 1987	Community Report: Providing the keys to success since 1987	Community Report: Providing the keys to success since 1987	Community Report: Providing the keys to success since 1987	Community Report: Providing the keys to success since 1987	Community Report: Providing the keys to success since 1987
Outdoor Activity Map	No	<i>Clearwater and Wells Gray Country Outdoor Activity Map.</i> Venture Kamloops, Wells Gray Country, Clearwater & District Chamber of Commerce.	?		

### ***Emergency Preparedness Plan Documents***

TBA

### ***Other Documents***

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Municipal Council Agenda	Yes	Municipal Council Meeting Agendas	2010		<a href="http://www.districtofclearwater.com/">http://www.districtofclearwater.com/</a>
Municipal Council Minutes	Yes	Municipal Council Meeting Minutes	2009		<a href="http://www.districtofclearwater.com/municipal-council-meeting-minutes-2009">http://www.districtofclearwater.com/municipal-council-meeting-minutes-2009</a>
Handbook	Yes	Mayor and Councillors' Handbook	2008		Hardcopy
Outdoors Club GM	Yes	Wells Gray Outdoors Club General Meeting	2008		<a href="http://www.wellsgrayoutdoorsclub.ca/minutes/08%2001%2008%20GM.rtf">http://www.wellsgrayoutdoorsclub.ca/minutes/08%2001%2008%20GM.rtf</a>

<b>Document Type</b>	<b>Have plan? (Yes / No)</b>	<b>Document Name</b>	<b>Last Updated:</b>	<b>Next scheduled update:</b>	<b>Available on web? (provide web address)</b>
Clearwater Priorities	Yes	Community to Community Forum – October 14, 2010: District of Clearwater Priorities	2010		Hardcopy
Regional Priorities	Yes	Agenda for Joint Meeting of the Councils of Simpcw First Nation, the District of Clearwater, the District of Barriere, and Electoral areas A, B, O, and P of the Thompson Nicola Regional District	2010		Hardcopy
MOU	Yes	Memorandum of Understanding and Protocol Agreement between Simpcw First Nation and District of Clearwater	2010		Hardcopy

### **Part 3: A Network Tool for Clearwater**

The purpose of this final section is to identify key contacts for local and regional networks for Clearwater. This will help to determine linkages that currently exist between local and other local and non-local individuals and organizations. This information can be used as a foundation to determine what, if any, potential network contacts a municipality may need for community and economic development planning. To facilitate different forms of communication with these groups and organizations, any available or applicable contact information is listed, including key contact personnel, phone numbers, fax numbers, physical street address, mailing address, e-mail, and website.

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## 1.0 Municipal Government

### Clearwater BC

<b>District of Clearwater</b>	<b>Administration Office</b>	PO Box 157 132 Clearwater Station Rd Clearwater BC V0E 1N0	<b>Ph:</b> 250 674 2257 <b>Fax:</b> 250 674 2173	<b>Email:</b> <a href="mailto:admin@districtofclearwater.com">admin@districtofclearwater.com</a>
<b>Chief Administrative Officer</b>	Isabell Hadford		Ph: 250 674 2257	Email: <a href="mailto:isabell.hadford@districtofclearwater.com">isabell.hadford@districtofclearwater.com</a>
<b>Corporate Administrator / Economic Development Officer</b>	Leslie Groulx		Ph: 250 674 2257	Email: <a href="mailto:leslie.groulx@districtofclearwater.com">leslie.groulx@districtofclearwater.com</a>
<b>Director of Finance</b>	Scott Coulson		Ph: 250 674 2257	Email: <a href="mailto:scott.coulson@districtofclearwater.com">scott.coulson@districtofclearwater.com</a>
<b>Mayor</b>	John Harwood			
<b>Councillor</b>	Brent Buck			
<b>Councillor</b>	Candus Graffunder			
<b>Councillor</b>	Christy Dobi			
<b>Councillor</b>	Ken Kjenstad			
<b>Councillor</b>	Stephanie Teare			
<b>Councillor</b>	Bert Walker			

Source: <http://www.districtofclearwater.com/contact-us/municipal-contacts>

### Neighbouring Municipalities

<b><u>Barriere</u></b>		4936 Barriere Town Rd Barriere BC V0E 1E0	Ph: 250 672 9751	<a href="http://www.districtofbarriere.com">www.districtofbarriere.com</a>
Mayor	Mike Fennell		Home Ph: 250 672 0191 Cell: 250 319 9136	Email: <a href="mailto:mfennell@districtofbarriere.com">mfennell@districtofbarriere.com</a>
Councillor	Ron Glanville		Home Ph: 250 672 2018 Cell: 250 318 7394	Email: <a href="mailto:rglanville@districtofbarriere.com">rglanville@districtofbarriere.com</a>
Councillor	Rhonda Kershaw		Home Ph: 250 672 5638	Email: <a href="mailto:rkershaw@districtofbarriere.com">rkershaw@districtofbarriere.com</a>
Councillor	Pat Paula		Home Ph: 250 672 5660 Cell: 250 571 4520	Email: <a href="mailto:ppaula@districtofbarriere.com">ppaula@districtofbarriere.com</a>
Councillor	Virginia Smith		Home Ph: 250 672 0149 Cell: 778 220 0370	Email: <a href="mailto:vsmith@districtofbarriere.com">vsmith@districtofbarriere.com</a>
Councillor	Ward Stamer		Home Ph: 250 672 5162 Cell: 250 319 9693	Email: <a href="mailto:wstamer@districtofbarriere.com">wstamer@districtofbarriere.com</a>
Councillor	Glen stanley		Home Ph: 250 672 5597 Cell: 250 819 3300	Email: <a href="mailto:gstanley@districtofbarriere.com">gstanley@districtofbarriere.com</a>
	Barriere & District Chamber of Commerce	#3 4353 Conner Rd	Ph: 250 672 9221	Email: <a href="mailto:bcoc@telus.net">bcoc@telus.net</a>
	Barriere Visitor Information Booth	#3 4353 Conner Rd	Ph: 250 672 9221	<a href="http://www.barrieredistrict.com">www.barrieredistrict.com</a>

Source: <http://www.barrieredistrict.com/community.html>

<b><u>Ashcroft</u></b>	Village of Ashcroft	PO Box 129 Ashcroft BC V0K 1A0	Ph: 250 453 9161 Fax: 250 453 9664	Email: <a href="mailto:council@village.ashcroft.bc.ca">council@village.ashcroft.bc.ca</a>
Mayor	Andy Anderson			

Source: <http://www.village.ashcroft.bc.ca/mayor.php>

<b>Cache Creek</b>	Municipal Office	1389 Quartz Rd	Tel: 250 457 6237 Fax: 250 457 9192	Email: <a href="mailto:admin@cachecreek.info">admin@cachecreek.info</a>
	Mailing Address	PO Box 7 Cache Creek BC V0K 1H0		
Mayor	John Ranta			

Source: <http://www.village.cachecreek.bc.ca/siteengine/activepage.asp?PageID=2>

<b>Chase</b>	Village of Chase	826 Okanagan Avenue	Ph: 250 679 3238 Fax: 250 679 3070	
	Mailing Address	PO Box 440, Chase BC V0E 1M0		
Mayor	Harry Danyluk			
Chief Administrative Officer	Martin Dalsin			Email: <a href="mailto:mdalsin@chasebc.ca">mdalsin@chasebc.ca</a>
Corporate Officer	Larry Randle			Email: <a href="mailto:Larry.randle@chasebc.ca">Larry.randle@chasebc.ca</a>
Supervisor of Works	Patrick Regush		Ph: 250 679 3436	Email: <a href="mailto:Regush@cablelan.net">Regush@cablelan.net</a>
Chief Financial Officer	Roxanne Shepherd			Email: <a href="mailto:Roxanne@chasebc.ca">Roxanne@chasebc.ca</a>
Administrative Assistant	Sue Depper			Email: <a href="mailto:sue@chasebc.ca">sue@chasebc.ca</a>
Administrative Support	Emily			Email: <a href="mailto:Emily@chasebc.ca">Emily@chasebc.ca</a>
Administrative Support	Sue Beppele			Email: <a href="mailto:suziq@chasebc.ca">suziq@chasebc.ca</a>
Accounting Technician	Nada Wetmore			Email: <a href="mailto:nadaw@chasebc.ca">nadaw@chasebc.ca</a>

Source: <http://www.chasebc.ca/content.asp?p=6>

<b>Clinton</b>	Village of Clinton	PO Box 309 1423 Cariboo Hwy Clinton BC V0K 1K0	Ph: 250 459 2261 Fax: 250 459 2227	Email: <a href="mailto:admin@village.clinton.bc.ca">admin@village.clinton.bc.ca</a>
Chief Administrative Officer	Heidi Frank		Ph: 250 459 2261 Fax: 250 459 2227	Email: <a href="mailto:hfrank@village.clinton.bc.ca">hfrank@village.clinton.bc.ca</a>
Chief Finance and Economic Officer	Kathy Rebagliati			Email: <a href="mailto:krebagliati@village.clinton.bc.ca">krebagliati@village.clinton.bc.ca</a>
Finance Clerk/Deputy Treasurer	Dina Connon			Email; <a href="mailto:dconnon@village.clinton.bc.ca">dconnon@village.clinton.bc.ca</a>
Administrative Assistant/Deputy Clerk	Clare Warner			Email: <a href="mailto:mewarner@village.clinton.bc.ca">mewarner@village.clinton.bc.ca</a>
Bylaw Enforcement Officer	Vaughan Lee			Email: <a href="mailto:bylaw@village.clinton.bc.ca">bylaw@village.clinton.bc.ca</a>

Source: <http://www.village.clinton.bc.ca/siteengine/activepage.asp?PageID=14>

<b>Kamloops</b>	Executive Assistant Jody Lewis	7 Victoria St W Kamloops BC V2C 1A2	Ph: 250 828 3494 Fax: 250 828 3314	Email <a href="mailto:jlewis@kamloops.ca">jlewis@kamloops.ca</a>
Mayor	Peter Milobar		Ph: 250 828 3495 Fax: 250 828 3314	Email: <a href="mailto:mayor@kamloops.ca">mayor@kamloops.ca</a>
Councillor	Nancy Bepple		Ph: 250 828 3494	Email: <a href="mailto:nbepple@kamloops.ca">nbepple@kamloops.ca</a>
Councillor	John G. De Cicco		Ph: 250 374 6042	Email: <a href="mailto:jdecicco@kamloops.ca">jdecicco@kamloops.ca</a>
Councillor	Jim Harker		Cell Ph: 250 318 8353	Email: <a href="mailto:jharker@kamloops.ca">jharker@kamloops.ca</a>
Councillor	Tina Lange		Home Ph: 250 372 0902	Email: <a href="mailto:tlange@kamloops.ca">tlange@kamloops.ca</a>
Councillor	John H. O'Fee		Ph: 250 828 3494	Email: <a href="mailto:jofee@kamloops.ca">jofee@kamloops.ca</a>
Councillor	Marg Spina		Cell Ph: 250 372 0440	Email: <a href="mailto:mspina@kamloops.ca">mspina@kamloops.ca</a>
Councillor	Patricia A. Wallace		City Ph: 250 828 3494 Home Ph: 250 828 1960	Email: <a href="mailto:pwallace@kamloops.ca">pwallace@kamloops.ca</a>
Councillor	Denis Walsh		Ph: 250 828 3494	Email: <a href="mailto:dwalsh@kamloops.ca">dwalsh@kamloops.ca</a>

Source: <http://www.kamloops.ca/mayor/councilmembers.shtml>

<b><u>Kelowna</u></b>	Mayor and City Council	1435 Water St Kelowna BC V1Y 1J4	Ph: 250 469 8980	Email: <a href="mailto:mayorandcouncil@kelowna.ca">mayorandcouncil@kelowna.ca</a>
Mayor	Sharon Shepherd		Ph: 250 469 8980	Email: <a href="mailto:mayorandcouncil@kelowna.ca">mayorandcouncil@kelowna.ca</a>
Manager	Ron Mattiussi			
Councillor	Kevin Craig		Ph: 250 469 8677	Email: <a href="mailto:kcraig@kelowna.ca">kcraig@kelowna.ca</a>
Councillor	Robert Hobson		Ph: 250 469 6224	Email: <a href="mailto:robert.hobson@cord.bc.ca">robert.hobson@cord.bc.ca</a>
Councillor	Andre Blanleil		Ph: 250 862 0592	Email: <a href="mailto:ablanleil@andres1.com">ablanleil@andres1.com</a>
Councillor	Charlie Hodge		Ph: 250 575 1674	Email: <a href="mailto:chodge@kelowna.ca">chodge@kelowna.ca</a>
Councillor	Gaeme James		Ph: 250 575 9424	Email: <a href="mailto:gjames@kelowna.ca">gjames@kelowna.ca</a>
Councillor	Angela Reid		Ph: 250 215 7714	Email: <a href="mailto:areid@kelowna.ca">areid@kelowna.ca</a>
Councillor	Michele Rule		Ph: 250 762 3749	Email: <a href="mailto:mrule@kelowna.ca">mrule@kelowna.ca</a>
Councillor	Luke Stack		Ph: 250 878 4990	Email: <a href="mailto:lstack@kelowna.ca">lstack@kelowna.ca</a>

Source: <http://www.kelowna.ca/CM/Page159.aspx>

<b><u>Logan Lake</u></b>	Municipal Hall	#1 Opal Drive PO Box 190 Logan Lake BC V0K 1W0	Ph: 250 523 6225 Fax: 250 523 6678	Email: <a href="mailto:districtofloganlake@loganlake.ca">districtofloganlake@loganlake.ca</a> Web: <a href="http://www.loganlake.ca">www.loganlake.ca</a>
Chief Administrative Officer	Vacant		Ext: 229	Email: <a href="mailto:cao@loganlake.ca">cao@loganlake.ca</a>
Public Works Superintendent	Everett Sokoloski		Ext: 232	Email: <a href="mailto:esokoloski@loganlake.ca">esokoloski@loganlake.ca</a>
Director of Finance	Colin Forsyth		Ext: 230	Email: <a href="mailto:cforsyth@loganlake.ca">cforsyth@loganlake.ca</a>
Deputy Corporate Administrator	Gwen Mason		Ext: 224	Email: <a href="mailto:gmason@loganlake.ca">gmason@loganlake.ca</a>
Fire Chief/Emergency Coordinator	Dan Leighton		Ext: 228	Email: <a href="mailto:dleighton@loganlake.ca">dleighton@loganlake.ca</a>
Executive Assistant	Vida Hall		Ext: 225	Email: <a href="mailto:vhall@loganlake.ca">vhall@loganlake.ca</a>
Tourism Manager	Bernice Molyneux	Tourism Office PO Box 1060 Logan Lake BC V0K 1W0	Ph: 250 523 6322	Email: <a href="mailto:bmolyneux@loganlake.ca">bmolyneux@loganlake.ca</a>

Source: <http://www.loganlake.ca/contact.htm>

<b>Lytton</b>		PO Box 100 380 Main St Lytton BC V0K 1Z0		
Mayor	Jessoa Lightfoot		Ph: 250 455 2418	Email: <a href="mailto:jlightfoot@lytton.ca">jlightfoot@lytton.ca</a>
Councillor	Rita McKay		Ph: 250 455 2304	Email: <a href="mailto:rmckay@lytton.ca">rmckay@lytton.ca</a>
Councillor	Jan Polderman		Ph: 250 455 2428	Email: <a href="mailto:jpolderman@lytton.ca">jpolderman@lytton.ca</a>
Councillor	Jim Robertson		Ph: 250 455 6614	
Councillor	Jim Steer		Ph: 250 455 2182	Email: <a href="mailto:jsteer@lytton.ca">jsteer@lytton.ca</a>
Village Administrator	Ian Hay		Ph: 250 455 2355 Fax: 250 455 2142	Email: <a href="mailto:ian@lytton.ca">ian@lytton.ca</a>
Financial/Corporate Officer	David Harrison			Email: <a href="mailto:david@lytton.ca">david@lytton.ca</a>
Economic Development Officer	Daniel Steiner			Email: <a href="mailto:Daniel@lytton.ca">Daniel@lytton.ca</a>
RAC	Kelly McArthur			Email: <a href="mailto:Kelly@lytton.ca">Kelly@lytton.ca</a>

Source: <http://www.lytton.ca/siteengine/activepage.asp?PageID=5>

<b>Merritt</b>	City of Merritt	2185 Voght St PO Box 189 Merritt BC V1K 1B8	Ph: 250 378 4224 Fax: 250 378 2600	Email: <a href="mailto:info@merritt.ca">info@merritt.ca</a>
Mayor	Susan Roline		Ph: 250 378 4224	Email: <a href="mailto:mayoroline@merritt.ca">mayoroline@merritt.ca</a>
Councillor	Dave Baker		Ph: 250 378 4224	Email: <a href="mailto:dbaker@merritt.ca">dbaker@merritt.ca</a>
Councillor	Mike Goetz		Ph: 250 378 3632	Email; <a href="mailto:goetz@merritt.ca">goetz@merritt.ca</a>
Councillor	Nadia Hunter		Ph: 250 378 3744	Email: <a href="mailto:Nadia_hunter@shaw.ca">Nadia_hunter@shaw.ca</a>
Councillor	Harry Kroeker		Ph: 250 378 6406	Email: <a href="mailto:bgk@telus.net">bgk@telus.net</a>
Councillor	Alastair Murdoch		Ph: 250 378 4224	Email: <a href="mailto:Alastair_murdoch@shaw.ca">Alastair_murdoch@shaw.ca</a>
Councillor	Shelley Sanders		Ph: 250 378 4224	Email: <a href="mailto:ssanders@merritt.ca">ssanders@merritt.ca</a>

Source: <http://www.merritt.ca/siteengine/activepage.asp?PageID=14>

<b><u>Vernon</u></b>	City of Vernon	3400 30 St Vernon BC V1T 5E6	Ph: 250 545 1361 Fax: 250 545 7876	
Administration			Ph: 250 545 1361 Fax: 250 545 4048	
Mayor	Wayne Lippert			Email: <a href="mailto:mayor@vernon.ca">mayor@vernon.ca</a>
Councillor	Buffy Baumbrough		Cell: 250 550 6820	Email: <a href="mailto:bbaumbrough@vernon.ca">bbaumbrough@vernon.ca</a>
Councillor	Jack Gilroy		Cell: 250 550 6824	Email: <a href="mailto:jgilroy@vernon.ca">jgilroy@vernon.ca</a>
Councillor	Shawn Lee		Cell: 250 550 6825	Email: <a href="mailto:slee@vernon.ca">slee@vernon.ca</a>
Councillor	Patrick Nico		Cell: 250 550 6823	Email: <a href="mailto:pnicol@vernon.ca">pnicol@vernon.ca</a>
Councillor	Mary Jo O'Keefe		Cell: 250 540 0634	Email: <a href="mailto:mokeefe@vernon.ca">mokeefe@vernon.ca</a>
Councillor	Bob Spiers		Ph: 250 549 2819	Email: <a href="mailto:bspiers@vernon.ca">bspiers@vernon.ca</a>

Source: <http://www.vernon.ca/council/councillors.html>



## 2.0 First Nations Government

### Simpew First Nation – People of the North Thompson River

Band Administration	Mailing: PO Box 220 Barriere BC V0E 1E0	Ph: 250 672 9995 Fax: 250 627 5858	Email: <a href="mailto:admin@simpew.com">admin@simpew.com</a>  <a href="http://www.simpew.com/default.htm">http://www.simpew.com/default.htm</a>
Administration Office	500 Dunn Lake Rd (15km north of Barriere)	Office hours: 8am – 4pm Mon Fri Except holidays	Email: <a href="mailto:reception@simpew.com">reception@simpew.com</a>

### Shuswap Nation Tribal Council

Main Office	Suite 304 355 Yellowhead Hwy Kamloops BC V2H 1H1	Ph: 250 828 9789 Fax: 250 374 6331	Email: <a href="mailto:sntcadmn@shuswapnation.org">sntcadmn@shuswapnation.org</a>  <a href="http://www.shuswapnation.org/">http://www.shuswapnation.org/</a>
Tribal Director	Bonnie Leonard	Ph: 250 828 9837	
Executive Assistant	Veronica Leonard	Ph: 250 314 1536	
Receptionist	Lana Harker	Ph: 250 828 9789	
Aboriginal Rights and Title Researcher	Diane Jules	Ph: 250 828 9502	
Communications Coordinator	Walter Quinlan	Ph: 250 828 9732	
Forestry Department	Jeremy Boyd	Ph: 250 828 2178	
Finance Department Director	Nance Henne	Ph: 250 828 9790	
Finance Department Finance Officer	Brenda Timmins	Ph: 250 828 9786	
Finance Department Finance Assistant	Jaqueline Samson	Ph: 250 828 9795	
Fisheries Department Director	Murray Ross	Ph: 250 828 2178	
STEP Program Manager	Clorinda Sasakamoose	Ph: 250 828 9748	
STEP Program Development Worker	Debi Stewart	Ph: 250 314 1524	
STEP Administrative Support	Bernadine Edwards	Ph: 250 314 1511	
CPAHRD Program Manager	Martha Matthews	Ph: 250 314 1762	
CPAHRD Executive Assistant	Corina James	Ph: 250 828 1564	

### 3.0 Regional Government

#### Thompson Nicola Regional District

	TNRD Administration	300 465 Victoria St. Kamloops BC V2C 2A9	Ph: 250 377 8673 Fax: 250 372 5048 Toll Free (BC) 1 877 377 8673	Email: <a href="mailto:admin@tnrd.bc.ca">admin@tnrd.bc.ca</a>
Chief Administrative Officer	Greg Toma		Ph: 250 377 8673	Email: <a href="mailto:gtoma@tnrd.bc.ca">gtoma@tnrd.bc.ca</a>
Clerk/Director of Community Services	Lyle Huntley		Ph: 250 377 7052	Email: <a href="mailto:lhuntley@tnrd.bc.ca">lhuntley@tnrd.bc.ca</a>
Deputy Clerk/Manager of Community Services	Liz Conwell		Ph: 250 377 7051	Email; <a href="mailto:lcornwell@tnrd.bc.ca">lcornwell@tnrd.bc.ca</a>
Director of Developmental Services	Andrew Swetlishoff		Ph: 250 377 7060	Email: <a href="mailto:aswetlishoff@tnrd.bc.ca">aswetlishoff@tnrd.bc.ca</a>
Emergency Services Supervisor	Ron Storie		Ph: 250 377 7078	Email: <a href="mailto:rstorie@tnrd.bc.ca">rstorie@tnrd.bc.ca</a>

#### Thompson Nicola Regional Board of Directors

<b>Ashcroft</b>	ANDERSON M.H. Andy	PO Box 129 Ashcroft BC V0K 1A0	Bus: 250 453 2281 Cell: 250 457 7333 Fax: 250 453 2277	Email: <a href="mailto:ashirl@telus.net">ashirl@telus.net</a>
<b>Barriere</b>	FENNELL Mike (Karina Scott)	PO Box 845 Barriere BC V0E 1E0	Res: 250 672 0191 Cell: 250 319 9136	Email: <a href="mailto:mfennell@districtofbarriere.com">mfennell@districtofbarriere.com</a>
<b>Cache Creek</b>	RANTA P.A.J. John (Carmen)	PO Box 99 Cache Creek BC V0K 1H0	Bus: 250 457 6237 Res: 250 457 9119 Fax: 250 457 9192	Email: <a href="mailto:admin@cachecreek.info">admin@cachecreek.info</a>
<b>Chase</b>	DANYLUK G. Harry	PO Box 1198 Chase BC V0E 1M0	Res: 250 679 8799 Cell: 250 319 3846	Email: <a href="mailto:georg2@telus.net">georg2@telus.net</a>
<b>Clear water</b>	HARWOOD John (Melanie)	PO Box 1825 Clearwater BC V0E 1N0	Res: 250 674 3270 Cell: 250 674 1348 Fax: 250 674 3254	Email: <a href="mailto:harwood8@telus.net">harwood8@telus.net</a>
<b>Clinton</b>	STANKE Roland (Bonnie)	PO Box 68 Clinton BC V0K 1K0	Bus: 250 459 2261 Res: 250 459 2492 Cell: 250 457 0428 Fax: 250 459 2227	Email: <a href="mailto:rolandstanke@live.com">rolandstanke@live.com</a>

<b>Kamloops</b>	DE CICCIO John (Darlene)	475 Battle St West Kamloops BC V2C 1H3	Bus: 250 374 6042 Res: 250 828 9514 Fax: 250 828 3314	Email: <a href="mailto:jdecicco@kamloops.ca">jdecicco@kamloops.ca</a>
<b>Kamloops</b>	HARKER Jim (Lorraine Cameron)	775 Battle St West Kamloops BC V2C 1H7	Res: Cell: 250 318 8353	Email: <a href="mailto:jharker@kamloops.ca">jharker@kamloops.ca</a>
<b>Kamloops **</b>	MILOBAR Peter (Lianne)	2425 Sunset Dr Kamloops BC V2C 4K1	Bus: 250 374 5911 Res: 250 374 8119 Cell: 250 371 2295 Fax: 250 374 6922	Email: <a href="mailto:mayor@kamloops.ca">mayor@kamloops.ca</a>
<b>Kamloops</b>	O'FEE John H. (Daniella)	280 McGill Rd Kamloops BC V2C 1M1	Bus : 250 374 3344 Res: 250 372 8678 Fax: 250 828 3578	Email: <a href="mailto:jofee@kamloops.ca">jofee@kamloops.ca</a>
<b>Kamloops</b>	WALLACE Patricia A.	929 Nicola St Kamloops BC V2C 2R8	Bus: 250 828 3391 Res: 250 828 1960 Fax: 250 828 0137	Email: <a href="mailto:paws1@shaw.ca">paws 1@shaw.ca</a>
<b>Logan Lake</b>	DOSCH Marlon (Dianne)	49 Breccia Drive Logan Lake BC V0K 1W0	Res: 250 523 9709 Cell: 250 318 6777	Email: <a href="mailto:mayor@loganlake.ca">mayor@loganlake.ca</a>
<b>Lytton</b>	LIGHTFOOT Jesoa (Paul)	PO Box 195 Lytton BC V0K 1Z0	Res: 250 455 2418 Cell: 250 457 0521	Email: <a href="mailto:lyttonlight@telus.net">lyttonlight@telus.net</a>
<b>Merritt</b>	ROLINE Susan (Sam)	PO Box 3124Merritt BC V1K 1B8	Res: 250 378 9569	Email: <a href="mailto:mayoroline@merritt.ca">mayoroline@merritt.ca</a>

<b>"A" (Wells Gray Country)</b>	<b>PENNELL</b> Tim (Barb)	PO Box 161 Vavenby BC V0E 3A0	Res: 250 676 9485	Email: <a href="mailto:tnrd.director@gmail.com">tnrd.director@gmail.com</a>
<b>"B" (Thompson Headwaters)</b>	<b>LENTZ</b> Max (Marisa)	1739 North River Drive Kamloops BC V2B 7N4	Res: 250 376 0704	Email: <a href="mailto:max.lentz@shaw.ca">max.lentz@shaw.ca</a>
<b>"E" (Bonaparte Plateau)</b>	<b>WATSON</b> Sally (Ken Fern)	PO Box 187 70 Mile House BC V0K 2K0	Bus: 250 456 2423 Res: 250 456 2423 Cell: 250 395 0278	Email: <a href="mailto:director.watson@tnrd.bc.ca">director.watson@tnrd.bc.ca</a>
<b>"I" (Blue Sky Country)</b>	<b>TAIT D.</b> Barry (Donna)	PO Box 1252 Ashcroft BC V0K 1A0	Res: 250 457 6267 Cell: 250 457 0372 Fax: 250 457 6267	Email: <a href="mailto:taitohead@hotmail.com">taitohead@hotmail.com</a>
<b>"J"* (Copper Desert Country)</b>	<b>ELLIOTT</b> Ronaye	H. PO Box 171 Savona BC V0K 2J0	Res: 250 828 2468 Cell: 250 318 0358	Email: <a href="mailto:ronaye@direct.ca">ronaye@direct.ca</a>
<b>"L"</b>	<b>TAYLOR</b> , John (Lynne)	3430 Garrett Rd Kamloops BC V2C 6Y3	Res: 250 375 2264	Email l: <a href="mailto:taylor.john49@gmail.com">taylor.john49@gmail.com</a>

<b>"M"</b>	<b>MURRAY</b> Randy (Linda)	PO Box 94 Merritt BC V1K 1B8	Res: 250 378 6809 Cell: 250 315 3357	Email: <a href="mailto:murraylr@telus.net">murraylr@telus.net</a>
<b>"N"</b>	<b>GRAHAM</b> Herb (Anjalien)	PO Box 759 Merritt BC V1K 1B8	Res: 250 378 5828 Cell: 250 378 7075	Email: <a href="mailto:posts@telus.net">posts@telus.net</a>
<b>"O"</b> <b>(Lower North Thompson)</b>	<b>CRUZELLE</b> <b>MYRAM</b> Bonnie	PO Box 97 Barriere BC V0E 1E0	Res: 250 672 9219 Bus: 250 672 9916	Email: <a href="mailto:bonnie_cruzelle@mercuryspeed.com">bonnie_cruzelle@mercuryspeed.com</a>
<b>"P"</b> <b>(Rivers and the Peaks)</b>	<b>STERNIG</b> John (Lorel)	1548 Heffley Creek Rd Heffley Creek BC V0E 1Z1	Res: 250 578 0242 Cell: 250 852 2814	Email: <a href="mailto:jlster@telus.net">jlster@telus.net</a>

Source: <http://tnrd.fileprosite.com/Documents/DocumentList.aspx?ID=5782>

## 4.0 Regional Governance

### Southern Interior Beetle Action Coalition (SIBAC)

SIBAC	PO Box 3006, Kamloops BC V2C 6B7	Ph: 250 378 1929	Email: <a href="mailto:admin@sibacs.com">admin@sibacs.com</a>
SIBAC Chair	Rhona Martin	Columbia Shuswap Regional District	Email; <a href="mailto:rhona@malakwa.ca">rhona@malakwa.ca</a>
	Geri Collins	Community Futures Development Corporation of Central Interior First Nation	Email; <a href="mailto:geri@cfdfcofcifn.com">geri@cfdfcofcifn.com</a>
	Marc Septav	Regional District of Central Kootenay	Email: <a href="mailto:aircraft@telus.net">aircraft@telus.net</a>
	Jim Edgson	Regional District of Central Okanagan	Email: <a href="mailto:jim.edgson@cord.bc.ca">jim.edgson@cord.bc.ca</a>
	Rob Gay	Regional District of East Kootenay	Email: <a href="mailto:rob@cfek.ca">rob@cfek.ca</a>
	Grace McGregor	Regional District of Kootenay Boundary	Email: <a href="mailto:Grace_mcgregor@xplore.net">Grace_mcgregor@xplore.net</a>
	Chris Pieper	Regional District of North Okanagan	Email: <a href="mailto:cpieper@telus.net">cpieper@telus.net</a>
	Randy McLean	Regional District of Okanagan Similkameen	Email: <a href="mailto:prince@nethop.net">prince@nethop.net</a>
	Dennis Bontron	Squamish Lillooet Regional District	Email: <a href="mailto:dbontron@lillooetbc.ca">dbontron@lillooetbc.ca</a>
	Sally Watson	Thompson Nicola Regional District	Email: <a href="mailto:sallywatson1@xplornet.com">sallywatson1@xplornet.com</a>
	Larry Casper	Lillooet Tribal Council	Email: <a href="mailto:Lillooet_tribal_council@yahoo.ca">Lillooet_tribal_council@yahoo.ca</a>
	Lennard Joe	Nicola Tribal Council	Email: <a href="mailto:administration@nta.nicolatribal.org">administration@nta.nicolatribal.org</a>
	Keith Matthew	Shuswap Nation Tribal Council	Email: <a href="mailto:sntcadmin@shuswapnation.org">sntcadmin@shuswapnation.org</a>
	Travis Kruger	Okanagan Nation Alliance	
	Scott Blissett	Ktunaxa Nation Council	Email: <a href="mailto:SBlissett@ktunaxa.org">SBlissett@ktunaxa.org</a>
	Tawnya Durant	Nlaka'pamux Nation Tribal Council	Email: <a href="mailto:tdurant@nntc.ca">tdurant@nntc.ca</a>

Source: <http://sibacs.com>

**Local Government Management Association (LGMA) British Columbia**  
**Thompson Okanagan Executive**

President	Michelle Allen	Village of Ashcroft	Ph: 250 453 9161 Fax: 250 453 9664	Email: <a href="mailto:admin@village.ashcroft.bc.ca">admin@village.ashcroft.bc.ca</a>  <a href="http://www.villageashcroft.bc.ca">www.villageashcroft.bc.ca</a>
Vice President	Larry Randle	Village of Chase	Ph: 250 679 3238 Fax: 250 679 3070	Email: <a href="mailto:Larry.randle@chasebc.ca">Larry.randle@chasebc.ca</a>  <a href="http://www.chasebc.ca">www.chasebc.ca</a>
Secretary Treasurer	Patti Bridal	City of Vernon	Ph: 250 545 1361 Fax: 250 545 7876	Email: <a href="mailto:pbridal@vernon.ca">pbridal@vernon.ca</a>  <a href="http://www.vernon.ca">www.vernon.ca</a>
Director at Large	Sukhbinder Gill	TNRD	Ph: 250 377 8673 Fax: 250 372 5048	Email: <a href="mailto:sgill@tnrd.bc.ca">sgill@tnrd.bc.ca</a>  <a href="http://www.tnrd.bc.ca">www.tnrd.bc.ca</a>
Director at Large	Melinda Stickney	City of Armstrong	Ph: 250 546 3023 Fax: 250 546 3710	Email: <a href="mailto:mstickney@cityofarmstrong.bc.ca">mstickney@cityofarmstrong.bc.ca</a>  <a href="http://www.cityofarmstrong.bc.ca">www.cityofarmstrong.bc.ca</a>
LGMA Chapter Representative	Cindy Kennedy	City of Kamloops	Ph: 250 828 3311 Fax: 250 828 3578	Email: <a href="mailto:cmkennedy@kamloops.ca">cmkennedy@kamloops.ca</a>  <a href="http://www.kamloops.ca">www.kamloops.ca</a>
CivicInfo Representative	Ruth Tolerton	City of Merritt	Ph: 250 378 4224 Fax: 250 378 2600	Email: <a href="mailto:rtolerton@merritt.ca">rtolerton@merritt.ca</a>  <a href="http://www.merritt.ca">www.merritt.ca</a>
Past President	Patrick Robins	Town of Princeton	Ph: 250 295 3135 Fax: 250 295 3477	Email: <a href="mailto:probins@nethop.net">probins@nethop.net</a>  <a href="http://www.princeton.ca">www.princeton.ca</a>

Source: [http://www.lgma.ca/EN/main/about/chapters/thompson\\_okeganagan/thompson\\_okeganagan\\_executive.html](http://www.lgma.ca/EN/main/about/chapters/thompson_okeganagan/thompson_okeganagan_executive.html)

## 5.0 Provincial Government

The Provincial Government maintains a number of offices in Clearwater:

Provincial Ambulance Service	911
Provincial Ambulance Service (non emergency)	Ph: 250 674 3356
Liquor Distribution Branch	Ph: 250 674 3622
Health Unit/Public Health	Ph: 250 674 3141
Ministry of Forests & Range	Ph: 250 587 6700
Protection Branch	Ph: 250 587 6670
Ministry of Transportation	Ph: 250 587 6247
Agro Rd Maintenance	Ph: 250 674 3132
Children & Family Development	Ph: 250 674 6810
Dr. Helmcken Memorial Hospital	Ph: 250 674 2244
Conservation Officer Services	Ph: 250 674 3722
Corrections Branch	Ph: 250 674 2414
Ministry of Environment	Ph: 250 674 3722
Fresh Water Fisheries Society	Ph: 250 674 2580
Mental Health Services	Ph: 250 674 2600
Residential Care Facilities (Forest View Place)	Ph: 250 674 2244

### **Kamloops South Thompson MLA – Kevin Krueger**

Kevin Krueger Minister of Tourism, Culture, and the Arts (appointed June 2009)	#9 111 Oriole Rd Kamloops BC V2C 4N6	Ph: 250 314 6031 Fax: 250 314 6040 Toll Free: 1 888 299 0805	Email: <a href="mailto:kevin.krueger.mla@leg.bc.ca">kevin.krueger.mla@leg.bc.ca</a>
Victoria Office	Room 124 Parliament Buildings Victoria BC V8V 1X4	Ph: 250 953 4246 Fax: 250 953 4250	

Source: [http://www.kevinkruegermla.bc.ca/index.php?section\\_id=1217&](http://www.kevinkruegermla.bc.ca/index.php?section_id=1217&)

## **6.0 Federal Government**

The Federal Government offers a number of operations:

Clearwater Post Office	Ph: 250 674 3711
Clearwater R.C.M.P. Detachment	Ph: 250 674 2237
Fisheries & Oceans Canada (Conservation & Protection)	Ph: 250 674 2633
Fisheries & Oceans Canada (Oceans, Habitat & Enhancement)	Ph: 250 674 2578

### **Kamloops – Thompson – Cariboo MP Cathy McLeod**

Conservative Party of Canada

<b>Kamloops Office:</b>	979 Victoria St. Kamloops BC V2C 2C1	Ph: 250 851 4991 Fax: 250 851 4994 Toll free: 1 877 619 3332	Email: <a href="mailto:McLeoC1@parl.gc.ca">McLeoC1@parl.gc.ca</a>
<b>Cariboo Office:</b>	PO Box 1977 438 Birch Ave S One Hundred Mile House BC V0K 2E0	Fax: 250 851 4994 Toll free: 1 877 619 3332	Office hours: Thursday and Friday 8:00 am to 4:00 pm.
<b>Ottawa Office:</b>	Room 748 Confederation Building House of Commons Ottawa ON K1A 0A6	Ph: 613 995 6931 Fax: 613 995 9897	Email: <a href="mailto:McLeoC@parl.gc.ca">McLeoC@parl.gc.ca</a>



## 7.0 *Print Media Contacts*

Newspaper – Local	Clearwater Times	BOX 2592 #2 Clearwater BC V0E 1N0	Ph: 250 674 3343	<a href="http://www.bclocalnews.com/bc_thompson_nicola/clearwatertimes/">http://www.bclocalnews.com/bc_thompson_nicola/clearwatertimes/</a>
Newspaper – Local	Ashcroft Cache Creek Journal	404 4 <sup>th</sup> St Ashcroft BC V0K 1A0	Ph: 250 453 2261	<a href="http://www.bclocalnews.com/bc_thompson_nicola/ashcroft_acheccreekjournal/">http://www.bclocalnews.com/bc_thompson_nicola/ashcroft_acheccreekjournal/</a>
		Mailing Address: BOX 190 130 4th St		
Newspaper – Local	Barriere Star Journal	BOX 1020 Barriere BC V0E 1E0	Ph: 250 672 5611	<a href="http://www.bclocalnews.com/bc_thompson_nicola/barrierestariournal/">http://www.bclocalnews.com/bc_thompson_nicola/barrierestariournal/</a>
Newspaper – Local	Merritt Herald	Box 9 2090 Granite Ave Merritt BC V1K 1B8	Ph: 250 378 4241	<a href="http://www.bclocalnews.com/bc_thompson_nicola/merrittherald">http://www.bclocalnews.com/bc_thompson_nicola/merrittherald</a>
Newspaper – Local	Salmon Arm Observer	171 Shuswap St NW Salmon Arm BC V1E4H7	Ph: 250 832 2131 Fax : 250 832 5140	<a href="http://www.bclocalnews.com/bc_thompson_nicola/salmonarmobserver">http://www.bclocalnews.com/bc_thompson_nicola/salmonarmobserver</a>
Newspaper – Local	Sicamous Eagle Valley News	PO BOX 113 1133 Parksville St Sicamous BC V0E 2V0	Ph: 250 836 2570 Fax : 250 836 2661	<a href="http://www.bclocalnews.com/bc_thompson_nicola/eaglevalleynews">http://www.bclocalnews.com/bc_thompson_nicola/eaglevalleynews</a>
Newspaper – Regional	Kamloops This Week	1365B Dalhousie Dr Kamloops BC V2C 5P6	Ph: 250 374 7467 Fax : 250 374 1033	<a href="http://www.bclocalnews.com/bc_thompson_nicola/kamloopsthisweek">http://www.bclocalnews.com/bc_thompson_nicola/kamloopsthisweek</a>
Newspaper – Regional	Kamloops The Daily News	393 Seymour St Kamloops BC V2C 6P6	Newsroom: 250 371 6149 Reader sales and service: 250 372 2240 Classified Ads: 250 372 1010 Advertising: 250 372 2331	Newsroom: <a href="mailto:kamloopsnews@telus.net">kamloopsnews@telus.net</a> Advertising: <a href="mailto:sales@kamloopsnews.ca">sales@kamloopsnews.ca</a> Reader sales and service: <a href="mailto:circulation@kamloopsnews.ca">circulation@kamloopsnews.ca</a> <a href="http://www.kamloopsnews.ca">http://www.kamloopsnews.ca</a>
	Editor Mel Rothenburger		Ph: 250 371 6152	
Newspaper – Provincial	Vancouver Sun			<a href="http://www.vancouversun.com">http://www.vancouversun.com</a>
		Editor in Chief Patricia Graham	Ph: 604 605 2318 Fax: 604 605 2668	Email: <a href="mailto:pgraham@vancouversun.com">pgraham@vancouversun.com</a>
		Managing Editor Kirk LaPointe	Ph: 604 605 2033 Fax: 604 605 2668	Email: <a href="mailto:klapointe@vancouversun.com">klapointe@vancouversun.com</a>

## **8.0 Radio Media Contacts**

Radio contact – Provincial / National	Audience Relations, CBC	PO Box 500 Station A Toronto ON M5W 1E6	Toll free phone (Canada only): 1 866 306 4636	<a href="http://www.cbc.ca/radio">http://www.cbc.ca/radio</a>  CBC Radio One: 860 AM
Radio Contact – Local	<a href="#">CHNL 610 AM Radio NL</a>	Office 611 Lansdowne St Kamloops BC V2C1Y6	Ph: <a href="tel:2503722292">250 372 2292</a>	<a href="http://www.radionl.com">www.radionl.com</a>
Radio Contact – Local	<a href="#">Merritt BRdcasting Ltd</a>	Suite 201 2196 Quilchena Ave, Merritt BC V1K 1A4	Ph: <a href="tel:2503784288">250 378 4288</a> Fax : 250 378 6979	
Radio Contact – Local	<a href="#">CKXREZ Radio 91.5 FM</a>	360 Ross St Ne, Salmon Arm BC V1E 4N8	Ph: <a href="tel:2508322161">250 832 2161</a>	
Radio Contact – Local	<a href="#">KISS FM 107.5 Radio Station</a>	1 3313 32 Avenue, Vernon BC V1T 2E1	Ph: <a href="tel:2505452141">250 545 2141</a>	
Radio Contact – Local	<a href="#">Sun FM Radio Station</a>	2800 31 St, Vernon BC V1T 5H4	Ph: <a href="tel:2505459222">250 545 9222</a>	
Radio Contact – Provincial / National	Canadian BRdcasting Corp	243 Lawrence Ave Kelowna BC V1Y6L2	Ph: <a href="tel:2508613781">250 861 3781</a>	

**9.0 Television Contacts**

Television Contact – Local	<a href="#">CFJC Television TV 7</a>	460 Pemberton Terrace Kamloops BC V2C 1T5	Ph: <a href="tel:250-372-3322">250 372 3322</a>	<a href="http://www.b100.ca/">http://www.b100.ca/</a>
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## 10.0 Health Contacts

Provincial Government	BC Ministry of Health	Honourable Kevin Falcon, Minister	Parliament Buildings Room 337	<a href="http://www.gov.bc.ca/health/">http://www.gov.bc.ca/health/</a>
	Mailing Address:	PO Box 9050, Stn Prov Govt Victoria BC V8W 9E2	<b>1 800 663 7867</b>	Email: <a href="mailto:EnquiryBC@gov.bc.ca">EnquiryBC@gov.bc.ca</a>
Regional Health Authority	Interior Health	311 Columbia St (Royal Inland Hospital) Kamloops BC V2C 2T1	Ph: 250 314 2352 Fax: 250 314 2172 Toll Free: 1 877 374 1161	Email: <a href="mailto:webmaster@interiorhealth.ca">webmaster@interiorhealth.ca</a>  <a href="http://www.interiorhealth.ca">http://www.interiorhealth.ca</a>
Hospital	Royal Inland Hospital	311 Columbia St Kamloops BC V2C 2T1	Ph: 250 374 5111 Fax: 250 314 2333 Toll Free: 1 877 288 5688	
Hospital	Dr Helmcken Memorial Hospital	640 Park, Clearwater BC V0E 1N0	Ph: 250 674 2244 Fax: 250 674 2477	
Hospital	Shuswap Lake General Hospital	601 10th St NE Salmon Arm BC	Ph: 250 833 3600	
Health Centre	Barriere Health Centre	4537 Barriere Town Barriere BC V0E 1E0	Ph: 250 672 9731	
Health Centre	Logan Lake Health Centre	Administration and Out Patient Service	Ph: 250 523 9414	
Health Centre	Nicola Valley Health Centre	3451 Voght St Merritt BC V1K 1C6	Ph: 250 378 2242	
	Red Cross Outpost Hospital	Main St Blue River BC V0E 1J0	Ph: 250 673 8311	
	Chase and District Primary Health Care Services	825 Thompson Chase BC V0E 1M0	Ph: 250 679 3312	

## 11.0 School District Contacts

### School District 73

Administration Office		1383 9th Ave Kamloops BC V2C 3X7	Ph: 250 374 0679 Fax: 250 372 1183	<a href="http://www.bced.gov.bc.ca/apps/imcl/imclWeb/SchoolBoardContacts.do?distNo=073">http://www.bced.gov.bc.ca/apps/imcl/imclWeb/SchoolBoardContacts.do?distNo=073</a>
Chairperson	Ken Christian (Board Chair)		Ph: 250 828 1030	Email: <a href="mailto:trustees@sd73.bc.ca">trustees@sd73.bc.ca</a>
Superintendent	Terrence Sullivan (Superintendent of Schools)			Email: <a href="mailto:tsullivan@sd73.bc.ca">tsullivan@sd73.bc.ca</a>
Aboriginal Contact	Deb Draney (District Principal of Aboriginal Education)			Email: <a href="mailto:ddraney@sd73.bc.ca">ddraney@sd73.bc.ca</a>
Literacy Contact	Karl deBruijn (Assistant Superintendent)			Email: <a href="mailto:kdebruijn@sd73.bc.ca">kdebruijn@sd73.bc.ca</a>
Clearwater Secondary		440 Murtle Cres Clearwater BC V0E 1N0	Ph: 250 674 3328 Fax: 250 674 2126	
Raft River Elementary	Principal: Michael Bowden  Vice Principal: Colleen Topolovec  Secretary: Eileen Sedgwick	801 Clearwater Village Rd Box 1312 Clearwater BC V0E 1N0	Ph: 250 674 2218 Fax: 250 377 2251	<a href="http://raft.river.sd73.bc.ca">http://raft.river.sd73.bc.ca</a>

## 12.0 Other Education Contacts

Continuing Education	Community Resource Centre (CRC)	work related courses, general interest courses, kids fun courses, online education ed2go		Email: <a href="mailto:info@crcent.ca">info@crcent.ca</a> <a href="http://www.crcent.ca">www.crcent.ca</a>
	Sylvia Arduini Manager:  Meghan Walker Receptionist:  Pip Sutterby MacLennan Receptionist:  Eleanor Collins Receptionist:	751 Clearwater Village Rd Box 1107, RR#1 Clearwater BC V0E 1N0	Ph: 250 674 3530 Fax: 250 674 3540	Email <a href="mailto:sarduini@tru.ca">sarduini@tru.ca</a>  Email <a href="mailto:meghan@crcent.ca">meghan@crcent.ca</a>  Email <a href="mailto:pip@crcent.ca">pip@crcent.ca</a>  Email <a href="mailto:eleanor@crcent.ca">eleanor@crcent.ca</a>
University	Thompson Rivers University  Main Campus Thompson Rivers University  Williams Lake Campus Thompson Rivers University	Box 3010, 900 McGill Rd, Kamloops BC Canada V2C 5N3  1250 Western Ave Williams Lake BC V2G 1H7	Ph: 250 828 5000  Fax: 250 828 5086  Students Ph: 1 800 663 9711 or 250 852 7000  Other Inquiries: 1 800 663 1663  Fax: 250 852 6405	<a href="http://www.tru.ca/home.html">http://www.tru.ca/home.html</a>
Provincial Government	British Columbia Ministry of Education  Honourable Margaret MacDiarmid, Minister of Education and Minister responsible for Early Learning and Literacy	PO Box 9146 Stn Prov Govt Victoria BC V8W 9H1  PO Box 9045 Stn Prov Govt Victoria BC V8W 9E2	Ph: 1 888 879 1166  Ph: 250 387 1977 Fax: 250 387 3200	Email: <a href="mailto:minister.educ@gov.bc.ca">minister.educ@gov.bc.ca</a>
First Nations Education	Neqweyqwelsten School	PO Box 220 Barriere BC V0E 1E0	Ph: 250 672 9995 Fax:	<a href="http://www.simpw.com/school.htm">http://www.simpw.com/school.htm</a>

			250 672 5858	
Literacy	North Thompson Laubach Literacy Council (LLC)  Belle McGregor Pres. Lois Ripley	Box 2212 Clearwater BC V0E 1N0	Ph: 250 674 3370	

### 13.0 Protection Contacts

Emergency Line			911	
Police	RCMP Detachment	205 Dutch Lake Rd BOX 338 Clearwater BC V0E 1N0	Ph: 250 674 2237	Email: <a href="mailto:bcremp@rcmp.gc.gc.ca">bcremp@rcmp gc.gc.ca</a>
Volunteer Fire Department	Blackpool Fire Department	Ferry Rd Clearwater BC V0E 1N0	Ph: 250 587 6252	
	Clearwater Fire Department	132 Clearwater STN Clearwater BC V0E 1N0		
	Clearwater Fire Hall	336 Clearwater Village Clearwater BC V0E 1N0	Ph: 250 674 3733	
Conservation Officer	Kamloops, Interior Regional Headquarters		Ph: 250 371 6281	
Provincial Court	Clearwater Court Services	Box 1981, RR #1 363 Murtle Cres Clearwater BC VOE 1NO	Ph: 250 674 2113 Fax: 250 674 3092	
Search and Rescue		Old North Thompson Hwy Rd E Clearwater BC V0E 1N0	Ph: 250 674 0100	
Victim Services		Dutch Lake Rd Clearwater BC	Ph: 250 674 2577	
Provincial Services	Poison Control Centre:		1 800 567 8911	
	RCMP Missing Children's Registry		1 877 318 3576	
	Public Guardian and Trustee:	In Vancouver call  From elsewhere in BC call toll free	Ph: 604 660 4444 Toll Free: 1 800 663 7867	
	Ombudsman:	In Victoria call  From elsewhere in BC call toll free	Ph: 387 5855 Toll Free: 1 800 567 3247	
	Representative for Children and Youth BC:	In Victoria, call  From elsewhere in BC, call toll free	Ph: 3566710 Toll Free: 1 800 476 3933	
	Alcohol and Drug Information and Referral Service:		1 800 663 1441	
	BC Federation of Foster Parents:		1 800 663 9999	



	Youth Against Violence:		1 800 680 4264	
	Helpline for Children		310 1234	

### **14.0 Assistance / Safe House Contacts**

Food Bank	Clearwater North Thompson Food Bank	Suite 1 742 Clearwater Vllg Clearwater BC V0E 1N0	Ph: 250 674 3402	
Second Hand Store	Secondhand Book Store: H. Stec	1415 Davy Rd. PO Box 1456 R.R.1 Clearwater BC V0E 1N0		
Safe House	Yellowhead Community Services Society  Clearwater Safe Home	612 Park Dr Clearwater BC  Mailing: Box 1082 RR#1 Clearwater BC V0E 1N0	Ph: 250 674 2600 Fax: 250 674 2676	Email: <a href="mailto:info@yellowheadcs.ca">info@yellowheadcs.ca</a>  <a href="http://www.yellowheadcs.ca/">http://www.yellowheadcs.ca/</a>

### **15.0 Counselling Contacts**

Yellowhead Community Services Society	Counselling Services	612 Park Drive Clearwater BC  Mailing: Box 1082 RR#1 Clearwater BC V0E 1N0	Ph: 250 674 2600 Fax: 250 674 2676	Email: <a href="mailto:info@yellowheadcs.ca">info@yellowheadcs.ca</a>  <a href="http://www.yellowheadcs.ca/">http://www.yellowheadcs.ca/</a>
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### **16.0 Service Club Contacts**

Clearwater Rotary Club	Hazel Wadlegger	Box 5129, RR2 Clearwater BC V0E 1N0	Ph: 250 674 3998	
Royal Canadian Legion Brach No 259		Glen Rd Clearwater BC V0E 1N0	Ph: 250 674 2120	
Wells Gray Curling Club		Murtle Cres Clearwater BC V0E 1N0	Ph: 250 674 3843	
Clearwater Sno drifters Snowmobile Club	Ralph Sunderman		Ph: 250 674 3773	<a href="http://www.bcsf.org/">http://www.bcsf.org/</a>

### **17.0 Religious Contacts**

Clearwater New Life Assembly		308 West Old N Thompson Hwy RR2 Box 4051 Clearwater BC V0E 1N0	Ph: 250 674 2345 Fax: 250 674 2345	Email: <a href="mailto:cnla@mercuryspeed.com">cnla@mercuryspeed.com</a>
Clearwater Community Baptist Church		24E Old North Thompson Hwy Clearwater BC V0E1N0	Ph: 250 674 1332	
Clearwater Christian Church		R.R. 2, Box 2809 Clearwater BC Canada	Ph: 250 674 2912 or 250 674 3841	Email: <a href="mailto:ccc@mercuryspeed.com">ccc@mercuryspeed.com</a>  <a href="http://www.clchch.com/">http://www.clchch.com/</a>
Roman Catholic: Saint James Parish	Fr Donald O'Reilly  (Barriere BC Ph: 250 672 5949)	336 Clearwater Village Clearwater V0E 1N0  Mailing: Box 251 Clearwater BC V0E 1N0	Ph: 250 674 2691	

### **18.0 Social Support Contacts**

Community	Yellowhead Community Services Society	612 Park Drive Clearwater BC  Mailing: Box 1082 RR#1 Clearwater BC V0E 1N0	Ph: 250 674 2600 Fax: 250 674 2676	Email: <a href="mailto:info@yellowheadcs.ca">info@yellowheadcs.ca</a>  <a href="http://www.yellowheadcs.ca/">http://www.yellowheadcs.ca/</a>
Municipal	Clearwater Employment Services	751 Clearwater Village Rd. Clearwater BC V0E1N0	Ph: 250 674 2928 Fax: 250 674 2938	Email: <a href="mailto:info@clearwateremployment.ca">info@clearwateremployment.ca</a>
Regional	Wells Gray Country Services (TNRD)	Box 1107, Clearwater BC, V0E 1N0	Ph: 250 674 3530 Fax: 250 674 3540	Email: <a href="mailto:info@wellsgraycountry.ca">info@wellsgraycountry.ca</a>
Provincial	Ministry of Children and Family Development  Honourable Mary Polak	PO Box 9770 Stn Prov Govt Victoria BC V8W 9S5  PO Box 9057 Stn Prov Govt Victoria BC V8W 9E2	Ph: 250 387 9699 Fax: 250 387 9722	<a href="http://www.gov.bc.ca/mcf/">http://www.gov.bc.ca/mcf/</a>  Email: <a href="mailto:MCF.Minister@gov.bc.ca">MCF.Minister@gov.bc.ca</a>
	Ministry of Housing and Social Development  Honourable Rich Coleman	PO Box 9058 Stn Prov Govt Victoria BC V8W 9E1	Ph: 250 356 7750 Fax: 250 356 7292	<a href="http://www.gov.bc.ca/hsd/">http://www.gov.bc.ca/hsd/</a>

### **19.0 Children / Youth Service Contacts**

Child Care	Kamloops Child Care Resource And Referral	Location Unit C, 1440 Hugh Allan Drive, Kamloops BC V1S 1L8	Ph: 250 372 7791 Fax: 250 372 0144 Toll Free: 1 866 372 7791	Email: <a href="mailto:kamloopsccrr@shawlink.ca">kamloopsccrr@shawlink.ca</a>
Child Care	Clearwater Playschool Society	317 S Dutch Lk Clearwater BC VOE 1N0	Ph: 250 674 3811	
Early Childhood Programs	Yellowhead Community Society Heather Adamson		Ph: 250 674 2600	

## **20.0 Children / Youth Organization Contacts**

Hostel	Half Moon Guest House  Daniela Wiunig	Box 1711 RR#1 625 Greer Rd Clearwater BC V0E 1N0	Ph: 250 674 4199	Email: <a href="mailto:info@halfmoonhostel.com">info@halfmoonhostel.com</a>  <a href="http://www.halfmoonhostel.com/">http://www.halfmoonhostel.com/</a>
Youth of the Year	Clearwater Chamber of Commerce	425 East Yellowhead Highway Box 1988, RR1 Clearwater BC V0E 1N0	Ph: 250 674 2646 Fax: 250 674 3693	Email: <a href="mailto:info@clearwaterbcchamber.com">info@clearwaterbcchamber.com</a>  <a href="http://www.clearwaterbcchamber.com/oftheyear.htm">http://www.clearwaterbcchamber.com/oftheyear.htm</a>
Christian Youth Programs	Clearwater Christian Church  Lloyd Strickland Minister	Located behind Fields on Lodge Drive	Ph: 250 674 3841	Email: <a href="mailto:ccc@mercuryspeed.com">ccc@mercuryspeed.com</a>  <a href="http://www.clchch.com/">http://www.clchch.com/</a>



### **21.0 Elderly Service Contacts**

Care	Swanson Valley Supportive Living	529 Swanson Rd Clearwater BC V0E1N0	Ph: 250 674 4040	<a href="http://seniors4us.bravehost.com/">http://seniors4us.bravehost.com/</a>
Senior Centre	Clearwater Friendly Club Oapo  Activities: carpet bowling, friendly club	#137 Evergreen Acres Clearwater BC	Ph: 250 674 3365	
Senior Residence	Evergreen Acres Sr. Citizen Society	Box 1002 RR1 Clearwater BC V0E1N0	Ph: 250 674 2463 Fax: 250 674 2448	

**22.0 Taxi / Bus Transportation Service Contacts**

Inter municipal Bus Service	Greyhound Bus Clearwater	369 East Yellowhead Hwy Clearwater BC V0E 1N0	Ph: 250 674 3100	
Local Transit	Clearwater Transit		Ph: 250 674 3935	
Taxi	Wells Gray Taxi		Ph: 250 674 1542	
Medical Transport	Northern Health Authority: Northern Health Connections		Ph: 1 888 647 4997	<a href="http://www.northernhealth.ca/YourHealth/NHConnectionsmedicaltravelservice.aspx">http://www.northernhealth.ca/YourHealth/NHConnectionsmedicaltravelservice.aspx</a>

### **23.0 Other Transportation Service Contacts**

Train	VIA Rail	CN station, on south side of North Thompson River, across river from town. 2km south of Yellowhead HWY 5.	Toll free 888 842 7245	<a href="http://www.viarail.ca">http://www.viarail.ca</a>
International Airport	Kamloops International Airport (YKA)	3035 Airport Rd Kamloops BC V2B 7X1	Ph: 250 376 3613 Fax: 250 376 3935	Email: <a href="mailto:info@kamloopsairport.com">info@kamloopsairport.com</a>  <a href="http://www.kamloopsairport.com/default.htm">http://www.kamloopsairport.com/default.htm</a>
Provincial	British Columbia Ministry of Transportation  Minister of Transportation and Infrastructure Honourable Shirley Bond	PO BOX 9850 Stn Prov Govt Victoria BC V8W 9T5  PO BOX 9055 Stn Prov Govt Victoria BC V8W 9E2	Ph: 250 387 3198 Fax: 250 356 7706  Ph: 250 387 1978 Fax: 250 356 2290	Email: <a href="mailto:TRAN.WEBMASTER@gov.bc.ca">TRAN.WEBMASTER@gov.bc.ca</a>  Email: <a href="mailto:Minister.Transportation@gov.bc.ca">Minister.Transportation@gov.bc.ca</a>  <a href="http://www.gov.bc.ca/tran">http://www.gov.bc.ca/tran</a>

## 24.0 Culture / Arts Contacts

Library	Clearwater Library	422 Murtle Crescent Box 1913, R.R. #1 Clearwater BC V0E 1N0	Ph: 250 674 2543	
Art	Harvest Studio  Doris Laner	Box 507, Clearwater BC V0E 1N0	Ph: 250 674 3361	Email: <a href="mailto:harvest@mercuryspeed.com">harvest@mercuryspeed.com</a>  <a href="http://www.dorislernerart.ca/index.html">http://www.dorislernerart.ca/index.html</a>
Performing Arts	Serenity Performing Arts Centre  Shirley de Vooght	2461 Lost Creek Rd, Birch Island BC  Mailing: PO Box 601 Clearwater BC V0E 1N0	Ph: 250 676 9456	Email: <a href="mailto:naturalvisions@mercuryspeed.com">naturalvisions@mercuryspeed.com</a>  <a href="http://www.serenitymusic.ca">http://www.serenitymusic.ca</a>
Fine Art and Graphic Design	Image N' Art Works		Ph: 250 674 7045  Fax: 250 672 9573	Email: <a href="mailto:Jana@imagenartworks.ca">Jana@imagenartworks.ca</a>  <a href="http://www.imagenartworks.ca/cv.htm">http://www.imagenartworks.ca/cv.htm</a>
Provincial Government	British Columbia Ministry of Tourism, Culture and the Arts  Honourable Kevin Krueger	PO BOX 9071 Stn Prov Govt Victoria BC V8W 9E9	Ph: 1 800 663 7867	Email: <a href="mailto:TCA.Minister@gov.bc.ca">TCA.Minister@gov.bc.ca</a>  <a href="http://www.gov.bc.ca/tca/">http://www.gov.bc.ca/tca/</a>

## 25.0 Tourism / Recreation Contacts

Super, Natural British Columbia	Clearwater Visitor Centre	425 East Yellowhead Hwy Clearwater BC V0E 1N0	Ph: 250 674 2646 Fax: 250 674 3693	Email: <a href="mailto:cwchamber@mercuryspeed.com">cwchamber@mercuryspeed.com</a>  <a href="http://www.hellobc.com/en/CA/RegionsCities/Clearwater.htm">http://www.hellobc.com/en/CA/RegionsCities/Clearwater.htm</a>
Wilderness Area	Wells Gray Country  Tourism Wells Gray Association	Heather Steere Tourism and Marketing Manager	Ph: 250 674 3334  Ph: 250 674 2257	Email: <a href="mailto:info@wellsgray.info">info@wellsgray.info</a>  Email: <a href="mailto:heather@wellsgray.ca">heather@wellsgray.ca</a>  <a href="http://www.wellsgray.ca">http://www.wellsgray.ca</a>
BC Parks	Wells Gray Provincial Park	Blackwell Park Operations Ltd. Box 4088 RR2 Clearwater BC V0E 1N0	Ph: 250 674 2194	Email: <a href="mailto:info@explorewellsgray.com">info@explorewellsgray.com</a>  <a href="http://www.env.gov.bc.ca/bcparks/explore/parkpgs/wells_gray/">http://www.env.gov.bc.ca/bcparks/explore/parkpgs/wells_gray/</a>

## 26.0 Children's Sports Contacts

Hockey	Clearwater and District Minor Hockey Association	North Thompson Sportsplex Box 1941 Clearwater BC V0E 1N0	Ph: 250 674 2143	Email: <a href="mailto:sportsplex@districtofclearwater.com">sportsplex@districtofclearwater.com</a>  <a href="http://www.cdmha.info">http://www.cdmha.info</a>
Skating	Sportsplex Family Skating	North Thompson Sportsplex Box 1941 Clearwater BC V0E 1N0	Ph: 250 674 2143	Email: <a href="mailto:sportsplex@districtofclearwater.com">sportsplex@districtofclearwater.com</a>
Figure Skating	Raftmountain Skating Club  Registrar: Christy Dobi	Box 1966, RR1 Clearwater BC V0E1N0	Ph: 250 674 0074	Email: <a href="mailto:membership@raftmountain.com">membership@raftmountain.com</a>  <a href="http://www.raftmountain.com">http://www.raftmountain.com</a>
Junior Curling	Wells Gray Curling Club	Address: RR1 Box 1997 Clearwater BC V0E1N0	Ph: 250 674 3843	

### 27.0 *Indoor Sports Contacts*

Indoor skating, figure skating, hockey	North Thompson Sportsplex	Box 1941 Clearwater BC V0E 1N0	Ph: 250 674 2143	Email: <a href="mailto:sportsplex@districtofclearwater.com">sportsplex@districtofclearwater.com</a>
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## 28.0 Outdoor Sports Contacts

Golf	Lacarya Golf Course	1480 South Hwy 5 Clearwater BC V0E 1N0	Ph: 250 587 6100 Fax: 250 587 6107 Toll Free: 1 866 522 2792	Email: <a href="mailto:lacarya@mercuryspeed.com">lacarya@mercuryspeed.com</a>
	Wells Gray Golf Resort and RV Park	6624 Clearwater Valley Rd Clearwater BC V0E 1N0	Ph: 250 674 0009	Email: <a href="mailto:wellsgraygolf@bcresorts.com">wellsgraygolf@bcresorts.com</a>  <a href="http://www.wellsgraygolf.bcresorts.com">www.wellsgraygolf.bcresorts.com</a>
Fishing	North Thompson Sport Fishing	38A Young Rd Box 1223, RR 1 Clearwater BC V0E1N0	Ph: 250 674 3714	Email: <a href="mailto:dennisredman@hotmail.com">dennisredman@hotmail.com</a>
	Silent Sport Fly Fishing	Box 2586 RR2 Clearwater BC V0E1N0	Ph: 250 674 2557	Email: <a href="mailto:info@silentsportflyfishing.com">info@silentsportflyfishing.com</a>
	Star Lake Fishing Resort	Camp Two Rd at 9 KM Box 2648, RR2, Clearwater BC V0E 1N0	Ph: 250 674 8494	Email: <a href="mailto:starlake1999@yahoo.com">starlake1999@yahoo.com</a>  <a href="http://www.starlakefishingresort.com">www.starlakefishingresort.com</a>
Horseback Riding	Trophy Mountain Buffalo Ranch	4373 Clearwater Valley Rd Box 1768 RR1 Clearwater BC V0E1N0	Ph: 250 674 3095 Fax: 250 674 3131	Email: <a href="mailto:info@buffaloranch.ca">info@buffaloranch.ca</a>  <a href="http://www.buffaloranch.ca">www.buffaloranch.ca</a>
	Wells Gray Guest Ranch	Box 1764 5564 Clearwater Valley Rd Clearwater BC V0E1N0	Ph: 250 674 0215 Fax: 250 674 3997 Toll Free: 1 866 467 4346	Email: <a href="mailto:reservation@wellsgrayranch.com">reservation@wellsgrayranch.com</a>
Hiking	Discover Wells Gray	PO Box 1783 Clearwater BC V0E1N0	Ph: 250 674 2561	Email: <a href="mailto:info@discoverwellsgray.com">info@discoverwellsgray.com</a>  <a href="http://www.discoverwellsgray.com">www.discoverwellsgray.com</a>
	Wells Gray Adventures	Box 188 Clearwater B.C. V0E1N0	Ph: 250 587 6444 Fax: 250 587 6446 Toll Free: 1 888 754 8735	Email: <a href="mailto:info@skihike.com">info@skihike.com</a>  <a href="http://www.skihike.com">www.skihike.com</a>
Whitewater Rafting	Interior Whitewater Rafting	Box 393, Clearwater BC V0E 1N0	Ph: 250 674 3727 Fax: 250 674 3701 Toll Free: 1 800 661 7238	Email: <a href="mailto:rafting@interiorwhitewater.bc.ca">rafting@interiorwhitewater.bc.ca</a>



	Riverside Adventures and Fitness Centre	Clearwater Plaza, 58 Young St Box 2538 RR2 Clearwater BC V0E 1N0	Ph: 250 674 0001 Toll Free: 1 877 674 0001	Email: <a href="mailto:info@riveradventures.ca">info@riveradventures.ca</a>
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### **29.0 Winter Sports Contacts**

Ski	Clearwater Ski Hill	Box 12 Clearwater BC V0E 1N0	Ph/Fax: 250 674 3848	Email: <a href="mailto:info@clearwaterskihill.com">info@clearwaterskihill.com</a>  <a href="http://www.clearwaterskihill.com/">http://www.clearwaterskihill.com/</a>
	Clearwater Ski Club	566 Dunn Lake Road Box 12 Clearwater BC V0E 1N0  April Akroyd  Peter Barstow	Ph: 250 674 3848  Ph: 250 674 2533 Ph: 250 674 4058	E mail: <a href="mailto:info@clearwaterskihill.com">info@clearwaterskihill.com</a>  <a href="http://www.clearwaterskihill.com">www.clearwaterskihill.com</a>
Hockey	Sportsplex Hockey	North Thompson Sportsplex		<a href="http://www.norththompsonsportsplex.com/index.php/hockey">http://www.norththompsonsportsplex.com/index.php/hockey</a>
Skating	Sportsplex Family and Public Skating	North Thompson Sportsplex	Ph: 250 674 2143	Email: <a href="mailto:sportsplex@districtofclearwater.com">sportsplex@districtofclearwater.com</a>

### **30.0 Housing Contacts**

BC Housing	Interior Region	290 Nanaimo Ave W Penticton BC V2A 1N5	Ph: 250 493 0301 Fax: 250 492 1080 Toll Free: 1 800 834 7149	Email: <a href="mailto:InteriorRegion@bchousing.org">InteriorRegion@bchousing.org</a>  <a href="http://www.bchousing.org/">http://www.bchousing.org/</a>
Canada Mortgage and Housing	BC Regional Business Centre	200 1111 W Georgia St Vancouver BC V6E 4S4	Ph: 604 731 5733 Fax: 604 737 4139	<a href="http://www.cmhc.schl.gc.ca/en/index.html">www.cmhc.schl.gc.ca/en/index.html</a>
Canada Mortgage and Housing	Affordable Housing Development Centre	Stephen Hall  Debra Yip  Lee King	Ph: 604 737 4118 Ph: 604 737 4061 Ph: 250 363 8050	Email: <a href="mailto:shall@cmhc.schl.gc.ca">shall@cmhc.schl.gc.ca</a> Email: <a href="mailto:dyip@cmhc.schl.gc.ca">dyip@cmhc.schl.gc.ca</a> Email: <a href="mailto:lking@cmhc.schl.gc.ca">lking@cmhc.schl.gc.ca</a>
Provincial Government	Ministry of Housing and Social Development  Honourable Rich Coleman	PO Box 9058 Stn Prov Govt Victoria BC V8W 9E1	Ph: 250 356 7750 Fax: 250 356 7292	<a href="http://www.gov.bc.ca/hsd">http://www.gov.bc.ca/hsd</a>



### **32.0 Business Community Contacts**

Chamber of Commerce	Clearwater and District Chamber of Commerce	425 East Yellowhead Hwy Box 1988, RR1 Clearwater BC V0E 1N0	Ph: 250 674 2646 Fax: 250 674 3693	Email: <a href="mailto:info@clearwaterbcchamber.com">info@clearwaterbcchamber.com</a>
Rotary Club	Clearwater Rotary Club  Hazel Wadlegger	Box 5129, RR2 Clearwater BC V0E 1N0	Ph: 250 674 3998	
Real Estate Office	Century 21	32 Old North Thompson Highway Rd E Clearwater BC	Ph: 250 674 3999	Email: <a href="mailto:info@century21sol.com">info@century21sol.com</a>
Real Estate Office	Re/max Integrity Realty	Yellowhead Hwy Barriere BC V0E 1E0	Ph: 250 672 1070	
Real Estate Office	Advantage Real Estate Ads Inc	Barriere Town Rd Barriere BC V0E 1E0	Ph: 250 672 1080	

### 33.0 Regional Business / Community Development Contacts

Not for profit Corporation	Community Futures Thompson Country	101 286 St. Paul St, Kamloops BC V2C 6G4	Ph: 250 828 8772 Toll Free: 1 877 335 2950 Fax: 250 828 6861	Email: <a href="mailto:info@communityfutures.net">info@communityfutures.net</a> <a href="http://www.communityfutures.net/default.htm">http://www.communityfutures.net/default.htm</a>
Employment Assistance	Clearwater Employment Services	Clearwater Plaza 58 Young Rd Clearwater BC V0E 1N0	Ph: 250 674 2928 Fax: 250 674 2938	Email: <a href="mailto:info@clearwateremployment.ca">info@clearwateremployment.ca</a>
Aboriginal Business Development	Aboriginal Business Service Network Society	215 345 Yellowhead Hwy Kamloops BC V2H 1H1  Provincial Coordinator: Marie Baptiste	Ph: 250 828 9834 Fax: 250 828 9972	
Provincial Government	Ministry of Citizens' Services  Honourable Mary McNeil Minister of Citizens' Services Minister Responsible for Multiculturalism and the Public Affairs Bureau	PO BOX 9594 Stn Prov Govt Victoria BC V8W 9K4  PO BOX 9068 Stn Prov Govt Victoria BC V8W 9E2	1 800 663 7867  Ph: 250 952 7623 Fax: 250 952 7628	Email: <a href="mailto:EnquiryBC@gov.bc.ca">EnquiryBC@gov.bc.ca</a> <a href="http://www.gov.bc.ca/citz/">http://www.gov.bc.ca/citz/</a> Email: <a href="mailto:CITZ.Minister@gov.bc.ca">CITZ.Minister@gov.bc.ca</a>
Provincial Government	Ministry of Small Business, Technology and Economic Development  Honourable Iain Black	PO BOX 9324 Stn Prov Govt Victoria BC V8W 9N3  PO BOX 9046 Stn Prov Govt Victoria BC V8W 9E2	1 800 663 7867  Ph: 250 356 7411 Fax: 250 356 6376	Email: <a href="mailto:EnquiryBC@gov.bc.ca">EnquiryBC@gov.bc.ca</a> <a href="http://www.gov.bc.ca/tted/">http://www.gov.bc.ca/tted/</a>
Provincial Government	Ministry of Community and Rural Development  Honourable Ben Stewart	PO BOX 9490 Stn Prov Govt Victoria BC V8W 9N7  PO Box 9056 Stn Prov Govt Victoria BC V8W 9E2	Ph: 250 387 2283 Fax: 250 387 4312	<a href="http://www.gov.bc.ca/cd/">http://www.gov.bc.ca/cd/</a>

### 34.0 Federal Business / Community Development Contacts

Indian and Northern Affairs Canada	Economic Development and Business Partnerships Directorate  Tim Low, Manager of Operations and Partnerships	Suite 600 1138 Melville St Vancouver BC V6E 4S3	Ph: 604 775 6278	Email: <a href="mailto:lowt@inac.gc.ca">lowt@inac.gc.ca</a>
Federal Government	Kamloops Service Canada Centre	317 Seymour Street Kamloops, British Columbia V2C2E8	1 800 622-6232	
	Clearwater Scheduled Outreach	751 Clearwater Village Rd Clearwater BC V0E 1N0		
	Western Economic Diversification Office  Garth Stiller, Manager	Suite 700 333 Seymour St Vancouver BC V6B 5G9	Ph: 604 666 6256 Fax: 604 666 2353 Toll Free: 1 888 338 9378	Email: <a href="mailto:garth.stiller@wd.gc.ca">garth.stiller@wd.gc.ca</a>  <a href="http://www.wd.gc.ca/">www.wd.gc.ca/</a>
	Canada's Rural Partnership  Regional Advisor Brandon Hughes	824 3rd Ave Keremeos BC V0X 1N2	Ph: 250 499 9562 Fax: 250 499 2922	E-Mail: <a href="mailto:brandon.hughes@telus.net">brandon.hughes@telus.net</a>
	Industry Canada	Suite 2000 300 W Georgia St Vancouver BC V6B 6E1	Ph: 604 666 5000 Fax: 604 666 8330	

**35.0 Labour Associations**

Labour Union(s)				There are currently no labour union offices in Clearwater, BC
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### 36.0 Forestry Contacts

Community Forest	Wells Gray Community Forest  George Breko Manager		Ph: 250 674 3530	Email: <a href="mailto:wgcommunityforest@crcnt.ca">wgcommunityforest@crcnt.ca</a>
Forestry Service	Fireweed Forestry Services Ltd.  George Cartwright President	741 Clearwater Village Rd 3a Clearwater BC V0E 1N0	Ph: 250 674 3474 Fax : 250 674 3475	
	Wadlegger Logging and Construction Ltd.	1011 Hazal Rd Clearwater BC, V0E 1N0  Joe Wadlegger President	Ph: 250 674 3522 Fax: 250 674 3538	Email: <a href="mailto:wadlogger@mercuryspeed.com">wadlogger@mercuryspeed.com</a>
Forestry Association	First Nations Forestry Council	615.100 Park Royal South W Vancouver BC V7T 1A2	Ph: 604 921 4488 Fax: 604 921 4401	Email: <a href="mailto:admin@fnforestrycouncil.ca">admin@fnforestrycouncil.ca</a>
Provincial Government	Ministry of Forests and Range  Honourable Pat Bell	PO BOX 9525 Stn Prov Govt Victoria BC V8W 9C3  PO Box 9049 Stn Prov Govt Victoria BC V8W 9E2	Ph: 250 387-6240 Fax: 250 387-1040	<a href="http://www.gov.bc.ca/for">http://www.gov.bc.ca/for</a>

### 37.0 Mining / Petroleum Contacts

Mining Company(s)	Inmet Mining Corporation	Agate Bay Rd Barriere BC V0E 1E0	Ph: 250 672 5347	
Mining Association(s)	The Mining Association of British Columbia  Pierre Gratton CEO  Zoe Carlson Vice Pres. Corp. Affairs  Claire Thomson Senior Director, Communications and Administration	900-808 West Hastings St Vancouver BC V6Z 2X4	Ph: 604 681 4321 Fax: 604 681 5305  Ext: 120  Ext: 116  Ext: 103	
Oil and Gas Association(s)	Canadian Association of Petroleum Producers	2100, 350 - 7 Ave SW Calgary AB T2P 3N9	Ph: 403 267 1100 Fax: 403 261 4622	Email: <a href="mailto:communication@capp.ca">communication@capp.ca</a>
Provincial Government	Ministry of Energy, Mines and Petroleum Resources  Honourable Bill Bennett	PO BOX 9318 Stn Prov Govt Victoria BC V8W 9N3  PO Box 9060 Stn Prov Govt Victoria BC V8W 9E2	Ph: 250 952 0241  Ph: 250 387 5896 Fax: 250 356 2965	<a href="http://www.gov.bc.ca/empr/">http://www.gov.bc.ca/empr/</a>  Email: <a href="mailto:EMPR.Minister@gov.bc.ca">EMPR.Minister@gov.bc.ca</a>

### 38.0 *Other Industry Associations*

Provincial Government	Ministry of Agriculture and Lands  Honourable Steve Thomson	PO BOX 9120 Stn Prov Govt Victoria BC V8W 9E2  PO BOX 9043 Stn Prov Govt Victoria BC V8W 9E2	Ph: 250 387 5121  Ph: 250 387 1023 Fax: 250 387 1522	<a href="http://www.gov.bc.ca/al">http://www.gov.bc.ca/al</a>
Agriculture/ Ranching Association(s)	BC Cattlemen's Association	#4-10145 Dallas Dr Kamloops BC V2C 6T4	Ph: 250 573 3611 Fax: 250 573 5155	Email: <a href="mailto:info@cattlemen.bc.ca">info@cattlemen.bc.ca</a>  <a href="http://www.cattlemen.bc.ca">www.cattlemen.bc.ca</a>

### **39.0 Government Industry / Resource Contacts**

Federal Government	Ministry of Natural Resources	580 Booth Ottawa ON K1A 0E4	Ph: 613 995 0947	
Provincial Government	Integrated Land Management Bureau		1 800 663 7867	
	Ministry of Environment  Honourable Barry Penner	PO BOX 9339 Stn Prov Govt Victoria BC V8W 9M1  PO Box 9047 Stn Prov Govt Victoria BC V8W 9E2	Ph: 250 387 1161 Fax: 250 387 5669  Ph: 250 387 1187 Fax: 250 387 1356	E-mail: <a href="mailto:www.envmail@gov.bc.ca">www.envmail@gov.bc.ca</a>  <a href="http://www.gov.bc.ca/env/">http://www.gov.bc.ca/env/</a>  Email: <a href="mailto:env.minister@gov.bc.ca">env.minister@gov.bc.ca</a>
	BC Hydro	Westside Rd Revelstoke BC V0E 2S0	Ph: 250 814 6600 Customer Service: 1 800 224 9376	

#### **40.0 Research and Training Contacts**

Development Institute/Research Centre	Community Development Institute, UNBC  Greg Halseth Acting Director	3333 University Way Prince George BC V2N 4Z9	Ph: 250 960 5826 Fax: 250 960 6533	Email: <a href="mailto:halseth@unbc.ca">halseth@unbc.ca</a>
	Natural Resources and Environmental Studies Institute, UNBC	3333 University Way Prince George BC V2N 4Z9	Ph: 250 960 5288 Fax: 250 960 5746	Email: <a href="mailto:nresi@unbc.ca">nresi@unbc.ca</a>
	UNBC Vice President Research Gail Fondahl	3333 University Way Prince George BC V2N 4Z9	Ph: 250-960 5856 Fax: 250 960 5746	Email: <a href="mailto:fondahl@unbc.ca">fondahl@unbc.ca</a>
	TRU Associate Vice President Research and Graduate Studies Nancy Van Wagoner	Box 3010 900 McGill Rd Kamloops BC V2C 5N3	Ph: 205 828 5410	Email: <a href="mailto:nvanwagoner@tru.ca">nvanwagoner@tru.ca</a>
Provincial Government	Ministry of Advanced Education and Labour Market  Honourable Moira Stilwell	PO BOX 9059 Stn Prov Govt Victoria BC V8W 9E2  PO BOX 9059 Stn Prov Govt Victoria BC V8W 9E2	Ph: 250 356 2771 Fax: 250 356 3000	<a href="http://www.gov.bc.ca/aved">http://www.gov.bc.ca/aved</a>  E-mail: <a href="mailto:ALMD.Minister@gov.bc.ca">ALMD.Minister@gov.bc.ca</a>

## Appendix 8: Glossary

***Adventure tourism:*** High risk, challenging outdoor tourism activities in remote locations.

***Agglomeration / cluster development:*** A set of complementary firms or economic activities located in close proximity to each other in order to draw productive benefits (i.e. skilled workforce, technology, infrastructure, suppliers, etc.) from their close proximity.

***Agro-forestry:*** A land management approach that is defined as the practice of growing trees in combination with perennial and annual food crops or livestock.

***Amenity migrants:*** Early retirees or commuters who re-locate to a community that offers preferred amenities (i.e. natural landscape, recreational opportunities, services, etc.) that can enhance their quality-of-life.

***Bio-fuel:*** Energy available in non-fossil, live, or recently living organic material. It can be harvested from plants, animals, and waste; although more recent attention has been given to utilizing bio-mass from Mountain Pine Beetle kill salvaged wood and waste fibre.

***Botanical:*** Plants or plant extracts that can be used for therapeutic or cosmetic purposes.

***Capacity building:*** The ability of people to mobilize their assets and resources to cope with stress and transition, or to capitalize on opportunities.

***Civic infrastructure:*** The provision of roads, lighting, sidewalks, schools, community centres, recreation centres, etc. that can support civic engagement and participation.

***Civil society:*** Refers to non-profit / non-governmental organizations that work to address social and community development goals. The civil society can include a wide range of groups such as service clubs, unions, churches, community foundations, community organizations, professional association, and charitable groups.

***Co-generation:*** Processes that generate heat and electricity from the same industrial source (i.e. industrial power plant).

***Co-location:*** The opportunity for multiple organizations to address challenges associated with infrastructure and operational costs by co-locating and sharing space in one facility.

***Community development:*** It is most often identified with increasing the skills, knowledge, and abilities of residents to access information and resources and to then use these tools to create strategies and partnerships which can take advantage of new opportunities to improve local social and cultural infrastructure.

***Community economic development:*** Bottom-up processes by which communities initiate and generate their own solutions to economic challenges and opportunities. These processes

generate community capacity that can address integrated social, economic, and environmental goals.

**Community forest:** Any forestry operation that is managed by a local government, community group, First Nation, or community corporation or society for the benefit of the entire community.

**Community sustainability:** The development of social, cultural, economic, political, environmental, and institutional components of a community without compromising the needs of future generations.

**Cooperative:** A business organization that is owned and operated by members for their mutual benefit.

**District heating:** Systems that distribute heat generated (i.e. from steam or hot water) in a centralized location for heating municipal, commercial, industrial, or residential buildings.

**Eco-tourism:** Natural experiences that incorporate elements of community-based tourism with sustainable travel and activities. These activities should have a minimal impact on their environment; build environmental and cultural awareness; provide financial benefits for conservation; provide financial benefits and empowerment for local people; and raise awareness and sensitivity about the area's political, environmental, and social climate.

**Farm gate sales:** Customers who travel to farms to purchase agricultural products.

**Food security:** The availability and accessibility to sufficient, safe, and nutritious food that meets the dietary needs and food preferences of households.

**Footloose businesses:** Businesses that can locate anywhere.

**Geo-thermal:** Refers to thermal energy that is stored in the earth's interior. Heat that escapes the earth's core can be harnessed to heat water and produce electricity.

**Governance:** Extending beyond the duties performed by a local council or local government, governance includes the representation of community interests and self-governing processes within a community that engage public, private, and voluntary sector actors for the collective benefit of the community.

**Green energy:** Also referred to as sustainable energy, it is the provision of renewable energy that can meet current needs without compromising the needs of future generations. Examples may include hydro, solar energy, wind energy, and geothermal energy.

**Higher-order (specialized) services:** Specialized goods and services that are bought less frequently, and therefore, require larger service areas that can support them.

**Home care:** The provision of health care and support services to facilitate independent living for individuals who have acute, chronic, or rehabilitative health care needs, as well as to provide supports for individuals who have palliative care needs.

**Human resource capacity:** The knowledge, skills, training, and experience (both paid and voluntary) that improve individual capabilities.

**Innovation:** The adoption of new products, new services, different administrative practices or processes, new technology, or new behaviours, knowledge, and strategies.

**Interpretive centre:** A facility that supports the education and dissemination of information about an area's natural or cultural heritage.

**Multiplier effect:** A measure of the amount of wealth that can be recirculated into an economy. An employment multiplier has also been used to estimate the total number of additional jobs that may be supported by a direct job created in a particular sector.

**Non-timber forest products:** botanical and mycological resources, but excludes conventional timber products (such as lumber, pulp, shakes, or firewood).

**Place-based development:** The use of local actors and institutions, including local knowledge and assets, in order to promote bottom-up, community-led development solutions.

**Population aging:** In the context of resource-based communities, population aging refers to the faster rate of growth amongst its retirement age population. This can occur in places that have an aging of the workforce, a greater retention of seniors, and an out-migration of younger residents.

**Quality-of-life:** The level of well-being that residents can obtain in their community. It is influenced by access to, and quality of, housing, recreation, transportation, communications, health care, education, the townscape and other aspects of the man-made environment, and the natural landscape. It can also be influenced by more personal attributes such as personal relationships, income, education, employment, physical and mental health, family life, personal safety, and community participation.

**Resiliency:** The capacity of individuals and organizations to adapt and respond to challenges and potential risks associated with social and economic restructuring.

**Scaling-up:** The processes adopted by rural and small town places to work collectively at a regional level in order to enhance their competitiveness. This involves establishing strategic alliances and knowledge relationships, including access to technical knowledge, shipping or trading networks and expertise, marketing and market research, and product development and innovation research.

**Small market loggers program:** The sale of smaller licenses to small enterprises that supplement their income with the production of specialty forest products. An example of a community forest that uses the small market logger program model is the McBride Community Forest Corporation.



**Smart Services:** Smart services are 'one-stop' service delivery sites that enhance the economic efficiency of their operations by pooling their resources together, by developing synergies and collaborations, and by enhancing the communication across service providers in order to connect residents with supports in an increasingly complex and constantly changing service environment. Smart services may include one-stop portals of information about a range of supports, organizations that expand their services according to local demands and needs, and co-location of services where multiple organizations address infrastructure and operational costs by sharing space in one facility.

**Social capital:** The development of *trust* and *networks* amongst individuals and groups that can be mobilized to achieve common goals and can link individuals and groups to a wider pool of ideas, advice, resources, and support.

**Social economy:** Enterprises that are designed to address social and community development goals, while functioning as market driven private enterprises. Financial benefits that are accrued from these social enterprises may be used, for example, to develop civic infrastructure, support community organizations, or address the needs of those who are unemployed, underemployed, or underprivileged.

**Soft tourism:** Small-scale, land-based tourism enterprises.

**Stay-cations:** Vacations taken by individuals or families to enjoy attractions and amenities within one's home community or region.

**Succession planning:** The process of identifying individuals as successors for specific roles within an organization or enterprise. Resources and opportunities for development are provided to these identified individuals to facilitate their career development.

**Value-added:** The process of adding value or features to raw resource materials or services.

**Voluntary sector:** Organizations that are non-governmental, non-profit, self-governing, and voluntary (un-paid). These types of organizations generally provide a public benefit, depend on volunteers (at least for their governance), and have limited control by governments.

**Woodlots:** Refers to privately owned forest land that is capable of producing small-scale forest products.

**Worker training adjustment programs:** Programs that targeted assistance (job search assistance, counseling, job placement services, and training) to displaced workers affected by the restructuring or closures of resource-based industries.